

To: Mayor, Candidate City for In-City Low Cost Housing Experiment

From: John F. Collins, Project Director

Re: Information Goals of the Initial City Visit

As mentioned in my letter, the following is a list of subjects of particular concern to us, subjects about which we would like to acquire information on our visit to your city this week. Several copies of this memorandum have been enclosed with my letter, so that you may circulate them to the key members of your administration. We hope that you will be able to arrange for our team to meet with these members of your government so that they will be able to discuss the following topics.

Status of Model Cities Program

- 1.1 What progress has been made since the designation of your city in the program?
- 1.2 Have any model cities projects advanced to the design or construction stage?
- 1.3 Have any projects had specific HUD approval for program concept, and economics?
- 1.4 Have there been any basic changes in your model cities program since approval by HUD?
- 1.5 Has any of the model cities project land been acquired by the City or Community Renewal Agency since approval of your program?
- 1.6 Besides model cities projects, do any other low rent housing projects, whether government or privately sponsored, currently exist or have progressed well along into the design stage?

Building Codes, Zoning and Planning Regulations

- 2.1 Does the City use any regional building or planning Codes?
- 2.2 Is a variance or other procedure used for minor adjustment to fit specific conditions?
- 2.3 What are the agencies and procedures involved in code administration and enforcement?
- 2.4 When was the last year in which the several codes were substantially updated?
- 2.5 Is there a regular mechanism for code review and amendment?

Local Government Housing Structure

- 3.1 What local agencies are involved in the planning and development of low-cost housing? What are their respective roles and their relationship to each other?

- 3.2 Which of these agencies are in practice most important to the housing process?
- 3.3 In particular, is there a local Public Housing Authority and is it currently operating any projects?

City Population Characteristics

- 4.1 What are the principal ethnic and racial groups in your City?
- 4.2 Are any of these groups concentrated in particular areas of the city?

Construction Industry: Contractors and Trade Unions

If there is no one in your administration who is particularly knowledgeable about these somewhat technical matters we would appreciate it if you could arrange for our people to contact a few informed individuals, experienced on building and construction.

- 5.1 Is there a active local trade association in which the majority of general building contractors participate?
- 5.2 What role has the building construction industry and the design profession in your city played in the introduction or new construction methods and techniques?
- 5.3 What has been the history of jurisdictional disputes among construction industry unions?
- 5.4 Is there an organized Buildings Trades Unions Council or comparable body?
- 5.5 How much construction is done under union jurisdiction?
- 5.6 What is the racial composition of the building trades union membership?
- 5.7 Have the trade unions played a role in any recent consideration of building code revisions?

Planning Institutions

- 6.1 Is there a community or regional master plan; if so, when was it adopted? When was it last revised (updated)?
- 6.2 What organization, if any, is responsible for the implementation and modification of this plan?

Finance

- 7.1 What state or local government funds are available for low income housing? Are there any time limits on this availability?
- 7.2 Are there any significant amounts of private funding available locally for low-cost housing, and if so, from what sources?

Land Availability

- 8.1 Is there any land whether vacant or built up under public ownership available for low income housing? How much of this land is available and where in the city is it located?
- 8.2 Is this land suitable for rehabilitation, for new construction or for some combination of both?
- 8.3 Is there any land under private ownership available for low income housing and where is it located?
- 8.4 What is the approximate current market value in dollars per square foot of the various types of land available?
- 8.5 Is there any characteristic (geologic or locational) which limits (or encourages) the type of use to which this land might be put?

Property Taxation

- 9.1 Is there a property tax based on some type of assessed valuation?
- 9.2 Is it applicable to all property including government-owned property and property owned by non-profit organizations?
- 9.3 How are assessments set and reviewed?
- 9.4 What is the effect on property tax levies of undertaking a rehabilitation project?
- 9.5 What tax incentive or abatement programs apply in the case of low-cost housing?
- 9.6 What is the annual tax rate per \$1,000 of real market value? How is this broken down into tax rate per dollar of assessed valuation and the relationship of assessed to real value?
- 9.7 What local, state, county or special district government organizations are supported by the property tax?