

## APPENDIX I

August 9

8:30-9:15 CDA Board meets Special Area Consultant.

9:15-10:30 MNA and Consultant.

9:15-10:30 Non-MNA members and Consultant.

Each group will elect leader to act as chairman and member to serve as recorder and/or reporter. Sessions will be taped, both MNA and Non-MNA groups will be discussion seminars with two-fold purpose:

1. To enable participants to participate in some decision making process in terms of organization-election of chairman and recorder.
2. To discuss the implication of the consultant's morning presentation in terms of the "50" and what effect the group could have on the Greater Chattanooga-"Think Tank" for what could take place through 1975.

10:30-10:45 Coffee Break.

10:45-11:15 Simulation Exercise based on weekly format-i.e., a pictorial representation of a philosophy expressing opposition to the need for a Model Cities Program in Chattanooga. This will also be structured to serve as a catalyst for a sensitivity exercise.

11:15-12:30 Five small discussion groups will be formed-leaders and recorders will be elected by each group. Tapes provided for some--Video Tapes of others. Discussion will proceed on the basis of attempting to formulate an acceptable decision concerning the nature of the pictorial presentation. Membership will remain the same for first five session-then random selection of five new groups. Board members will reform as CDA Board during last 20 minutes of the program. Brief report from each group chairman or recorder. Remainder

August 9

of period spent in obtaining the consensus of the "50" in terms of decision(s) acceptable to the group.

## APPENDIX II

August 16

8:30-9:15 CDA Board and Consultant.

9:15-10:30 NMA Board and Consultant.

9:15-10:30 Non-NMA Board and Consultant.

Two groups meet independently, elect chairmen and recorders, discuss their unique role as individuals in the total decision-making structure of the CDA Board. Reports of chairmen of the two groups, Discussion and critique of the reports in terms of total interaction of the participants.

10:30-10:45 Coffee Break.

10:45-11:15 Simulation Exercise.

Role Playing--Exercise designed to enhance the authoritative structure of an organization in terms of decision-making.

11:15-12:30 Five Reports--CDA Board structures a model for interaction based on principles acceptable to the total Board.

## APPENDIX III

August 23

8:30-9:45 CDA Board meets Special Consultant.

9:45-10:30 MNA and Consultant.

9:45-10:30 Non-MNA members.

Election of chairman and recorder. Discussion seminars for both groups.

Two-fold purpose:

1. To participate in decision making process by electing chairman.
2. To discuss an issue as unique to the groups, i.e.; the MNA members and the effort of non-participation in decision-making in the Chattanooga City Government--the Non-MNA members and the desirability of being in a position to effect a decision with the city government.

10:30-10:45 Coffee Break.

10:45-11:15 Simulation Exercise. Role playing by selected group.

"Militant Citizens"--a confrontation between a group of citizens and inadequate police protection or an inadequate school curriculum. Problem based on Economics--How to cope with securing employment.

11:15-12:30 Five discussion groups--elect leader and recorder. Discuss acceptable solution to the problem presented. Simulators available for question period. Report of the recorders to the full CDA Board. An attempt will be made to obtain a consensus of opinion as to the better solution. Use Video Tape Recorder to record the decision-making process. Use last 15 minutes for self-evaluation of problem.

## APPENDIX IV

August 30

8:30-9:45 CDA Board meets Special Area Consultant.

9:45-10:30 NMA and Consultant.

9:45-10:30 Non-Members NMA.

Each group elects chairman and recorder. Sessions taped. Seminar discussion concerning each groups' uniqueness in terms of the consultant's presentation.

Two-fold purpose:

1. To strengthen total participation of all members of the group.
2. To discuss the decision-making process as related to NMA and Non-NMA.

10:30-10:45 Coffee Break.

10:45-11:15 Simulation Exercise. 35 mm pictorial presentation of a "Citizen's Participation Structure" which does not reflect the goals of the Model City Program. Problem of making acceptable decision by the group is presented to the CDA Board.

11:15-12:30 Small group discussion of simulation exercise--5 leaders and recorders are elected. Discussion will proceed on the basis of:

1. How could the structure of the board be changed to make the board more effective?
2. What alternatives are available to the group in terms of making an acceptable decision as posed by the problem.

Brief report from Chairman--Remainder of time spent by CDA Board making a decision based on data presented in problem.

## APPENDIX V

September 6

8:30-9:45 CDA Board meets Special Consultant.

9:45-10:30 MNA and Consultant.

9:45-10:30 Non-MNA and Consultant.

Each group elect leader and recorder. Each group will decide the most serious problem confronting the CDA Board in terms of the consultant's discussion.

10:30-10:45 Coffee Break.

10:45-11:15 Simulation Exercise "Conflicting Priorities" a pictorial representation of priorities being established with adequate participation of the area citizenry.

11:15-12:30 Small group seminars. Elect chairmen and recorders. Each group establish priorities. CDA group meets. Chairmen report briefly. CDA attempts to establish priorities acceptable to total Board.

## APPENDIX VI

September 13

8:30-9:45 CDA Board meets Special Area Consultant.

9:45-10:30 MNA and Consultant.

9:45-10:30 Non-MNA and Consultant.

Two-fold purpose:

1. Each group elect chairman and recorder.
2. Each group discuss the role of the total CDA Board and "Substantive Impost" with specific reference to (a) physical problems; (b) economic problems; (c) social problems. (Use Video if available)

10:30-10:45 Coffee Break.

10:45-11:15 Simulation Exercise--Hypothetical Problem presented to CDA participants. Short skit developed for purposes of dramatizing a specific problem arising within the Model Area.

11:15-12:30 Small group discussion of problem and solutions. CDA Board meets as unit. Brief reports from recorders. An Analysis of the problem by total group and an acceptance or rejection of the five solutions--a consensus of the group is formed in terms of articulating a decision by the total group. (taped)

## APPENDIX VII

September 20

8:30-9:45 CDA Board meets Special Area Consultant.

9:45-10:30 NMA and Consultant.

9:45-10:30 Non-NMA and Consultant.

Two-fold purpose:

1. Election of chairman and recorder.
2. Group discussion implement the discussion of the CDA to the three specific areas as seen by the two groups--city government, neighborhood, and Model City Staff.

10:30-10:45 Coffee Break.

10:45-11:15 Simulation Exercise.

Exercise-pictorial will present a problem (5) which will involve a high degree of polarization of three areas of interest groups--governmental officials, neighborhood organization, and Model City Staff.

11:15-12:30 Small group (5) discussion with leader and recorder. An analysis of the problem(s) and alternatives available to the total CDA group as seen by the small group. Report of five chairmen: An analysis by the CDA group as a committee of the whole--What is acceptable in terms of a decision to the pictorial problem.



## APPENDIX VIII

September 27

8:30-9:15 CDA Board meets Special Area Consultant.

9:15-10:30 MMA and Consultant.

9:15-10:30 Non-MMA and Consultant.

Each group meets:

1. To elect chairman and recorder.
2. To discuss specific questions arising out of the consultant's presentation with an emphasis on the uniqueness of interactions as applicable to each group.

10:30-10:45 Coffee Break.

10:45-11:15 Simulation Exercise.

Pictorial presentation of problems which set the stage for problem-solving in the area of technical assistance.

11:15-12:30 Five groups discuss and formulate action program based on technical assistance. CDA Board meets as a group. Five chairmen report to CDA Board. Discussion of conclusion by total Board.

APPENDIX IX

October 4

8:30-9:45 CDA Board meets Special Area Consultant.

9:45-10:30 MNA Board members and Consultant.

9:45-10:30 Non-MNA Board members and Consultant.

1. Elect leader and recorder.
2. Implementation of discussion by consultant with emphasis on relationship and coordination.

10:30-10:45 Coffee Break.

10:45-11:15 Simulation Activity. Pictorial presentation of a hypothetical case of the inability of a board to make a decision because of an inadequate coordination and information structure within the total organization.

(another agency(ies) within the Model Neighborhood Area)

11:15-12:30 Small discussion groups. Elect chairman and recorder. Tape discussion groups. Purpose of group is to analyze the problem presented in the simulated experience and attempt to select alternate solutions in terms of a value determinant. Comparison of solutions by group presentation. A solution of a better solution by the CDA Board.

## APPENDIX X

October 11

8:30-9:45 CDA Board and Consultant.

9:45-10:30 NMA and Consultant.

9:45-10:30 Non-Members and Consultant.

1. Election of Leader.

2. Continuation of Consultant's theme in terms of:

(1) Sensitivity to needs of all members of the CDA Board.

(2) An examination of the group's responsibility in setting group goals and making progress.

10:30-10:45 Coffee Break.

10:45-11:15 Simulation Exercise. Selected group portraying a group of representative young people of the Model Neighborhood Area Theme of simulation exercise is a direct confrontation between one segment of the MMA and the CDA Board. Implications for authoritarian decision-making and participatory decision-making are pictorially portrayed to the group.

11:15-12:30 Small group discussion. Election of group leader and recorder. An analysis of the types of decision-making as portrayed with an attempt to structure a more acceptable process for arriving at a decision. Tape. CDA group report to the CDA group by chairmen. The CDA, acting as a unit, is pressured to formulate definitive goals for the group with negative stimulation being constantly provided by external force--Consultant or member of the Model Cities Team. Reaction of group in terms of cohesiveness as a decision-making body. Video tape.