SUGGESTED ACTION ON THE REPORT OF THE NATIONAL ADVISORY COMMITTEE ON CIVIL DISORDERS AND RECOMMENDED 1968 CITY SERVICES PROGRAM

Immediate Concentrated Action:

1. Areas of Concentration - There are six areas of concentration identified on the accompanying map (Exhibit A). This is a minimum number, more should be added if needed. These areas generally conform to the EOA poverty areas and use their centers as a base of operations. The areas are:

| Base of Operations | Neighborhoods |
|-----------------------|------------------------|
| West Central | Watts Road |
| | Almond and Carey Park |
| | Center Hill |
| | Grove Park |
| | Dixie Hills |
| | Hunter Hills |
| | Western Avenue |
| Summec | Adair Park |
| - | Pittsburgh |
| 1 | Mechanicsville |
| | Summerhill |
| 2 | Grant Park |
| | Peoplestown . |
| | Chosewood |
| | South Atlanta |
| | High Point and Joyland |
| | Lakewood Heights |
| Northwest-Perry Homes | Chattahoochee |
| | Riverside |
| | Bolton |
| | Lincoln Homes |
| | Scotts Crossing |
| | Hill Park |
| | Perry Homes - Rockdale |

Base of Operations Neighborhoods

East Central Glen Iris

Bass Community

Cabbagetown - Reynoldstown

Edgewood Edgewood

Kirkwood

Nash-Washington · English Avenue

Vine City

University Center

2. Administrative Organization - The administrative organization for the 1968 City Services Program is attached as Exhibit B.

Responsibilities -

- a. Mayor through the Director of Governmental Liaison and the Community Development Coordinator will be responsible for the supervision of the entire program.
- Advisory Committee on Civil Disorders The Mayor will create this committee composed of three Aldermen. The responsibility of this committee is: (1) Initially, this committee shall review and approve all public agency and City departmental programs proposed to be undertaken during the 1968 City Services Program; (2) Evaluate the recommendations of the National Advisory Committee on Civil Disorders, specifically Chapters 10 through 17, and present in report form its recommendations relative to City policy to the Mayor and Board of Aldermen for adoption; (3) Evaluate this year's City Services Program, particularly those activities which parallel those recommendations contained in the Commission's report; and (4) Provide the Mayor with its findings and recommendations relative to (a) the success of the local efforts; (b) whether the local effort should be made permanent and continuing, and, if so, how; and (c) how the local effort should be expanded assuming it is successful. The committee should submit its report early this fall.

- c. Director of Governmental Liaison and Community Development Coordinator See above.
- d. <u>City Services Coordinators</u> There will be six coordinators, one for each of the six areas and centers designated. They will be responsible to the Community Development Coordinator. Each City Services Coordinator will be responsible for the coordination of City and non-City services with the Neighborhood Task Force.
- e. Neighborhood Task Force A joint government-community organization to be developed at each center. It will consist of the:
 - (1) EOA Citizens Neighborhood Advisory Council (elected lay citizens)
 - (2) EOA center staff and health, welfare, social service, employment and legal aid programs
 - (3) City Services Coordinator
 - (4) City-Wide Resources Task Force on an "as needed" basis

The objective of the Neighborhood Task Force is more effective communication between residents and local public officials and how to improve City services in the area.

f. City-Wide Resources Task Force - Representatives from public agencies and City departments who will either individually or collectively make themselves available to each of the six Neighborhood Task Forces on an "as needed" basis.

Each public agency and City department will be requested to designate their representative on this Task Force. Each representative will be serving full-time and will be expected to be continued on the contributing agency's payroll. The public agencies and City Departments affected are:

Atlanta Housing Authority
Atlanta Public Schools
Fulton County Health Department
Economic Opportunity Atlanta (EOA)
Atlanta Youth Council
Parks and Recreation Department
Fire Department
Police Department
Public Works Department
Building Inspectors Department
Sanitation Department
Traffic Engineering Department
Planning Department
Atlanta Public Library

More detailed responsibilities are attached for each agency as Exhibit C.

- 4. Complaints Complaints will be readily handled by the Neighborhood Task Force, the City-Wide Resources Task Force, and the City Service Coordinator. However, a pressure valve is needed through which major complaints and the need for broad policy determinations affecting the entire city can be formally conveyed to the City administration. The Community Relations Commission will hold grievance-response hearings in these areas on a periodic basis during the summer months. The Community Relations Commission would in turn report their findings directly to the Mayor and the Advisory Committee on Civil Disorders.
- 5. Department Heads Meetings Will be convened and held on a weekly basis to facilitate development of the program and to assist in resolving problems. The Mayor or the Administrative Assistant to the Mayor or the Director of Governmental Liaison will chair the meeting.

On a periodic but frequent basis the Mayor and/or key department heads will take field trips to the designated areas and visit with each Neighborhood Task Force. It would also be desirable for the City-Wide Resources Task Forces to accompany the Mayor and department heads on some of the field trips.

The presence of the Mayor and department heads in each designated area is extremely important. Preferably, all six areas should be covered on each field trip. However, time may force a compromise to spot checks within each area.

6. Personnel -

a. City Services Coordinators (6)

A request will be made of the Chief Building Official to assign the two coordinators from the Building Inspection Division of the Department of Buildings who worked on last summer's program to once again assume this responsibility for this summer's program. The two coordinators would be loaned to the Mayor's Office for the period May 1 - October 1 but would remain on the Building Department's payroll.

Four additional coordinators will be employed and these funds will be requested from the Board of Aldermen.

b. Representatives on the City-Wide Resources Task Force

The Mayor will make formal requests of the public agencies and City departments for the necessary people under the conditions set forth under "3-f" above.

- c. EOA will provide aide assistance on the same basis as last year as well as clerical assistance through Neighborhood Youth Corps positions.
- Office space and equipment will be furnished by EOA at neighborhood centers.

The above arrangements closely parallel last year's efforts. They also closely parallel the recommendations made by the President's Commission on Civil Disorders. We have added the qualitative aspect of having the Advisory Committee on Civil Disorders monitor this summer's efforts with an eye toward placing this effort on a permanent and continuing basis.

In short, this summer's efforts will be in direct response to Chapter 10 of the Commission's Report, "The Community Response."

Immediate City-Wide Action -

While the above 1968 City Services Program constitutes immediate concentrated action, it is desirable that a broadbased examination be made of the Report of the National Advisory Committee on Civil Disorders.

It is recommended that all City departments read the whole report, and more specifically, Chapter 10. This Chapter is entitled "The Community Response" and contains recommendations which would affect every operating department of the City of Atlanta if they were implemented. Therefore, the Mayor requests each department and public agency to respond to the following proposition:

Assuming the recommendations contained in Chapter 10 were being considered for implementation:

- 1. In your opinion, what are the advantages and disadvantages of each recommendation?
- 2. In your judgment, how would it affect your department?
- 3. Outline the steps involved in implementing each recommendation as it would affect your department or agency.
- 4. Estimate the probable costs involved in No. 3.

This information should be filed with the Mayor's Office and the Advisory Committee on Civil Disorders by April 1, 1968.

The Mayor is referring Chapter II, "Police and the Community;" and Chapter 12, "Control of Disorder," to the Police Department and the Police Committee of the Board of Aldermen for detailed study and recommendations for action.

This information should be filed with the Mayor's Office and the Advisory Committee on Civil Disorders by April 1, 1968.

The Mayor is referring Chapter 13, "Administration of Justice Under Emergency Conditions," to the City Attorney's Office and inviting the Atlanta Bar Association to participate in its review. Acting individually or in concert they should study it and provide the City with their comments and recommendations for action.

This information should be filed with the Mayor's Office and the Advisory Committee on Civil Disorders by April 1, 1968.

The Mayor is referring Chapter 14, "Damages: Repair and Compensation," to Mr. James Bentley, Comptroller General of the State of Georgia, with the request that he and his good office study this and provide the City with their recommendations for action.

This information should be filed with the Mayor's Office and the Advisory Committee on Civil Disorders by April 1, 1968.

The Mayor is referring Chapter 15, "The Media of Mass Communications," to the Mayor and the news media. The Mayor in conjunction with the news media will study and make recommendations for action on this particular Chapter.

This information should be filed with the Mayor's Office and the Advisory Committee on Civil Disorders by April 1, 1968.

The Mayor is referring Chapter 16, "The Future of the Cities," to the Mayor and Board of Aldermen, the Chamber of Commerce, and the Atlanta Urban Coalition.

This information should be filed with the Mayor's Office and the Advisory Committee on Civil Disorders by April 1, 1968.

The Mayor is referring the entire Chapter 17, "Recommendations for National Action, " to the Mayor and Board of Aldermen, the Chamber of Commerce, and the Atlanta Urban Coalition. It is also being referred to specific, individual agencies in accordance with the components of the Chapter:

1. Employment:

Economic Opportunity Atlanta
Personnel Board
Atlanta National Alliance of Businessmen

2. Education:

Atlanta Board of Education

3. Welfare System:

Fulton County Department of Family and Children Services

4. Housing:

Atlanta Housing Authority
Housing Resources Committee
Planning Department

This information should be filed with the Mayor's Office and the Advisory Committee on Civil Disorders by April 1, 1968.

ADMINISTRATIVE ORGANIZATION 1968 CITY SERVICES PROGRAM

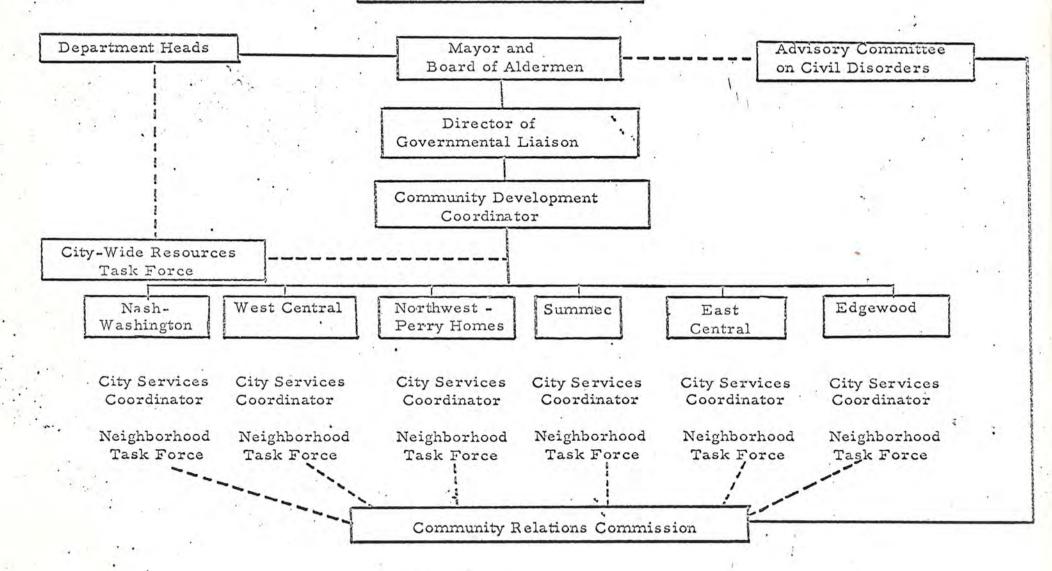


EXHIBIT C

RESPONSIBILITIES OF DEPARTMENTS AND AGENCIES

1. Sanitation Department

Trash pick up twice a week.

Garbage pick up twice a week or three times if necessary.

Clean streets once a week.

Remove abandoned automobiles.

Coordinate with EOA to clean up vacant property and the elimination of hazards to children at play.

2. Public Works Department

Clean out storm drainage.
Clean right of way of debris.
Grade and gravel unpaved streets.
Patch paved streets.
Pave streets on petition basis.

3. Building Inspector

- A. The Building Inspector, according to the policy established in the Housing Code Compliance Program, will in proposed Urban Renewal areas:
 - a. Placard where warranted and seek demolition.
 - b. Correct hazards and coordinate with the Health Department any unsanitary conditions (Example: water standing in basements).
 - c. Reduce overcrowding Liaison with Housing Authority for relocation help.
 - d. Vacate unfit units.
 - e. Clean up premises.
- B. In the remaining areas as designated on the Planning map, step up housing code enforcement to the greatest extent possible without deviating from the established policy.
- C. Enforcement of Zoning Ordinance.

4. Parks Department

- A. Equip and staff a massive recreation program using all park and school properties and other land secured under short-term lease.
- B. Maximum development of properly supervised day and evening social activities and recreational programs (Example: evening movies and possibly street activities).
- C. Coordinate with Traffic Engineer the blocking off of streets for recreational activities.
- 5. Police Department

Improve police protection to residents and homes.

An expanded crime prevention program.

Increase traffic speed control efforts.

- 6. Fire Department
 - A. An expanded fire prevention program.
 - B. Assist in the program of street showers for children using fire hydrants.
- 7. Traffic Engineering Department

Install speed control signs.

Survey area and provide stepped up street light maintenance activities.

8. Planning Department

Provide necessary planning assistance to all departments.

- 9. Library
 - A. The bookmobile schedule be increased and expanded in the affected area.

- B. Branch libraries located within this area be given maximum support and attention.
- C. Library coordination with such activities as Headstart to promote and encourage maximum use of library facilities.

10. Atlanta Youth Council

A. Coordinate the Summer Youth Opportunity Campaign to provide the maximum number of jobs for young people in private industry and the public agencies and to insure adequate summer recreation and education programs for children in target areas.

11. Mayor's Office

Coordination of total summer effort.