



# National Academy of Public Administration

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March 27, 1969

Mr. Moreland Smith  
Southern Regional Council, Inc.  
5 Forsyth Street, N.W.  
Atlanta, Georgia 30303

Dear Mr. Smith:

This letter is to appoint you to the Atlanta panel formed by the Academy to function with respect to our research contract with the U.S. Department of Housing and Urban Development. Enclosure "A" is a copy of the HUD announcement regarding this project.

The contract calls for us to study the critical decisional and administrative aspects, primarily from the local point of view, of four HUD-assisted urban programs: 1 turnkey housing, 2 inner-city open space, 3 basic sewer and water facilities grants, and 4 non-profit sponsored new housing under Section 221(d)(3)--a replacement for study of 221(h). These programs will be analysed from point of origin to point of impact in six (or seven) cities, with Atlanta serving as the pilot study.

The project will tie in with related HUD contracts awarded to the National League of Cities to evolve a system of urban observatories (in addition to Atlanta, four other designated observatory cities are among those cities which we have recommended to HUD for inclusion in our study), and to Rutgers University to study ways of achieving a more effective state role in urban programs.

Dr. Morris W. Collins, Jr., Director of the Institute of Government, University of Georgia, is convenor of the Atlanta panel. Other panelists are listed on Enclosure "B". One or two additional members may be appointed.

As knowledgeable Atlantans, the panel will be asked to orient, inform, advise, and help direct the three-man team which will be in Atlanta from March 31st through April 11th. In addition to myself, this team is composed of Messrs. Elias B. Silverman and Charles R. Warren.

There will be two panel meetings, to each of which this letter of appointment is an invitation. These meetings will be held at Georgia State College on:

Wednesday, April 2nd, from Noon until about 3:00 P.M.  
(luncheon in the Assembly Room, 2nd Floor of Student Activities Building, with the meeting continuing in the Faculty Lounge of the Business Administration Building); and

Thursday, April 10th, from 9:00 A.M. until middle or late afternoon in the President's Conference Room, with luncheon in the Assembly Room.

At the April 2nd meeting, the panel will be asked to review and comment upon our Pilot Research Design (Enclosure "C") and Tentative Interview Schedule (Enclosure "D"), to suggest ways in which we might most productively proceed, and in general to guide our efforts in Atlanta. We have also developed a Program Summarization and Status Report on the selected programs (Enclosure "E").

The April 10th meeting will be devoted to an analysis and interpretation of our data and to the formulation of findings and conclusions.

An honorarium of \$25 per meeting attended will be provided to you as a member of the Atlanta panel.

A national panel has been appointed to further guide and evaluate our efforts in all selected study cities. This panel is composed of:

Mr. William G. Colman, Executive Director, Advisory Commission on Intergovernmental Relations

Mr. Porter W. Homer, County Manager, Dade County, Florida

The Honorable Arthur Naftalin, Mayor of Minneapolis

Professor Ernest C. Reock, Jr., Director, Bureau of Government Research, Rutgers University

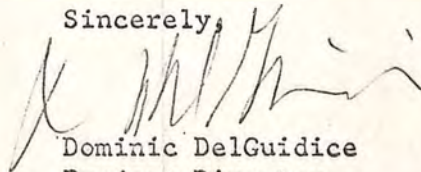
Professor Wallace S. Sayre, Eaton Professor of Public Administration, Department of Political Science, Columbia University

Professor Carleton F. Sharpe, Visiting Research Professor and Consultant, University of Hartford

Dr. Gilbert Y. Steiner, Director of Governmental Studies, The Brookings Institution

On behalf of the Academy and the national panel, I wish to express our appreciation for your willingness to participate in this important project.

Sincerely,



Dominic DelGuidice  
Project Director

Enclosures (4)