

PUBLIC SERVICE UNIT
COUNTY GOVERNMENT DIVISION - 72

Mr. Walter M. Mitchell
Division Chairman

Cox Broadcasting Corp.
1601 W. Peachtree St. N.W.
Tel. 892-3456

PUBLIC SERVICE UNIT - 70
Mr. R. G. Murphy - Unit Chairman
Mr. E. William Bohn - Vice Chairman

Mrs. Payne, Secy. - 261-6700
Group Manager
Sears, Roebuck & Co.
3060 Peachtree Rd. N. W.
Atlanta, Ga. 30305
Tel. 261-6700 Ext. 321

Division - 71
City Government
Mr. E. C. Walker
Retired, Sears
978 Winall Down Rd., NE
Atlanta, Ga. 30319

Tel: 237-2943

Division Chairman

Division - 72
County Government
Mr. Walter M. Mitchell
Chairman
Board of Fulton County
Commissioners
165 Central Ave. S. W.

Tel. 572-2791

Division Chairman

Division - 73
Federal Government
Col. Dean Van Lydergraf
Commanding Officer
Atlanta Army Depot
Forest Park, Ga 30050
Tel. 363-5201

Mr. R. L. Lancaster
Co-Div Chairman- 363-5621
Division Chairman

Division - 74
Hospitals
Mr. Robert W. Biccum
General Attorney
Retail Credit
P. O. Box 4081
6100 Peachtree St., N.W.

Tel: 875-8321

Division Chairman

Division - 75
Schools & Colleges
Mr. Albert Griffin, Jr.
Second Vice President
Trust Co. of Ga.
Main Office, P.O. Box 4418

Tel. 588-7129

Division Chairman

Division - 76
Social Agencies
Mr. W. K. Mattison
Retired, Sears
210 West Pace's Ferry Rd.
N. W., Atlanta, Ga. 30305

Tel: 237-2735

Division Chairman

Division - 77
State Government
Lester G. Maddox
Governor
State Capitol
Atlanta, Ga. 30303
Tel: 721-1776

Wm. H. Burson, Director
State Family & Children Service
118 Capitol Square,
Division Chairman

Tel: 522-8710
Ext. 73

UNITED APPEAL, COMMUNITY CHEST - RED CROSS
PUBLIC SERVICE UNIT - 70
2 Year Comparison

R E C A P - 70	Camp. Year	No. of Pros- pects	No. of Gifts	% of Partici- pation	Amount Given	Per Capita	Aver- age Gift	% of Increase or (Decrease)
	1968	7,331	6,639	90.5	73,980	10.09	11.14	28.8
CITY GOVERNMENT DIVISION - 71	1969	7,591	6,566	86.5	83,541	11.00	12.72	12.9
	1968	4,985	2,360	47.3	19,369	3.88	8.20	(13.4)
COUNTY GOVERNMENT DIVISION - 72	1969	4,985	2,411	48.3	26,254	5.26	10.88	35.5
	1968	29,032	27,973	96.3	306,147	7.03	10.94	9.6
FEDERAL GOVERNMENT DIVISION - 73	1969	28,799	27,313	94.8	338,221	11.74	12.38	10.4
	1968	8,666	4,750	54.8	26,020	3.00	5.47	43.7
HOSPITAL DIVISION - 74	1969	8,956	4,964	55.4	30,474	3.40	6.13	17.1
	1968	25,995	16,723	64.3	226,566	8.71	13.54	22.6
SCHOOLS & COLLEGES DIVISION - 75	1969	26,450	16,177	61.1	234,464	8.86	14.49	3.4
	1968	3,276	2,756	84.1	68,358	20.86	24.80	15.3
SOCIAL AGENCIES DIVISION - 76	1969	3,898	2,749	70.5	76,082	19.51	27.67	11.2
	1968	6,014	3,081	51.2	20,879	3.47	6.77	8.1
STATE GOVERNMENT DIVISION - 77	1969	6,739	4,203	62.3	27,329	4.05	6.74	30.8
	1968	85,299	64,562	75.0	741,319	8.69	11.48	14.8
TOTAL	1969	87,715	64,383	73.4	816,365	9.30	12.67	10.1

UNITED APPEAL, COMMUNITY CHEST - RED CROSS
 COUNTY GOVERNMENT DIVISION - 72
 2 Year Comparison

COUNTY GOVERNMENT - 72

Department No. & Chairman	Camp. Year	No. of Pros- pects	No. of Gifts	% of Partici- pation	Amount Given	Per Capita	Aver- age Gift	% of Increase or (Decrease)
7212111 Fulton County (All Depts) Fulton Co. Court House, 165 Central Ave., S. W.	1968	1,600	996	62.2	13,556	8.47	13.61	9.2
	1969 1970	1,600	950	59.3	(17,500) 15,054	9.40	15.81	11.0
7232111 DeKalb County (All Depts) DeKalb Co. Admn Bldg., Decatur, Ga.	1968	2,200	975	44.3	5,000	2.27	5.12	(16.6)
	1969 1970	2,200	1,025	44.3	(15,000) 10,000	4.54	10.25	100.0
7242111 Cobb County (All Depts) Cobb Co. Court House, Marietta, Ga.	1968	600	325	54.1	319	.53	.98	(71.7)
	1969 1970	600	316	52.6	(1000) 700	1.16	2.21	119.4
7252111 Clayton County (All Depts) Court House Jonesboro, Georgia	1968	325	36	11.0	390	1.20	10.83	82.2
	1969 1970	325	75	11.0	(750) 420	1.29	11.05	7.6
7262111 Gwinnett County (All Depts.) Court House Lawrenceville, Georgia	1968	260	28	10.7	104	.40	3.71	-
	1969 1970	260	45	9.6	(300) 80	.30	3.20	(23.0)
TOTAL	1968	4,985	2,360	47.3	19,369	3.88	8.20	(13.4)
	1969 1970	4,985	2,411	48.3	26,254	5.26	10.88	35.5

UNITED APPEAL, COMMUNITY CHEST - RED CROSS

6 YEAR COMPARISON

COUNTY GOVERNMENT - 72

	Camp. Year	No. of Pros- pects	No. of Gifts	% of Partici- pation	Amount Given	Per Capita
<u>FULTON COUNTY</u>						
	1964	1534	1235	80.5	9,402	6.13
	1965	1535	1535	99.9	11,291	7.35
	1966	1800	1648	91.6	13,665	7.59
	1967	1800	902	50.1	14,942	8.30
	1968	1600	996	62.2	13,556	8.47
	1969	1600	950	59.3	15,054	9.40
<u>DEKALB COUNTY</u>						
	1964	1750	800	45.7	6,140	3.51
	1965	1750	1025	58.5	8,200	4.68
	1966	1000	1000	100.0	4,200	4.20
	1967	1400	975	69.4	6,000	4.27
	1968	2200	975 +	44.3	5,000	2.27
	1969	2200	1025	44.3	10,000	4.54
<u>COBB COUNTY</u>						
	1964	230	67	29.1	856	3.72
	1965	230	11	4.8	215	.71
	1966	391	216	55.2	1,246	3.18
	1967	391	325	83.0	1,128	2.88
	1968	600	325 +	54.1	319	.53
	1969	600	316	52.6	700	1.16
<u>CLAYTON COUNTY</u>						
	1964	162	37	22.8	291	1.80
	1965	162	21	13.0	164	1.01
	1966	232	11	4.7	121	.52
	1967	232	30	12.9	214	.92
	1968	325	36	11.0	390	1.20
	1969	325	75	11.0	420	1.29
<u>GWINNETT COUNTY</u>						
	1964	130	90	69.2	593	4.56
	1965	130	68	52.3	414	3.18
	1966	160	52	32.5	302	1.88
	1967	160	25	32.5	104	.65
	1968	260	28	10.7	104	.40
	1969	260	45	9.6	80	.30
<u>TOTALS</u>						
	1964	3894	2229	57.2	17,281	4.44
	1965	3806	2659	69.9	20,234	5.31
	1966	3583	2927	81.6	19,484	5.44
	1967	3987	2257	56.6	22,389	5.61
	1968	4985	2360+	47.3	19,369	3.88
	1969	4985	2366	47.4	26,254	5.26

UNITED APPEAL, COMMUNITY CHEST - RED CROSS

COUNTY GOVERNMENT DIVISION

(Date)

DIVISION CHAIRMAN'S REPORT ON SECTION CHAIRMEN ENLISTED:

The following have accepted appointment as Section Chairmen in this Division in this year's Campaign. They have been personally interviewed and have agreed to follow through on the various steps necessary to complete the organization.

<u>Section Chairmen</u>	<u>Bus. Address</u>	<u>Zip Code</u>	<u>Telephone</u>
Name _____			
<u>Section Number</u>			
Name _____			
<u>Section Number</u>			
Name _____			
<u>Section Number</u>			
Name _____			
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Name _____			
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Name _____			
<u>Section Number</u>			
Name _____			
<u>Section Number</u>			
Name _____			
<u>Section Number</u>			

This report is made by Chairman _____ Div.# _____

PLEASE FILL IN AND RETURN TO P. O. BOX 1038, ATLANTA, GEORGIA 30301

KEEP DUPLICATE COPY FOR YOUR RECORDS

UNITED APPEAL, COMMUNITY CHEST - RED CROSS

COUNTY GOVERNMENT DIVISION

(Date)

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Name _____

Section Number _____

Name _____

Section Number _____

Name _____

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Section Number _____

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Section Number _____

This report is made by Chairman _____ Div.# _____

PLEASE FILL IN AND RETURN TO P. O. BOX 1038, ATLANTA, GEORGIA 30301

KEEP DUPLICATE COPY FOR YOUR RECORDS

September 18, 1969

Mayor Allen
To Info

MEMORANDUM

To: Mr. Johnny Johnson
From: Dan E. Sweat, Jr.
Subject: Administrative Procedures

We have had several discussions in the past concerning the exact administrative relationship that the Model Cities organization should have in relationship to the Mayor's Office and the balance of the City organization. This whole discussion is, of course, complicated by the special organization required by the federal government such as the Executive Board and the other citizen participation organizations.

There seems to be no doubt on the federal level and in the mind of the general public however, that the administration of the Model Cities Program is a responsibility of the Mayor's Office of the various cities. To date, we have tacitly recognized this and, technically, the administrative procedures have established the organization as a division of the Mayor's Office. In actual practice, however, you have functioned as a department head and your organization has, in effect, been treated as a separate department of the City.

We have been fortunate and your staff is to be commended in that we have had relatively good communications and cooperation even though our lines of administrative authority have not always been explicit. Even so, some confusion has existed among the various agencies and departments of the City.

Mayor Allen has discussed this overall question with me several times and most recently has directed me to meet with you and develop procedures which will have the effect of bringing Model Cities into the direct administrative line of authority of the Mayor's Office. This will, of course,

2
" "
" "

September 18, 1969

Walter Allen
C. J. [unclear]

MEMORANDUM

To: Mr. Johnny Johnson
From: Dan E. Sweet, Jr.
Subject: Administrative Procedures

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Memo to Johnny Johnson

Page Two

September 18, 1969

include establishing the Model Cities organization under the administrative supervision of the Staff of the Mayor and Board of Aldermen in practice as well as technically. This will necessarily involve some changes in your day to day operations as far as your relationships with the service departments of the City. In addition, it will involve a greater participation of the Mayor's Office in the planning and operation of the Model Cities Program.

I am sure that you, like me, will welcome a more definitive clarification of our respective duties and responsibilities as far as the Model Cities Program is concerned and will be able to work together harmoniously to accomplish even more for the program.

When you have had an opportunity to read this, please contact me for a meeting so that we can proceed on this.

DESJr:ja

W. S.

September 19, 1969

Mr. P. A. Wood
762 Boulevard, S. E.
Atlanta, Georgia 30312

Dear Mr. Wood:

This will acknowledge receipt of the copy of your letter addressed to the Honorable Lester G. Maddox, Governor of Georgia, in regard to the exit signs on I-20.


I am sending your letter to the Model Cities Office, so that your statements concerning code violations may receive consideration. ✓

Sincerely yours,

Ivan Allen, Jr.
Mayor

IAJr:lp

CC: Model Cities Director



September 3, 1969

Mr. Matthew J. Faerber
Law Offices
112 Bellevue Avenue
Newport, Rhode Island 02840

Dear Mr. Faerber:

Thank you for your letter of August 30, concerning the feasibility of a 10 cent shuttle bus service for the Atlanta Model Cities area.

I am forwarding a copy of your letter to Mr. Johnny Johnson, Director of our Model Cities program, so that your plan may be given consideration.

Sincerely yours,

Ivan Allen, Jr.
Mayor

IAJr:lrd

CC: Mr. Johnny Johnson

LAW OFFICES
MATTHEW J. FAERBER
112 BELLEVUE AVENUE
NEWPORT, RHODE ISLAND 02840
(P. O. BOX 175)

57
2
Johnny

847-0034
847-1112

Mayor Ivan Allen Jr.
City Hall
Atlanta, Ga.

August 30, 1969

RE: Model Cities Program

Dear Mayor Allen:

I am taking the liberty of writing to you at the suggestion of Governor Ellis Arnall to whom I wrote recently in connection with an item appearing in "Fleet Owner, July, 1969" concerning the 10cent shuttle bus service for the model cities area.

I am enclosing an extra copy of this letter for Mr. Johnny Johnson, whom I understand is Director of Atlanta's Model Cities program and I am also sending a copy to Governor Arnall.

In my Washington office I have the good fortune to represent the City of San Juan, where last November they elected a very energetic young lawyer, Carlos Romero Barcelo as Mayor. He is 36 years of age, a graduate of Yale University in 1953, and of the University of Puerto Rico Law School 1956. He inherited a very difficult situation with respect to his Model Cities program which had been commenced under the preceding administration which had failed to take care of many essential items. The program was in jeopardy when Mayor Romero took over but as of several weeks ago, he was assured by former Mayor Hyde of Fresno, now at HUD, that the program is going through satisfactorily.

Coincidentally, the Federal Implementation Grant for San Juan is \$7.1 million whereas I notice Atlanta's Model Cities Program is budgeted at \$7.2 million.

The principal reason for this inquiry to you, and through you to Director Johnny Johnson, is that San Juan has a very difficult transportation problem and the plan worked out in your city with respect to 10 cent shuttle bus service throughout the 3,000 acre model cities area might well be a Godsend.

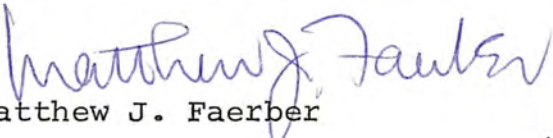
It is interesting to me to note that a mutual friend of Governor Arnall and mine, the late Wallace R. Burke, formerly of the Interstate Commerce Commission, suggested an almost identical plan to Mayor Romero in my presence in San Juan on 31 March, 1969.

Mayor Ivan Allen, Jr.

August 30, 1969

If it is not an imposition, and if Mr. Johnson, could send me data which would help me advise Mayor Romero along these lines, I would be indebted.

Very truly yours,


Matthew J. Faerber

c.c. Hon. Ellis Arnall
Fulton Federal Building
Atlanta, Ga. 30303

LAW OFFICES

MATTHEW J. FAERBER

112 BELLEVUE AVENUE

NEWPORT, RHODE ISLAND 02840

(P. O. BOX 175)

847-0034

847-1112

September 9, 1969

Honorable Ivan Allen, Jr.
Mayor, City of Atlanta
Atlanta, Georgia 30303

Dear Sir:

May I acknowledge your letter of September 3, 1969 for Judge Faerber who is in Puerto Rico on business until Thursday of this week.

Your letter will have his attention and appreciation at that time.


Very truly yours,

(Mrs) Florence E. Weaver

Secretary to
Matthew J. Faerber

fw

123 Vanira Avenue, Southeast
Atlanta, Georgia 30315



September 2, 1969

Dear Comrades:

It is with deep regret that the program that was conceived for the purpose of motivating more resident participation and training has taken on the pattern of not more, but a fewer number of residents taking part in the program.

The possibilities of helping the citizens of the Model Cities community grow in stature has been placed behind a painted wall by a few of the residents that were elected to serve without bias for the betterment of a total community with funds funneled into the target area for that purpose.

As of now the residents have the chance to do for themselves a job that was long needed - to be able to think of expansion areas and the correct way to expand. It is within this structure I pray the Model Cities Mass Convention, Incorporated will operate in the future. The juvenile acts that are taking place in the operation of the Board of Directors at this time can only lead to a state of dictatorship that can impede the growth of any worthwhile organization.

At the time of the election for officers of the Model Cities Mass Convention, Incorporated, I was elected treasurer, but find I cannot, nor will not, assume the responsibility of that office under the conditions listed herein:

1. When advanced funds were received from EOA to take care of the community workers payroll, the Chairman of the Board, Deacon Peters, instructed the secretary to make the bank deposit, secure checks and pay off the workers.
2. The aforementioned assignment was later delegated to Mr. John Hood, a Board Member.
3. Mr. Hood stated that he was requested, but refused to pay from these monies the salary of a secretary that is not officially on the payroll of Model Cities Mass Convention, Incorporated.

September 2, 1969
Page 2

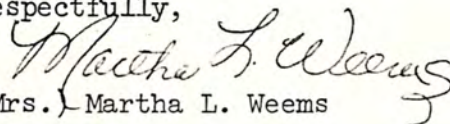
All of these transactions took place without the benefit of vouchers, drafts, etc., that would enable the treasurer to keep accurate records.

Under the existing conditions the need for a treasurer is nil. Therefore, before more valuable time is lost by the Board, certain guidelines should be studied and become a workable pattern.

I recognize the fact that no individual or group can exist without making errors, and the experiences gained by such means should prove of value for future operations.

I hold no animosity toward anyone in the organization and shall continue my support for the total program, but with the slovenly methods used to date, I have no alternative other than tender my resignation as treasurer effective immediately.

Respectfully,


(Mrs.) Martha L. Weems

CC: Deacon Lewis Peters, Chairman, Board of Directors
Mr. Johnny Johnson, Director, Model Cities
Mr. William W. Allison, Executive Administrator, EOA
Mayor Ivan Allen

CITY OF ATLANTA



[Handwritten signature]

September 4, 1969

OFFICE OF MODEL CITIES PROGRAM
678 Capitol Avenue, S.W.
Atlanta, Ga. 30315
(404) 577-5200

Ivan Allen Jr., Mayor
J. C. Johnson, Director

Mrs. Martha L. Weems
1039 Ridge Avenue, S. W.
Atlanta, Georgia 30315

Dear Mrs. Weems:

Your letter of September 2, 1969 in which you tendered your resignation as Treasurer of Model Cities Mass Convention, Inc., has caused serious concern on my part about the future of the organization.

The questions you raised in your letter, as to procedure and authority, were valid and should cause the Board to carefully re-examine its existing method of operation.

My Program Management staff will be happy to assist you and the Citizens' Board in establishing proper procedures for operation which will be in full compliance with the requirements of the City of Atlanta and the Department of Housing and Urban Development. I am asking Mr. Sam Russell to provide you and all members of the Citizens' Board with copies of "Fiscal and Administrative Procedures for Operating Agencies of Model Cities Projects." These procedures will be a part of your contract with the City when it is executed in the near future.

Because I feel that this group needs the valuable experience you offer it, I hope that you will re-consider your tender of resignation, and that they will not see fit to accept your request.

Sincerely,

[Handwritten signature: Johnny C. Johnson]
Johnny C. Johnson
Director

JCJ:vlc

cc: Mayor Ivan Allen, Jr. ✓
Mr. William Allison, Executive Administrator, EOA
Board Members of Model Cities Mass Convention, Inc.

Model Neighborhood, Inc. file

TRUSTEES

CHAIRMAN OF BOARD

Joe Stallings

VICE-CHAIRMAN

Rev. J. L. Marshall

SECRETARY

CLARK MARTIN

TREASURER

C. G. EZZARD

NON - PROFIT DEVELOPERS
940 McDANIEL STREET, S. W.
ATLANTA, GEORGIA 30310

TELEPHONE: 523-5166-7

August 28, 1969

MEMBERS

AVERY SHIELDS
NATHANIEL PROTHRO
SAMUEL COCHRAN
REV. AUSTIN FORD
PRINCE MARTIN, SR.
HAROLD OWENS
CLAUDE BARNES
REV. JOEL W. MARSHALL

TECHNICAL ADVISORS

C. BRON CLEVELAND
PAUL MULDAWER
ELIZA PASCHAL

Mayor Ivan Allen, Jr.
City Hall
Atlanta, Georgia 30303

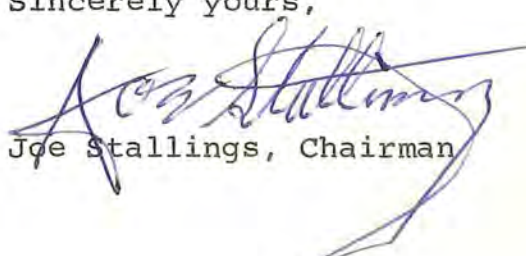
Dear Mayor Allen:

As Chairman of the Board, I would like to express my appreciation for your vote of confidence in the Special Executive Committee Meeting for the contract with Model Neighborhood, Incorporated. I want to assure you that all of the Board members will work hard to make this project a success. We are seeking to have our project to be one of the things Atlanta can be proud of and one of the things that you can point to in the future with pride.

We greatly appreciate working with the three-man committee that you appointed. The Board have expressed a desire to develop a continuing relationship with this committee. We would appreciate you using your influence to help us develop this relationship.

Thank you very much for your concern and cooperation.

Sincerely yours,


Joe Stallings, Chairman

Model Cities

AUG 27 1969

EDWIN L. STERNE
CHAIRMAN

GEORGE S. CRAFT
VICE CHAIRMAN

J. B. BLAYTON

FRANK G. ETHERIDGE

JACK F. GLENN



824 HURT BUILDING
ATLANTA, GEORGIA 30303
JACKSON 3-6074

LESTER H. PERSELLS
EXECUTIVE DIRECTOR AND SECRETARY

CARLTON GARRETT
DIRECTOR OF FINANCE

GILBERT H. BOGGS
DIRECTOR OF HOUSING

HOWARD OPENSHAW
DIRECTOR OF REDEVELOPMENT

GEORGE R. SANDER
TECHNICAL DIRECTOR

August 25, 1969

Mr. Johnny Johnson
Director of Model Cities Program
673 Capitol Avenue, S. W.
Atlanta, Georgia 30315

Dear Johnny:

This is to confirm the procedures agreed upon in my office on August 29, 1969 with respect to expediting housing construction in the Model Cities NDP areas:

1. Parcel C-4 - Mr. Stan Ayer's site plan providing for forty (40) townhouse units approved. Meeting to be set up with Urban East and Mr. Wright to review plan, submittal of application to FHA, selection of non-profit sponsors, etc. Mr. Openshaw to proceed with FHA on establishing price of land, preparing disposition documents, applying to City for community unit plan.

2. Temporary housing site T-21 (Georgia Avenue and Connally Street) - Mr. Joe Smith, Architectural Consultant to the Housing Authority, proposed 16 mobile homes on this 2.5 acre site. Housing Authority to study possibility of more relocatable units, expedite construction.

Mr. Collier Gladin to prepare a resolution permitting use of relocatable housing units in the Model Cities area.

3. A review of the other nine temporary housing sites in the 1969 NDP areas of Model Cities indicates the following action:

- a. The Housing Authority to proceed with the acquisition, relocation of families and demolition of structures on T-5, T-12, T-16, and T-17 and expedite construction of relocatable housing units on these sites.
- b. The Housing Authority to explore possibility of leasing T-10 for relocatable housing and proceed with acquisition of site.

Mr. Johnny Johnson
August 25, 1969
Page No. 2

- c. The remaining temporary housing sites, T-18, T-9, T-11, and T-19 to be the last order of business as these involve severe topographic or acquisition problems, the latter site having been developed by the Board of Education for a school playground.

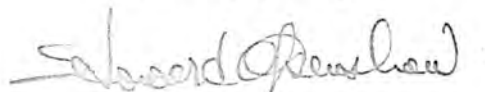
4. The Housing Authority to proceed with relocatable housing on the block north of Richardson Street, between Ira and Windsor Streets in the Rawson-Washington Urban Redevelopment Area.

5. The block bounded by Georgia Avenue, Capitol, Bass, and Crew Streets to be leased to Model Cities for housing center and parking.

The block bounded by Georgia Avenue, Crew, Bass, and Washington Streets to be leased by the Housing Authority for stadium parking. Land to be offered for sale for commercial uses compatible with stadium as soon as documents have been prepared.

Please advise if you have any questions pertaining to the above.

Very truly yours,



Howard Openshaw
Director of Redevelopment

HO:vw

cc: Mr. James Wright
Mr. Collier Gladin
Mr. Thomas Eskew

*File
Model Neighborhood*

August 19, 1969

Mr. Myles G. Smith
25 Inman Circle, N. E.
Atlanta, Georgia 30309

Dear Mr. Smith:

Since Mayor Allen is out of the city, I should like to acknowledge receipt of your letter of August 17th, expressing your views about Model Neighborhood, Inc. and your endorsement of Mr. Edward Moody.

Mayor Allen has already appointed a special committee to make recommendations about the structure of Model Neighborhood, Inc., and that report is due shortly.

May I assure you that your letter will be brought to his attention upon his return.

Sincerely,

Mrs. Ann Moses
Executive Secretary

AM:lrd

25 Inman Circle, NE
Atlanta, Georgia 30309

August 17, 1969

Honorable Ivan Allen, Mayor
City of Atlanta
City Hall
Atlanta, Georgia

Dear Mayor Allen:

I am leaving on a six weeks
trip abroad tomorrow and when
I return ~~the~~ Model Cities Executive
Board decision regarding a grant
for Model Neighborhood, Inc., will
probably have been made. Before
I leave, I wish to register
with you a white, middle-class,
moderates' vote of confidence in
Mr. Edward Moody and the organization
he has developed.

I am a graduate student at Georgia Tech. I met and got to know Mr. Moody reasonably well during the course of several volunteer work/study projects ~~in~~ that I have taken part in for the Model Neighborhood Area. In my opinion, Mr. Moody possesses the individual drive and initiative that makes a successful executive regardless of race. This is what sets him apart from most of his fellow Negroes in his part of town. Because most of his contemporaries have been forced to "know-your-place" by society, they are largely incapable of dynamic leadership.

Mr. Moody apparently never has learned his place, and its just that which makes him strong — although also undeniably obnoxious and outspoken.

Four years as an officer in the Army taught me what I am sure you, Major, as a successful executive in public and private life, also know: the outstanding leader often does not do well when assigned to repetitive everyday tasks, and conversely, the man who performs well as a clerk, office worker, or bureaucrat, often does not do well when given responsibility for organizing and running an operation. I attribute Mr. Moody's past

poor performance on the jobs with the city and EOA to the factor, and urge you to consider instead, his outstanding performance of the past year or so in putting together and operating Model Neighborhood, Inc., in the face of almost overwhelming difficulties.

The newspapers have attributed a criminal record to Mr. Moody. This is not to condone or make excuse for that record, but we must give men from the ghetto a second chance if we are ever to get them involved in changing conditions there.

Mayor Allen, I sincerely urge

you to reconsider your reported
 opposition to Mr. Moody and
 Modell Neighborhood, Inc. If the
 Model Cities program helps
 fund MNI, I am sure the
 firm will be a success. The
 activities of the firm will
 help develop the area economically,
 and even more important,
 it will give a boost of
 pride and confidence to the
 entire black community that
 will bring an enduring
 reward for Atlanta.

In fact, Mayor Allen, ~~if~~ helping
 MNI might turn out to be one
 of the most beneficial of all the
 beneficial things you've done for Atlanta.

Sincerely

Walter B. Smith
 Myles G. Smith

COST CONTROL STATEMENT

AS OF: June 30, 1969

CITY OF: Atlanta, Georgia

MODEL CITIES PROGRAM NUMBER: _____

I. COST CATEGORY	BUDGET ESTIMATES		COST INCURRED	
	Total Amt. Per Latest Approved Budget	Cum. Estimate Through Current Quarter	Total - Cumulative Through Reported Month	Total for Reported Month
Program Administration	\$618,663.00	\$104,193.82	\$104,193.82*	\$104,193.82
TR003N Intra-Neighborhood Bus System	205,000.00	14,009.72	14,009.72	14,009.72
Subtotal	205,000.00	14,009.72	14,009.72	14,009.72
GRAND TOTAL	823,663.00	118,203.54	118,203.54	118,203.54

* This cost includes those expenses incurred during the 90 day interim budget, March-June 1969.

Certified Correct

Signature

Title

Date

CONFIDENTIAL
 INFORMATION
 CONTRACT
 INDUSTRY

Form approved
 Budget Bureau No. 63-R116

CITY OF ATLANTA, GEORGIA

STATEMENT OF FINANCIAL CONDITION
 MODEL CITY PLANNING GRANT

ADDRESS 68 Mitchell Street

As of June 30, 1969

CITY STATE ZIP CODE Atlanta, Georgia 30303

PRINCIPAL PERSON & TITLE

MP - 10 - 001

Contract Period

CONTRACT NO.

PROJECT OR PROGRAM NUMBER

From 12-1-67 To 6-30-69

ASSETS

Cash:

Cash	\$6,679.62	
Petty Cash		
Total Cash		\$ 6,679.62

Accounts Receivable:

Planning Grant	-0-	
CDA Contribution	-0-	
Other	-0-	
Total Accounts Receivable		306,908.00
Cost Control		313,587.62
TOTAL ASSETS		313,587.62

LIABILITIES AND CAPITAL

Current Liabilities:

Accounts Payable	-0-	
Accrued Liabilities	6,679.62	
Total Current Liabilities		6,679.62


Deferred Credits:

Unearned Planning Grant	-0-	
Unearned CDA Contribution	-0-	
Total Deferred Credits		-0-
TOTAL LIABILITIES		6,679.62

Capital:

CDA Contribution	61,408.00	
Planning Grant	245,500.00	
Total Capital		306,908.00
TOTAL LIABILITIES AND CAPITAL		313,587.62

Verified Correct:



(Signature)

Program Director

(Title)

July 10, 1969

(Date Submitted)

File

M I N U T E S

MODEL NEIGHBORHOOD EXECUTIVE BOARD
Tuesday, July 1, 1969
10:00 a.m.

The monthly meeting of the Model Neighborhood Executive Board was held on Tuesday, July 1, 1969 at 10:00 a.m. in Committee Room #2, City Hall.

The following members were present:

Mayor Ivan Allen, Jr., Chairman
Mrs. Mattie Ansley
Mr. Clarence Coleman
Mr. John Hood
Alderman E. Gregory Griggs
Alderman G. Everett Millican
Mr. Walter Mitchell
Deacon Lewis Peters
Mr. J. D. Newberry
Dr. C. Miles Smith
Mrs. Martha Weems
Mr. Bill Wainwright
Mr. Joe Whitely

Absent:

Mr. Sam Caldwell

Other City officials, representatives from neighborhood organizations, and the press were also present.

The Chairman, Mayor Ivan Allen, Jr., called the meeting to order. He then entertained a motion for the adoption of the June 10 Minutes. It was so moved and unanimously approved without correction.

REPORT OF THE MASS CONVENTION STEERING COMMITTEE

Deacon Peters distributed copies of the Minutes of the Model Cities Mass Convention which met on June 15 and he stated that he was very impressed with the participation of the residents since the program moved into implementation. Mr. Wainwright moved that the Minutes of the June 15 meeting be accepted by the Board. The motion was seconded and unanimously approved.

REPORT FROM SPECIAL EMPLOYMENT COMMITTEE

Mr. Coleman read and distributed copies of the resolution prepared by the Special Employment Committee. The resolution established guidelines for the Model Cities Program and contracting agencies to follow in their employment practices. The resolution spelled out a program that assures Model Cities jobs will go to Model Neighborhood residents. Mr. Millican stated that he felt the requirements listed in the resolution would tie the hands of the contracting agencies in filling positions. He specifically questioned the proposal that Model Cities residents be give a base "resident preference" of 10 points or ten per cent and that all firms or agencies contracting to do projects in the Model Cities area be bound by policies set by the Board. Mr. Millican stated that he had prepared another resolution that was a little less strict in its requirements and that he had conferred with the City Attorney on its merits. Mr. Coleman then moved that the Board adopt and approve his resolution and refer it to the City Attorney for legal interpretation. Mrs. Ansley seconded the motion. Mr. Whitley brought out the fact that Mr. Millican had the right to read his resolution to the Board as a minority report. Mr. Millican said that he preferred not to read his resolution as a minority report. After further discussion on whether to approve the resolution or to just accept it as information, Mr. Coleman reworded his motion. He moved that the Board refer the resolution to the City Attorney for a ruling; if it is a legal document that it becomes a policy of the Board, if not, that it be referred back to the Board. The motion was seconded by Mr. Hood and approved by the Board.

Mr. Coleman then submitted a resolution that called for the creation of a new position on the Model Cities Staff of Resident Employment Opportunity Coordinator, whose responsibility shall be to implement the employment policies of the Board and assure compliance of the agencies or organizations contracted by the program. Copies of the resolution were distributed to all Board members. Mr. Millican moved that the resolution be referred to the Personnel Committee for their review. The motion was seconded and approved. Mr. Coleman asked that the committee report at the next meeting.

REPORT FROM THE REVIEW COMMITTEE

Copies of the recommendations from the Review Committee were distributed to all Board members. Mrs. Weems moved that the recommendations be accepted. The motion was seconded. Mr. Hood asked that a brief discription be given of all projects that were approved by the Committee. Mr. Johnson proceeded to give a discription of the projects as they were listed in the recommendation

A discussion was opened by Mr. Whitley concerning Project SS-049N, Project Expand, which gives Economic Opportunity Atlanta, Inc. \$140,000 to set-up and staff a Neighborhood Service Center in Grant Park and Adair Park. Mr. Whitely stated that a majority of the

residents of Grant Park did not want an EOA Service Center in the area. Deacon Peters said that only a small segment of the residents did not want the EOA Center and that the others felt that there was a real need for the center. Mr. Newberry, speaking for Adair Park, said that he feels that the project was needed by the people and should not be deleted. Mr. Whitley then moved that Project Expand be deleted from the Program. The motion failed due to the lack of a second. Dr. Smith then moved to approve the four projects listed to be carried out by EOA. The motion was seconded and approved by the Board. The four projects are: SS-028N, Neighborhood Consumer Program; SS-049N, Project Expand; TR-001C, Specialized Passenger Van Service; EM-024N, Resident Emergency Assistance Fund to Job Applicants.

It was moved and seconded and unanimously approved that Project SS-009C, Crisis Oriented Counseling, be approved.

Mr. Wainwright moved that Project SS-033N, Multi-Day Care Services, be approved. Mr. Mitchell seconded the motion. Mr. Coleman then asked for a report on the status of the Southside Day Care Association. Mr. Shimkus reported that the Model Cities Program was very much interested in relating to the Southside Day Care Association in a funding position, and that a proposal had been received from their staff which was being review for funding in next year's program. Mr. Coleman asked if it were still possible to fund a part of the Southside facility this year. Mr. Shimkus answered yes. Mr. Coleman then asked that the Review Committee review the Southside proposal and report on it at the next meeting. A vote was then taken on the motion to approve the Multi-Day Care Services to be implemented by the Senior Citizens Services of Metropolitan Atlanta. It was unanimously approved.

It was then moved and seconded and unanimously approved that Project SS-011C, Homemaker Services; Project SS-026N, Legal Education and Project SS-27N Model Home Management, be approved.

It was moved and seconded that the two projects to be implemented by Model Neighborhood, Inc., be approved. Deacon Peters said that the Steering Committee met to discuss Model Neighborhood, Inc., and recommends that Model Neighborhood, Inc., not be approved to receive the \$35,000 in Model Cities funds. The Mayor then stated for the record that he does not think Mr. Moody is qualified to carry out the projects. He said that he questioned the validity of Mr. Moody's ability to carry out the projects because of his past employment record with the city. For these reasons, the Mayor feels that he cannot endorse the projects' implementation by Model Neighborhood Inc. Dr. Smith said that since Mr. Moody has obtained technical people to assist him, that he strongly endorses the projects. Alderman Griggs said that he was reluctant to trust the Board of Model Neighborhood, Inc. with that amount of money because of their inability to get together. Mr. Mitchell said he was reluctant because of the Mayor's statement and suggested that the Board postpone action on the projects until the next meeting. Dr. Smith asked for

a roll call vote so that the people will know how the Board feels. Further discussion followed with other Board members expressing their views. Mr. Hood then offered a substitute motion to the original motion that Model Neighborhood, Inc., projects be tabled until the next regular meeting in order to give them time to reorganize and restructure their program. Mrs. Weems seconded the motion. The motion carried with 8 voting for approval and 3 opposing. Mr. Wainwright stated that someone should give MNI direction as to what the Board expects. Mr. Millican suggested that MNI prepare a written statement showing what they are going to do with the money. Mr. Newberry said that he would like to know who the experts are on the MNI staff. The Mayor said that the Review Committee would meet to discuss the projects with the Board of Directors of MNI.

A discussion then followed on the expansion of the Review Committee to include the entire board. Mr. Mitchell moved that the personnel of the Review Committee be the same as the personnel of the Executive Board. The motion was seconded. Mr. Johnson cautioned the Board that the Review Committee should be prepared to meet weekly or bi-weekly. Dr. Smith brought out the fact that a quorum will be necessary before any official action can be taken. Mr. Hood then offered a substitute motion that the Review Committee be expanded by two members and that they be community residents. Deacon Peters seconded the motion. After a discussion on the merits of expanding the Review Committee by two members or expanding it to include the entire board, Mr. Hood withdrew his motion and a vote was taken on the previous motion. The motion was carried with one (1) opposing.

Mr. Griggs moved that the balance of the projects recommended by the Review Committee be approved. The motion was seconded and approved by the Board. The other projects are: EM-019N, Staffing Central Facility and Mechanism of Service; EM-023N, Direct Medical Maintenance; EM-015N, Resident Work Attitude Change; EM-001C, Model Cities Mass Convention, Inc.; RC-003N, Purchase Vacant Land for Block Parks and Playlots, RC-005N, Mobile Recreation Centers.

OLD BUSINESS

Mr. Whitely said that because of the meeting being held a week early, he was not prepared to give his report on relocation; but he would give in in the August meeting.

DIRECTOR'S REPORT

Mr. James L. Wright, Jr., Director of Physical Development gave a report on the relocation activity outside of the Urban Renewal Area.

The meeting was adjourned at 12:20 p.m.

APPROVED:

APPROVED:

Mayor Ivan Allen, Jr., Chairman
Model Neighborhood Executive Board

Johnny C. Johnson, Director

Model Neighborhood, Inc.

TRUSTEES

CHAIRMAN OF BOARD

~~Edward M. Cobb~~

~~VICE~~ CHAIRMAN

JOE STALLING

SECRETARY

CLARK MARTIN

TREASURER

C. G. EZZARD

NON - PROFIT DEVELOPERS
940 McDANIEL STREET, S. W.
ATLANTA, GEORGIA 30310

TELEPHONE: 523-5166-7

MEMBERS

AVERY SHIELDS
NATHANIEL PROTHRO
SAMUEL COCHRAN
REV. AUSTIN FORD
PRINCE MARTIN, SR.
HAROLD OWENS
CLAUDE BARNES
REV. JOEL W. MARSHALL

TECHNICAL ADVISORS

C. BRON CLEVELAND
PAUL MULDAWER
ELIZA PASCHAL

July 9, 1969

Mayor Ivan Allen Jr.
56 Mitchell Street
Atlanta, Georgia

Dear Sir:

The Board of Directors of Model Neighborhood Inc. request a meeting with you on Friday July 11, 1969 to discuss the circumstances around the funding of our organization.

The purpose of this meeting is to clear up the position you have taken and to answer any questions about this matter.

Sincerely yours

Joseph Stallings
Chairman, Board of Directors



*Advised by
phone 7/15 to
contact -
C. Miller Smith
Clarence Coleman*

CITY OF ATLANTA



CITY HALL ATLANTA, GA. 30303

Tel. 522-4463 Area Code 404

DEPARTMENT OF PLANNING

COLLIER B. GLADIN, Director

July 9, 1969

Mr. Johnny Johnson, Director
Model Cities Program
673 Capitol Avenue, S. W.
Atlanta, Georgia

Dear Johnny:

This letter is in response to your verbal request back in the spring for more participation by the Planning Department staff in the Model Cities physical planning effort. However, to meet our 1969 program, we must have in writing exactly what tasks you wish us to perform, what manpower you think it will require, and when the work must be accomplished. Without such information, it will be very difficult for us to respond any further than we already have.

As you know, the physical planning efforts should mesh closely within the proposed 1970 Neighborhood Development Program activities and your own 1970 action year program development. Since Neighborhood Development Program deadlines are approaching with bewildering speed, every day that passes makes the time factor more critical. We wish to do all we can to help but our other commitments must be met also. So it is essential that we receive a concrete expression of your needs right away.

As we have said before, we will do everything we can to assist the physical planning efforts in Model Cities in achieving the maximum benefit for that area and the entire city. There is, however, one limitation which

Mr. Johnny Johnson

- 2 -

July 9, 1969

we have expressed before. The department will be unable to accept total responsibility in the area of citizens' involvement. The responsibility of obtaining citizen review and approval must continue to rest with your agency which was staffed for this purpose during at least the 1969 planning year. Other than this single limitation we are willing to do everything we can to support the Model Cities Program.

Sincerely yours,



Collier B. Gladin
Planning Director

CBG/bls

cc: Mayor Ivan Allen, Jr. ✓
Mr. Rodney Cook
Mr. Gregory Griggs
Mr. Everett Millican

File

CITY OF ATLANTA



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July 9, 1969

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Mr. Johnny Johnson

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July 9, 1969

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Sincerely yours,

Collier B. Gladin
Planning Director

CBG/bls

cc: Mayor Ivan Allen, Jr.
Mr. Rodney Cook
Mr. Gregory Griggs
Mr. Everett Millican

File

atlanta

model

APRIL

S	M	T	W	T	F	S
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6	7	8	9	10	11	12
13	14	15	16	17	18	19
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27	28	29	30

MAY

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18	19	20	21	22	23	24
25	26	27	28	29	30	31

cities

BI-MONTHLY REPORT

FUNDING

AMERICA'S FIRST



APRIL-MAY

MONTHLY MILESTONES: HUD and the City of Atlanta signed the official implementing contract for supplemental funds. The first delegate agency contract - the intra-neighborhood bus system - was being finalized and was expected to be effected the first part of June. A thorough review of all 1969 projects was initiated and nearly completed. The majority of administrative staff positions was filled.

MILESTONES NEXT PERIOD: Many delegate agency contracts are to be promulgated. Finalization of the Plans and Evaluation system is to be effected. Staffing is expected to be completed.

CONTRACT NO. MP.-10-001
City of Atlanta
Model Neighborhood Program
673 Capitol Avenue, S.W.
Atlanta, Georgia 30315
Johnny C. Johnson, Director
April-May Bi-Monthly Report
June 10, 1969
Report No. 7
Prepared By Alan Wexler
Technical Write

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I. MAJOR DEVELOPMENTS

A. General, Project Status, and Other Related Projects Under Coordination

A.1. Administration

- A.1.a. The City of Atlanta and the U.S. Department of Housing and Urban Development officially signed the \$7.175 million supplemental funds contract May 20. Mayor Ivan Allen Jr. signed for Atlanta and Ed Baxter, Regional Administrator, signed for HUD. Present for the ceremony were Earl Metzger, Regional Model Cities Director, and Johnny C. Johnson, Atlanta Model Cities Director.
- A.1.B. On May 29, the City officially designated the Negro-owned Citizens Trust Company to be the official depository for supplemental funds. This represents the largest account ever established by the City of Atlanta in a Negro-owned Bank.
- A.1.c. Also on May 29, Model Cities signed its first delegate agency contract - with the Atlanta Transit System for a \$205,000 intra-neighborhood bus system. Mayor Allen, other political leaders, business leaders and news media representatives were given a tour of the bus route, which officially was to start June 4.
- A.1.d. Other priority contracts were scheduled to be signed during the coming reporting period.
- A.1.e. A comprehensive review of all supplementally-funded projects was completed by the Plans and Evaluation and Program Management Divisions. This review was designed and executed to assure that each project was properly defined and addressed itself to the specific objective for which it was designed. In addition, pre-contract reviews were held with a specially-appointed review team from the Model Cities Executive Board.
- A.1.f. The Plans and Evaluation staff began formalizing a Resident Service Information System which would

permit Model Cities to serve more adequately each resident who comes into contact with any project in the program. The system would involve non-supplemental-funded as well as supplemental-funded agencies. Contacts were made with private firms which might be capable of designing the system.

- A.1.g. Also included in preparation for implementation was a comprehensive salary study regarding similar job classifications in the various components. The purpose of the study was to discover salary differences in positions which will require the same type of work. Wherever such discrepancies were found, the appropriate agencies were asked to review their salary scales.
- A.1.h. In accordance with a HUD request, Model Cities submitted an overall survey regarding in-house and on-loan administrative personnel. The study included salary scales, recruiting practices, and types of positions. HUD had requested such action to compare similarities and differences among the various Model Cities programs throughout the nation.
- A.1.i. Concentrated work continued on planning for the ten-agency multi-purpose center scheduled to be completed by July 15. Commodore Corporation of Omaha, Nebraska was the low bidder for the modular-constructed, 20,000 sq. ft. facility. The contract with Commodore is expected to be signed during the coming reporting period. The contract with the Atlanta Housing Authority for the land is also expected to be signed during the coming reporting period.

A.2. Social Services

- A.2.a. HEW initiated a signoff system whereby any of its future projects affecting 50% of the Model Cities area residents would require a certificate of approval from the Model Cities Director.
- A.2.b. Several meetings were held with the ten agencies which will be housed in the temporary multi-purpose facility. Among the major results were establishment of an operating committee to oversee the quality of services to residents and the resolving



of various administrative matters (decentralizing phone service, system for paying utility bills, etc.). The Committee will include agency representatives and residents.

- A.2.c. With the Work Incentive Program (WIN) scheduled to begin in July, Model Cities established a WIN program Task Force for the Model Cities area. This Task Force will include representatives from the State Department of Family and Children Services (DFCS), Fulton County DFCS, Georgia State Employment Service, Senior Citizens, and Model Cities. Its purpose will be to develop means of coordinating whatever services are needed to make WIN successful (day care, etc.).
- A.2.d. Several meetings were held to discuss the problem of hunger. The participants were convened by federal HEW officials and included representatives of federal and local agencies. Subsequently and as a result of the meetings, Model Cities convened a meeting of several community-based agencies at which a U.S. Department of Agriculture official explained the new Food For Children program. As a result of that meeting, some community-based agencies actually filed applications for the program.
- A.2.e. Representatives from the Washington and Regional offices of HEW's Social Rehabilitation Service met in an all-day briefing session with Model Cities staff members. Their purposes were to learn how the various Model Cities proposals related to their particular work and to study Model Cities needs.
- A.2.f. Several meetings were held with the Fulton County DFCS, and Senior Citizens in developing a protective services project for senior citizens.
- A.2.g. Contacts were made with the Board of Education to develop a training program for senior citizens. This program would train senior citizens who would be working in the Model Cities program and persons who would be working with the senior citizens.

A.2.h. The proposal by the Fulton County DFCS for Housing Aid to the aged was submitted to and reviewed by Washington federal officials. The program would coordinate information flow on housing for senior citizens and would also emphasize social services.



A.2.i. The health component project entitled Health, Education and Services was not favorably considered by HEW's regional Technical Review Committee. This project, which was for \$1.3 million of the total \$2.9 million health component budget, is considered vital to the overall program. It would provide pre-paid health care, family outreach workers and dental services.

A.2.j. At least partially because of the unfavorable review on the above project, three other projects will probably be temporarily delayed. These projects are the Health Facility building, the Group Practice Project and the Multi-phasic Screening Center. The latter two projects would have been housed in the Health Facility. Model Cities officials felt that without the Health, Education and Services Project, the other three projects could not fully achieve their objectives.

A.2.k. The Family Planning Clinic project was still being considered by HEW's Children's Bureau and was expected to be funded when some relatively minor matters were resolved.

A.2.l. Favorable response was also expected from HEW's Social Rehabilitation Service regarding the proposed Mental Retardation Workshop project.

A.2.m. The mental Health Planner project was still under in-house review.

A.2.n. The Preventive Dental Care Project was being rewritten prior to first submission.

A.2.o. Georgia State College was funded by HEW to train the eighteen residents on the twenty-five-member

Better Health Corporation Board. The Board, incorporated in January, also has seven professionals.

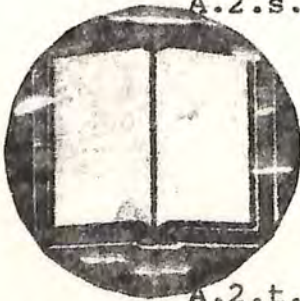
A.2.p. In crime prevention, major emphasis was in developing the best possible relationship with every known criminal justice agency working in the area and/or that will have an impact on the area. Contacts included the Atlanta Police Department, the Fulton County Juvenile Court, Fulton County Probation Department, Fulton County Parole District Office, State Board of Pardons and Parole, State Division of Children and Youth, State Board of Corrections, National Council on Crime and Delinquency, etc.



A.2.q. Meetings were held with members of the residents' crime prevention committees and with members of the professional-Technical Advisory Committee. The 1969 crime prevention plan was introduced and discussed at the meetings, and the committees were asked to make input for 1969 implementation and 1970 planning.

A.2.r. The Crime Prevention Planner did detailed work in preparation for implementation of the crime data compilation project. This project, the planner felt, should be one of the first to be implemented in his program because it is so interrelated with all aspects of his 1969 program and with future planning.

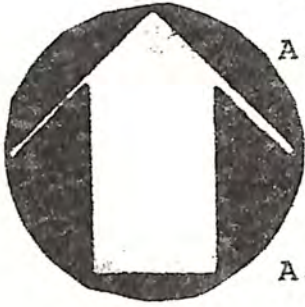
A.2.s. Most of the negotiations were arranged with the Atlanta Board of Education regarding the numerous educational projects which will receive supplemental funds in 1969 (Total supplemental funds: \$2,159,00). Final details were expected to be worked out in the coming reporting period.



A.2.t. A planning committee was formed to work on key issues which will be involved in the proposed educational complex. Included on the committee are representatives of the Board of Education, Model Cities, residents, consultants, the Housing Authority, and the City Planning Department. The need for more land or a cutback in the program were two issues which were facing the committee.

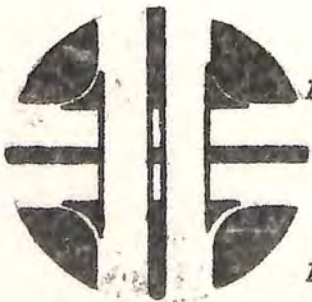
A.2.u. Three meetings were held with regional federal officials, Model Cities officials and Board of Education officials. Discussions centered on new or existing possible funding resources. From these meetings, the Board of Education and Model Cities proceeded on developing proposals for money available through the "Talent Search" project.

A.3. Physical Planning



- A.3.a. A cooperative agreement was developed between Model Cities, the Atlanta Housing Authority and the City Housing Code Inspection Division regarding properties inside and outside 1969 clearance and rehabilitation areas.
- A.3.b. Basically, in 1969 Rehabilitation Areas, the Housing Authority will obtain a list of structures which have met city code enforcement standards in recent years. Owners whose properties currently meet the standards will have the option of either taking advantage of possible grants or loans under the Housing Authority's rehabilitation program to meet project standards or continuing to maintain structures in compliance with the City Housing Code.
- A.3.c. In future-designated rehabilitation areas other than those of 1969, the Housing Code Division will participate on a complaint basis only.
- A.3.d. The Housing Authority will be fully responsible for demolition activities in 1969 clearance action areas.
- A.3.e. In future-clearance areas the Housing Code Division will become involved only on a complaint basis, Generally, no new equipment installation will be required unless the residents' health or safety would be a factor without such work.
- A.3.f. The Housing Authority, the City Building Department and Model Cities developed policies and procedures for inspecting and approving new prefab housing.
- A.3.g. Model Cities worked with the Georgia State Employment Service (GSES) to plan a construction training program for residents. It would be administered through the Model Cities Housing Center.
- A.3.h. Meetings were held with representatives of the Citizens and Southern National Bank regarding their possible assistance in making money and technical assistance available for housing rehabilitation and construction (See Economic Development Section).

- A.3.i. A cooperative agreement was arranged with the City Planning Department which will allow Model Cities to receive advance notice of all Model Cities area zoning requests. The advance notice will allow Model Cities to review and comment on these important matters.
- A.3.j. Discussions were held with representatives of the Greater Atlanta Housing Development Corporation. The purpose was to persuade the Corporation to provide seed monies and technical assistance in HUD's 235 and 236 housing construction programs and in 235-J rehabilitation projects. The Corporation is a private-non-profit group sponsored by Atlanta Businessmen.
- A.3.k. The Housing Authority, the Greater Atlanta Housing Development Corporation and Model Cities agreed to explore the feasibility of relocating existing houses which are in the path of the present Atlanta Airport construction program.
- A.3.l. Model Cities began reviewing an Urban Design Framework Proposal for the areas. The Proposal was developed by a team of professionals.
- A.3.m. Model Cities worked with the Housing Authority in developing a project management control system for the Authority's Neighborhood Development Program (NDP).
- A.3.n. Pittsburgh neighborhood businessmen discussed with Model Cities how they could become involved in building businesses in renewal areas and in becoming active in other areas of the Model Cities Program.
- A.3.o. It was agreed to submit design plans to the City's Civic Design Commission.
- A.3.p. The nation's first delegate agency contract was signed with the Atlanta Transit System for initiation of the intra-neighborhood bus system. (See Administration Section.)
- A.3.q. As of the end of the reporting period, the Atlanta Housing Authority had completed approximately 85% of its rehabilitation area inspection work. A total of 25 grants had been made, ranging from



\$2,800 to \$3,000. The total figure for all the grants was \$73,576. Housing Authority Officials said numerous persons in the area were not qualifying for the grants because of the \$3,000 yearly gross-income limitation. Eight to ten grantees had completed their rehabilitation work as of the end of the reporting period.

A.3.r. Regarding loans, between 50 and 60 were being processed for possible activation after July 5. Loan applications in the region had been terminated for the 1968-69 fiscal year, but HUD officials indicated that sufficient monies would be available in the approaching fiscal year. In all, some 150 loan applications had been filed, although many of the applicants were expected to have yearly gross incomes exceeding the maximum (\$8,400 for a family of seven).

A.3.s. Housing Authority officials initiated action designed to inform members of the U.S. Congress that the gross income loan limitations were too low. A congressional act in 1968 had established the limits on any NDP project begun after August 1968. The act did not, however, affect previously-approved Urban Renewal efforts. Therefore, in the nearby West End Urban Renewal area, there are no income limitations.

A.3.t. In clearance activities, 4 parcels had been acquired of the 378 parcels scheduled for 1969 acquisitions. Appraisals of approximately 80% of the 378 parcels had been made. Most parcels were expected to be acquired within approximately 3 months.

A.3.u. Four consultants were hired by the Housing Authority to work with residents in preparing the land-use plan and a 1970 Neighborhood Development Plan. By the end of the reporting period, two communities had met with their consultants.

A.4. Economic Development (Employment and Industrial-Commercial Development)

A.4.a. Intensive recruiting was curtailed during most of the reporting period because of the delay in funding.



However, the May 20 Atlanta-Model Cities - HUD supplemental-fund contract signing was to result in much greater activity during the coming reporting period. It was decided that the Economic Opportunity Atlanta Neighborhood Center Manpower Units would conduct the call-in and referral work for the program.

- A.4.b. Atlanta Model Cities failed to convince the U.S. Labor Department and HUD that federal training funds should be used to train residents in power sewing machine operations. The significance of HUD's inability to fund this project was that it would almost be impossible to assist several companies which had expressed previous interest in locating or expanding their operations in the area. Hundreds of resident-filled jobs would have been involved.

- A.4.c. Southland Engineers and Surveyors Corporation decided to apply for an MA-5 contract under the National Alliance of Businessmen's program. The application would be for five applicants to be trained as rodmen. If accepted, it was expected to be signed in early June.

- A.4.d. Discussions were held with Army/Navy recruiters to respond to their questions relative to the Department of Defense's lowering enlistment standards for ghetto residents.

- A.4.e. A meeting was held with Church's Golden Fried Chicken to determine the feasibility of its establishing two stores in the Model Cities area. Each store would employ as many as eight to ten residents. Future meetings were to be held when plans were more definite.

- A.4.f. Model Neighborhood, Inc., a resident, non-profit development corporation, received a grant from the Economic Development Administration for approximately \$87,000. The money would be used to provide technical assistance to new businesses, to identify and develop businesses which would be owned and managed by MNI, to help develop manufacturing facilities in the area, to provide technical assistance to neighborhood groups seeking to establish local development corporations, etc.

- A.4.g. In addition, MNI requested \$35,000 in supplemental funds from Model Cities. The money requested would be used to supplement its programs listed above.
- A.4.h. MNI had previously been given an EDA grant of \$6,000 through Model Cities and the City of Atlanta. Most of those funds had been used to begin initial development of a shopping center. MNI also had developed a sewing machine operation in the area. It employs approximately 13 women.
- A.4.i. The Model Cities Economic Development staff studied the problems of a resident businesswoman to gain an insight into some common obstacles facing many area business people. The woman's main problems concerned relocation of her customers because of urban renewal and uncoordinated efforts by public agencies.
- A.4.j. Technical assistance was given to the Johnson-Fluker Candy Company on various employer programs offered by the Georgia State Employment Service.
- A.4.k. An important meeting was held with a representative of Stokes and Wood Consultant firm of Washington, D.C.; and HUD representatives. The primary purpose was to explain the firm's agreement with the U.S. Department of Labor to promote union involvement in the Model Cities Program. It appeared that local unions in Atlanta do not desire to recruit individuals who have no experience in the building trades.
- A.4.l. Attempts to receive bids for the leasing of two jobmobiles resulted only in the possibility that three companies might submit bids. The main reasons for lack of definite bid submittals appeared to be the cancellation clause after one year, high insurance risk, and low resale value. The jobmobile was still scheduled to be one of the first 1969 employment projects.



A.5. State Participation

A.5.a. Model Cities continued to keep various State departments informed as to its plans. Especially active during this reporting period was the Georgia State Employment Service. GSES continued to supply one coordinator, one planner, and three other staff members. Model Cities was expected to reimburse GSES for personnel expenses this year.

B. Data Collection

B.1.a. There was a delay in releasing preliminary reports on the important 10,000-interviewee survey being conducted by the U.S. Department of Labor's Bureau of Labor Statistics. Atlanta's survey is being conducted in the area served by the Concentrated Employment Program (CEP) and in more affluent sections.

B.1.b. Originally, a general report was to have been released in March. By the end of the reporting period, BLS officials said the earliest a preliminary report would be released would be in or after August. The final report, which will contain more specific information, was not expected to be released before December or the first part of 1970.

B.1.c. All interviews were expected to be completed by June 30.

C. Problems

C.1. The major problem concerned the many scheduling adjustments made necessary by the delay in funding prior to the May 20 contract signing. Delegate agencies were required in some instances to change significantly their scheduled milestones. In at least one instance, a consultant told Model Cities officials that he might not be able to begin his project because he had had to place his manpower and machines on another project.

- C.2. Another major problem resulted in the refusal by HUD and the U.S. Department of Labor to allocate monies for the training of sewing machine operators. (See industrial development section.)
- C.3. Labor unions did little to ensure that they will significantly assist ghetto residents to obtain union membership. (See industrial-commercial section.)
- C.4. A third major problem was the prohibition against granting any rehabilitation loans to any family unit earning more than a maximum of \$8,400 a year. Many needy families were not meeting the minimum income limitations as of the end of the reporting period. (See Physical Services Section.)

II. ADMINISTRATIVE STRUCTURE

A. Policy and Advisory Groups

- A.1.a. No changes were made on the Executive Board, the highest policy-making group in the program. However, negotiations began with some potential new members to the Technical Advisory Board, a group composed of public and private experts in various disciplines. The new members would function as advisors to the Plans and Evaluation staff.

B. Staff

- B.1.a. The Director for Program Management was appointed and approximately ten other new staff members were employed. The two major vacancies were in the Directorships of Plans and Evaluation, and Economic Development. Other vacancies still existed in Program Management and the clerical staff.
- B.1.b. Staff turnover was almost non-existent, as it had been in the past.

III. RESIDENT INVOLVEMENT

A. Activities

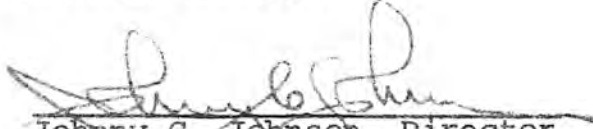


- A.1.a. Incorporation procedures continued for Stadium Heights, Inc., the new name for the resident involvement organization. The incorporation and structural matters were expected to become official during the coming reporting period.
- A.1.b. Four consultant firms were hired by the Atlanta Housing Authority to work with the six neighborhoods in developing land-use plan and the 1970 Neighborhood Development Program (including clearance and rehabilitation). By the end of the reporting period, one firm had met with one of his two neighborhoods and the other firms had made plans to meet with their communities during the coming reporting period.
- A.1.c. The Atlanta Community Relations Commission conducted two "townhall" meetings, one in Grant Park (seventy people) and one in Mechanicsville (fifty people). Model Cities representatives discussed the program and answered residents' questions at those meetings.
- A.1.d. The 7th Mass Convention was held, with over one-hundred people attending. However, since the supplemental-fund contract had not been signed and since most subjects had previously been discussed, no official business was conducted.
- A.1.e. Four of the six neighborhoods met to work out procedures for distributing the approximately 8,5000 gallons of paint recently reserved for the area by the General Services Administration. Only resident homeowners will be eligible to receive the paint. It was expected to be distributed sometime in June.

- A.1.f. Planners met with residents of the Sugar Hill community and patrons of the Fellowship Mission to discuss the possible clearance areas which would affect them. Further discussions were expected to be held during the coming reporting period.
- A.1.g. The Community Affairs Division sponsored a tour of the soon-to-be-initiated intra-neighborhood bus line. The Mayor, many other public officials and some key residents took the tour.
- A.1.h. A group of residents approved the designation of the Model Cities Steering Committee to be the recipient of some \$72,000 in OEO training funds. The Steering Committee was scheduled to incorporate under the name of Stadium Heights, Inc. sometime in June.

IV. FEDERAL ASSISTANCE

- A.1.a. Washington and regional officials continued to provide technical assistance. Especially helpful were discussions with the U.S. Department of Agriculture and HEW's Social Rehabilitation Service (See Social Services Section.).


Johnny C. Johnson, Director
Atlanta City Demonstration
Program

*City Dept.
Model Cities*

June 9, 1969

Mr. T. D. Allisandratos
General Manager
Albeni Corporation
P. O. Box 606
Tarpon Springs, Florida

Dear Mr. Allissandratos:

Mayor Ivan Allen has referred your letter of June 3 to our office for response.

I am enclosing a copy of the summary of the one-year and the five-year forecast. This summary lists the major objectives and approaching to solving the problems of the Model Neighborhood Area.

If I can provide you with any further information, please let me know.

Sincerely,

Johnny C. Johnson
Director

vlc
Enclosure
cc: Mayor Ivan Allen, Jr.

[Handwritten initials]

June 13, 1969

Mr. Johnny C. Johnson
Model Cities Program

Dear John:

Enclosed is a letter from HUD containing their review comments on the Housing Costs Study performed by Eric Hill and Associates for the Model Cities Program utilizing funds from the Atlanta Community Improvement Program. Their comments on the report are favorable and constructive.

HUD has requested this office to advise you of their comments and that these comments be considered by the Model Cities staff and/or consultants in subsequent relocation planning and programming within the Model Cities area.

Sincerely yours,

[Handwritten signature: George L. Alaridge, Jr.]
George L. Alaridge, Jr.

Enclosure

cc: Mayor Ivan Allen, Jr. ✓
Dan Sweet
Collier Glavin
Jim Wright
Tom Eskew
Eric Hill and Associates

COPY



DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
PEACHTREE SEVENTH BUILDING, ATLANTA, GEORGIA 30323

Room 645

REGION III

June 3, 1969

IN REPLY REFER TO:

Code 3RF

Mr. George L. Aldridge, Jr.
Director
Community Improvement Program
City Hall
68 Mitchell Street, S. W.
Atlanta, Georgia 30303

Dear Mr. Aldridge:

Subject: Project No. Ga. R-97(CRP)
Community Renewal Program
Approval of Housing Costs Study

The Housing Costs Study for the Atlanta Community Improvement Program has been reviewed and found to be satisfactory.

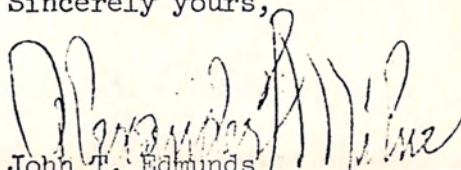
It is recommended that the Model Cities Agency be advised of the following:

- a. To consider the recommendations and conclusions contained in the Housing Costs Study in planning relocation resources, especially as they concern housing preferences, timing of development of resources, treatment of particular neighborhoods or sub-areas, the style and cost of housing and full utilization of HUD-assisted housing programs.
- b. To coordinate the Study recommendations with proposed NDP activities within the Model Cities Area.
- c. To include in the Relocation Program for the Model Cities Area the matters included in paragraph a above, in addition to reviewing estimates of displacement found in the Study.
- d. Relative to housing resources proposed for relocation of residents in or from the Model Cities Area, displacement should not exceed the supply of new housing which can be assured of development within the same displacement period. In view of the experimental nature of the Model Cities effort and the recommendations in the Study to use all possible methods and programs to keep housing prices low, it may be necessary and desirable to show resources on a year-to-year basis with first year displacement limited to the resource supply for that

year, allowing the time for development of innovative housing programs and in attaining necessary sponsorship on an open-ended basis. This would require assurance that displacement and resource supply will be reviewed annually with amended Relocation Programs provided to HUD for concurrence before displacement occurs.

Sincerely yours,

Acting for


John T. Edmunds
Assistant Regional Administrator
for Renewal Assistance

cc: Mr. Fountain



DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
PEACHTREE SEVENTH BUILDING, ATLANTA, GEORGIA 30323

A handwritten signature in the top right corner of the page.

REGION III

June 3, 1969

Office of Administration

IN REPLY REFER TO:

City of Atlanta
City Hall
Atlanta, Georgia 30303

Gentlemen:

Attached is a copy of letter of credit number 86-03-0009, authorizing you to drawdown funds against the total amount authorized by presenting Form TUS 5401, Payment Vouchers on Letters of Credit, to your local commercial bank.

All funds resulting from such vouchers shall immediately be deposited in your account with the local commercial bank, as indicated on the letter of credit.

Sincerely yours,

A handwritten signature in cursive script, likely of the Director of the Financial Review and Accounting Division.

Director, Financial Review
and Accounting Division

ISSUING AGENCY U.S. Dept of Housing and Urban Development 645 Peachtree 7th Bldg NE Atlanta, Ga. 30323	LETTER OF CREDIT <small>Auth: TREASURY DEPARTMENT CIRCULAR No. 1075, Revised</small>	LETTER OF CREDIT NUMBER <u>86-03-0009</u> AMENDMENT NUMBER _____
AGENCY STATION SYMBOL 86-00-9703	(FOR AGENCY USE) 868/90133 XXXXXXXXXX	EFFECTIVE DATE June 3, 1969
TO: The Federal Reserve Bank, Atlanta, Georgia		BRANCH BANK AT

In accordance with the authorization of the Fiscal Assistant Secretary, Treasury Department, there is hereby authorized for the account and responsibility of the issuing agency a letter of credit:

IN FAVOR OF City of Atlanta City Hall Atlanta, Georgia 30303	FOR DEPOSIT ONLY TO Citizens Trust Company Post Office Box 4485 Atlanta, Georgia 30302
AMOUNT AUTHORIZED \$7,175,000.00 *SEE NOTE	<input type="checkbox"/> EACH MONTH <input type="checkbox"/> EACH QUARTER <input checked="" type="checkbox"/> WITHOUT TIME LIMIT <input type="checkbox"/> _____
PRIOR AUTHORIZATION \$ -0-	THIS CHANGE Increase *SEE NOTE \$ 7,175,000.00 Decrease \$

The unpaid balance of this letter of credit will remain available until you are advised in writing by the Treasury Department that this letter has been revoked.

OR

The unpaid balance of this letter of credit is revoked at the end of each period indicated and the full amount reestablished at the beginning of the following period until you are advised in writing by the Treasury Department that this letter has been revoked.

The amount of this letter of credit is hereby certified to be drawn against, upon presentation to you of Form TUS 5401, Payment Voucher on Letter of Credit, by the official(s) of the recipient organization whose signature(s) appear(s) on the Standard Form 1194, Authorized Signature Card for Payment Vouchers on Letter of Credit, attached hereto or previously or subsequently furnished you through the Treasury Department.

The amount of each payment voucher paid by a Federal Reserve Bank or branch to a designated commercial bank for credit to the account of the recipient organization shall constitute payment to the recipient organization by the United States.

I certify to the Treasury Department that the payments authorized herein are correct and proper for payment from the appropriations or funds legally committed and available for the purpose, when paid in accordance with the terms and conditions cited above.

*NOTE: The maximum amount that may be requested during a calendar month is limited to \$1,435,000.00.

Project No. **HE-10-001**
 Contract No. **HE-10-001**

DATE CERTIFIED June 3, 1969

Reed Pedfern

AUTHORIZED CERTIFYING OFFICER

R. Pedfern, Certifying Officer

TYPED NAME AND TITLE 1193-102

CITY OF ATLANTA



[Handwritten signature]

June 3, 1969

CITY HALL ATLANTA, GA. 30303

Tel. 522-4463 Area Code 404

IVAN ALLEN, JR., MAYOR

R. EARL LANDERS, Administrative Assistant
MRS. ANN M. MOSES, Executive Secretary
DAN E. SWEAT, JR., Director of Governmental Liaison

MEMORANDUM

To: Mr. R. Earl Landers

From: Dan Sweat

Subject: Review of Code Enforcement Policy in Model Cities Area

Attached is a copy of a memorandum from Jim Wright to me spelling out the revised policy of the Atlanta Housing Authority and the City's Housing Code Division in the Model Cities area. This came about as a result of problems being called to our attention in the Adair Park Area where the city had completed a house by house rehabilitation program within the last few years.

You might recall at the time we were discussing the Model Cities Program with residents of that area, they were very much concerned with housing code activity which was going on at that time.

We assured them we would not place them in double jeopardy when the Model Cities Program started. There were indications that we were doing this by requiring the same property owners to bring their property in line with the new code standards of the Atlanta Housing Authority under the Model Cities Program. This revised policy was adopted after a meeting in my office with officials of the Housing Authority, the Building Department and Model Cities.

DS:fy

cc: Mayor Ivan Allen, Jr.
Mr. Johnny Robinson

CITY OF ATLANTA



May 29, 1969

OFFICE OF MODEL CITIES PROGRAM

673 Capitol Avenue, S.W.
Atlanta, Ga. 30315
404-524-8876

Ivan Allen Jr., Mayor

J. C. Johnson, Director

MEMORANDUM

TO: Mr. Dan Sweat
Director of Governmental Liaison

FROM: James L. Wright, Jr. *JLWJ.*
Director of Physical Development

SUBJECT: Atlanta Housing Authority and Housing Code Division
Activities in the Model Neighborhood Area

Attached hereto, is a revised copy of the policy regarding AHA and Atlanta Housing Code Division in the Model Neighborhood Area. The addendum to the original policy which was developed in February of 1969, refers to properties which have, in recent years, been brought up to City Housing Code standards. This policy is outlined in paragraph 2 under the heading Rehabilitation Policy - Model Neighborhood Area.

The Atlanta Housing Authority will obtain a list of structures which have met Code Enforcement standards of the City of Atlanta Building Department in recent years. Owners whose properties currently meet these standards will have the option of either taking advantage of possible grants or loans under the Atlanta Housing Authority rehabilitation program to meet project standards or continuing to maintain structures in compliance with the City Housing Code.

As you know, it was formulated by Messrs. Lester Persells, Executive Director of Atlanta Housing Authority; C. M. Smith, Architectural Engineer; James Smith, Chief Housing Code Inspector; Malcolm Jones, Chairman of Housing Resources Committee; and myself, representing the CDA. This agreement was reached during the meeting with you in your office on May 26. The purpose is to provide the most equitable arrangement to benefit property owners in the rehabilitation program.

cc: Mr. William Wofford
Mr. Lester Persells
Mr. C. M. Smith
Mr. Malcolm Jones
Mr. James Smith
Mr. Johnny Johnson

CITY OF ATLANTA

May 29, 1969



OFFICE OF MODEL CITIES PROGRAM

673 Capitol Avenue, S.W.
Atlanta, Ga. 30315
404-524-8876

Ivan Allen Jr., Mayor

J. C. Johnson, Director

Policy Regarding Atlanta Housing Authority and Atlanta Housing Code Division Activity in the Model Neighborhood Area

Rehabilitation Policy - Model Neighborhood Area

The Atlanta Housing Authority will obtain a list of structures which have met Code Enforcement standards of the City of Atlanta Building Department in recent years. Owners whose properties currently meet these standards will have the option of either taking advantage of possible grants or loans under the Atlanta Housing Authority rehabilitation program to meet project standards or continuing to maintain structures in compliance with the City Housing Code.

In rehabilitation areas other than those of current year action areas, the City Building Department will participate on a complaint investigation basis only. New enforcement cases will be undertaken in accordance with Department personnel capability and on a full code compliance basis.

Demolition Policy - Model Neighborhood Area

The Atlanta Housing Authority is fully responsible for demolition activities in NDP current year clearance action areas. When emergency situations occur necessitating prompt action on particular structures in the clearance areas, the City Building Department will become involved for enforcement efforts.

In demolition areas other than those of current year action areas, the Building Department will become involved only on a compliant basis to effect full code compliance with the exception that generally no installation of additional equipment will be required. A possible exception will arise if it is determined that the failure to install additional equipment may result in jeopardy to the health, safety on general welfare of a structures inhabitants.

CITY OF ATLANTA

May 19, 1969



OFFICE OF MODEL CITIES PROGRAM

673 Capitol Avenue, S.W.
Atlanta, Ga. 30315
404-524-8876

Ivan Allen Jr., Mayor

J. C. Johnson, Director

M E M O R A N D U M

TO : Mayor Ivan Allen, Jr.
FROM : Johnny C. Johnson, Director
SUBJECT: Technical Assistance Funds

The attached spells out the requirements for training and technical assistance funds in Model Cities. Atlanta has been offered \$70,000.

JCJ:vlc

Attachment

PROPOSAL FOR A GRANT TO _____ FOR TRAINING
AND TECHNICAL ASSISTANCE IN MODEL CITIES

I. BACKGROUND AND PURPOSE:

The purpose of this program is to build the capacity of Model Cities residents in _____ to respond knowledgeably and effectively to the requirements of the Model Cities Program by establishing responsible neighborhood organizations so that they can assess their problems and can work effectively with city government and other local institutions in the planning, execution and evaluation of programs. It is our understanding that the Model Cities Administration and OEO will join in this project as part of an effort to build effective and responsible community participation and to make available funds and assistance to model neighborhood groups in both first and second round cities.

Two major objectives of the program are:

1. To provide citizens with a diversity of experience and capability in local institutional planning, program implementation and program evaluation.
2. To foster maximum feasible integration of organization and function by CAA and CDA neighborhood groups and to plan and move toward the eventual consolidation of resident participation organizations covering the model neighborhood area.

Inherent in making their training, technical assistance, and planning funds available is the assumption by OEO and HUD that citizens have a

major role to play in both the Community Action Program and the Model Cities Program. Further, both OEO's and HUD's philosophy

--acknowledges the right of people affected by public programs to have access to and influence on the process by which decisions about their lives are made;

--accepts that many of the best intentioned officials and technicians are often, by their training, experiences, and life-styles, unfamiliar with or even insensitive to the problems and aspirations of model neighborhood residents; therefore, resident ideas and priorities can result in more relevant, sensitive, and effective plans and programs;

--recognizes that the process of participation makes it possible for those citizens formerly outside the system to learn how it functions and how to make it function in their interest-and that the process makes it possible for residents to strengthen existing skills and to develop the kind of new skills needed for effective citizenship beyond as well as within the Model Cities Program.

In light of the above and in order to overcome these problems, OEO and HUD are encouraging CAA's, CDA's and the neighborhood groups to test this technical assistance strategy through the use of these funds. Funds allocated to neighborhood groups under these grants may be used to provide planning, training and technical assistance services to

neighborhood residents including but not limited to the following:

1. Full-time staff for neighborhood groups to plan and develop services under these programs.
2. Formal training programs for neighborhood resident groups and staff.
3. Collection and dissemination of relevant information about Model Cities and related programs to neighborhood residents.
4. Retaining consultants, (lawyers, community organizers, planners, programmatic specialists, etc.) to advise on substantive programs and planning.
5. To develop and carry out citizen evaluation of the Model Cities and all other planning activities that affect the neighborhood.
6. A portion of grant funds may be used by neighborhood groups to contract directly with organizations of their own choosing which are regularly engaged in providing T&TA.

II. PROCESS PRIOR TO WORK PROGRAM

1. The CAA and CDA will discuss this program. (delete remainder of sentence.)
2. They will discuss their commitment for the next twelve months of funds for training and technical assistance services to neighborhood groups.

3. Designation of neighborhood groups to plan the program and receive funds by the CAA and CDA.
4. The neighborhood group with assistance acceptable to it from the CAA and CDA will decide what training and technical assistance they require for the development of the proposal for neighborhood group support funds.
5. If this assistance is not available in the city, the CAA and CDA will make every effort to obtain it. We hope OEO and the other Federal, state and local agencies involved in the Model Cities Program will make it available to the neighborhood group -- assistance which is acceptable to the group.
6. If the neighborhood group or groups feel that promised training and technical assistance is not being received or is inadequate, we, the CAA and CDA will use our good offices to remedy the situation.

III. Work Program.

1. The neighborhood group with the above technical assistance will prepare a formal written application. They will also prepare a summary of that application for circulation to residents of the model neighborhood.
2. After the interim board and/or membership of the neighborhood group has approved the application it should be submitted through the CAA and CDA to OEO and a copy sent to HUD. If CDA funds are not included in the application, they must be integrated into the application. Prior to this submission, the CAA, CDA

and resident groups shall meet together to discuss their relationships within the framework of the proposal.

3. Included in the final application will be a descriptive history of the ways in which the steps in the work process outlined above have been met.
4. The application will also indicate the ways CDA funds and assistance will be made available to the neighborhood group. The application will show as specifically as possible what kinds of activities will be undertaken, when and how.
5. The application will also describe what, when and how of training during the program year.
6. The application will also specify how consultants hired by the neighborhood group will be accountable to the neighborhood group or groups.
7. The application will also describe how this training and technical assistance is related to CDA and CAA plans and programs.
8. The work program will spell out hiring procedures: particularly the rights and responsibilities of the neighborhood group, the CAA and CDA.
9. The work program will also indicate by name wherever possible specific CAA-CDA staff and staff of neighborhood organizations who will be involved in implementing the program.

10. We are committed to observing the terms of the HUD/OEO Agreement on local coordination in the development and implementation of this work program.

IV. Time Table

1. Designation of the neighborhood groups will occur no later than 30 days after the grant funds have been obligated.
2. The neighborhood group will complete the training plan no later than 60 days after the funds have been obligated.
3. The first draft of the proposal and the summary for communication to neighborhood residents should be completed no later than 75 days after the funds have been obligated.
4. The final work program will be submitted no later than 90 days after the grant funds have been obligated.

V. Budget

Sample CAP 25

80% Staff

20% space, overhead

SPECIAL CONDITIONS

The Region may want to special condition the grant to insure periodic progress reports. Other desirable special conditions which Regions may want to consider are:

1. No funds under this grant ought to be expended until OEO approved the 90 day proposal which emerges from the work program described in this grant.
2. Incorporation is not necessary for release of funds from OEO provided that the CAA in conjunction with CDA agree to spend the funds as requested by the neighborhood group and indicates the mechanism with which it will make fiscal accountability to and for the group.