



DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
WASHINGTON, D. C. 20410

OFFICE OF THE ASSISTANT SECRETARY  
FOR MODEL CITIES AND GOVERNMENTAL RELATIONS

IN REPLY REFER TO:

ORIGINAL MEMORANDUM

October 21, 1969

TO: J. D. Braman, Assistant Secretary, DOT  
Mr. Richard Nathan, Assistant Director, BOB  
Arnold R. Weber, Assistant Secretary, DOL  
Frank Carlucci, Acting Director, CAP, OEO  
Robert A. Podesta, Assistant Secretary, Commerce  
Lewis Butler, Assistant Secretary, HEW  
Christopher DeMuth, Staff Assistant to the President  
Charles H. Rogovin, Administrator, LEAA, Justice

FROM: Floyd H. Hyde, Assistant Secretary, MCGR

SUBJ: Improving the Management of the Model Cities  
Program: A Proposal

I am enclosing for your review a HUD-endorsed "Proposal for Improved Management of the Model Cities Program." It is based upon the assumption that reasonable process and performance criteria can be established and communicated to the cities so that the level of supplemental fund obligations can be determined by measuring a city's progress and effort in relation to these criteria. It is also based on the proposition that the Model Cities process is a means of increasing the capacity of local government to deal with its urban problems, and that the effective application of limited resources by the Federal Government can be helpful in demonstrating that fact.

In this connection, the HUD proposal should be beneficial to the Model Cities-connected efforts of other departments and agencies. The Model Cities approach has the potential of increasing the effectiveness of any individual categorical grant project by tying it into a coordinated, rational local effort to solve related problems. The determination of the more promising local Model Cities programs should be helpful in applying other available Federal resources as well.

The judgment process contemplated by HUD would maintain a role for the regional and Washington interagency review committees. It is also suggested that the Assistant

Secretaries Working Group take on the major responsibility for determining those cities in which to concentrate supplemental funds over and above what a city would normally receive, as well as other priority assistance.

I would like to schedule a meeting of the Assistant Secretaries Working Group to discuss this proposal on Friday, October 31, 1969 at 4:00 p.m., Room 8202. It is Secretary Romney's intention to take the proposal, together with the comments by the ASWG, to the Under Secretaries Group and then to the Urban Affairs Council. If the approach appears to be appropriate, HUD would like to put it into operation as quickly as possible.

I look forward to your comments on the proposal at the October 31 meeting. If your own Department has had any experience you could share with HUD with respect to this type of approach to funding, this information would be greatly appreciated.



Assistant Secretary