

April 16, 1969

Mr. James L. McGovern
Executive Director
Metropolitan Atlanta Commission
on Crime and Juvenile Delinquency
52 Fairlie Street, N. W.
Atlanta, Georgia 30303

Dear Mr. McGovern:

This is to confirm our conversation regarding an advance of funds to the Model Cities Program to cover shipping costs of paint from the President's Council on Youth Opportunity.

The exact amount of the shipping invoice is \$1,540.00.

I have been assured by Mr. Johnny Johnson, Model Cities Director, that this amount is covered in operational funds which will be forthcoming as soon as the U. S. Department of Housing and Urban Development releases approved Model City funds. We anticipate release of funds within the next thirty days.

The check should be made payable to Transport Clearings, Inc., P. O. Box 2237, Charlotte, North Carolina 28201.

Sincerely yours,

Dan Sweat

DS:fy

March 19, 1969

MEMORANDUM

To: Mrs. Xernona Clayton

From: Dan Sweat

Would you please get in touch with Mrs. Crosby or Mr. Mann and see if you can't enlist them in the program. We don't want them to become the Third Party, do we?

DS:fy

Jim Wright

Wright
Lyle Galt

names

Nunan

521-1375

Mrs. Crosby

Sugar Hill
Atlanta, Georgia
March 11, 1969

523-4843

Mr. Mann

Dear Sir:

We don't know too much about Model Cities. We would like to have you to meet with us in one of our meetings, where we can learn about what more to do.

We are interested in the area where we are living. We heard that it would go for industrial. We want to keep our homes.

If you would come to our meeting you could tell us what we are up against. If you could meet at our next meeting, March 25, 8 p.m. at the Price Neighborhood Center.

The Sugar Hill Tenants

1. Pete Wesley Mann 17 Lorenzo Bowers
2. Mrs Louise LeRoy
3. Mrs Florence Spencer
4. Mrs Johnnie Florence
5. Mrs Etta Starks
6. Mrs Mamie Griffin
7. Mrs Maggie Bimel
8. Charles Jones
9. Walter Hatwood
10. Willie Strifling
11. Mrs Lallie Bowers
12. Mrs Mattie Simpson
13. Mrs Gildine Spencer
14. Ruth Barnwell
15. Eddie Sue Edmerson
16. Louella Edmerson

- 18 Annica Jones
19 Mrs Seneca Dasher
20 Jeanette Dasher
21 Patricia Edwards
22 Darland Spivey
23 FRANK VILL
24 J. B. Ross
25 Juliette Swift
26 Joseph Rendall



CITY OF ATLANTA

DEPARTMENT OF FINANCE

501 CITY HALL

ATLANTA, GEORGIA 30303

February 17, 1969

CHARLES L. DAVIS
DIRECTOR OF FINANCE
EDGAR A. VAUGHN, JR.
DEPUTY DIRECTOR OF FINANCE
GEORGE J. BERRY
DEPUTY DIRECTOR OF FINANCE

Honorable Milton G. Farris
Chairman, Finance Committee
P. O. Box 7245, Station C
Atlanta, Georgia 30309

Dear Milton:

I am enclosing a copy of a staff report relating to a data processing system for the Model Cities Program. The report points out that the Model Cities staff has contracted with Arthur Anderson & Company for a lock/key job on processing information for the Model Cities Program on the City of Atlanta computer. The report indicates a one time cost of \$5,127.20 with a reoccurring cost of \$192.50 based on the forms and programs that are projected by Arthur Anderson.

I have been assured by Mr. Roy Smith, Deputy Director of Finance in charge of the data processing operation, that the schedule adopted for the Data Processing Division of this office for the Year 1969 will in no way be altered by placing this system on our computer.

I would like to ask your approval for placing this system in operation on our equipment.

Sincerely,

Charles L. Davis
Director of Finance

CLD:dhf
Enclosure
cc: Mr. R. Earl Landers

February 19, 1969

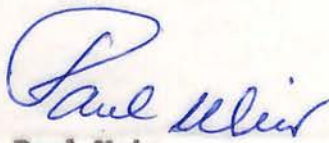
Mr. Johnny C. Johnson, Director
Atlanta Model Cities Program
673 Capitol Avenue, S.W.
Atlanta, Georgia 30315

Dear Johnny:

We have carefully evaluated the 1969 work program requirements in both the clearance areas and rehabilitated areas of the Atlanta Model Cities Program. The estimated cost of the work amounts to \$39,274.53 instead of the \$252,000.00 sum set out in your memorandum of January 16.

A listing of work to be performed together with maps showing this work is attached. It will be a pleasure to cooperate with you in making the Model Cities Program a success.

Sincerely,



Paul Weir

PW/rr
Enclosure

cc: Mr. Curtis Hester
Mr. C. W. Cline
Mr. Charles L. Davis
Honorable Ivan Allen, Jr., Mayor ←
Mr. R. Earl Landers

1969 MODEL CITY PROJECTSA. 1969 Rehabilitation Project R-1

1. Replace 5 old style fire hydrants with 5-4 1/4" fire hydrants
@ approx. \$ 1,085.45

B. 1969 Rehabilitation Project R-2

1. Replace 4 old style fire hydrants with 4-4 1/4" fire hydrants
@ approx. \$ 868.36
2. Install 800' - 8" water main in Primrose St. from Atlanta Ave. to South Ave.
@ approx. \$ 6,656.00
3. Install 800' - 8" water main in Connally St. from Atlanta Ave. to South Ave.
@ approx. \$ 6,656.00
4. Install 800' - 8" water main in Greenfield St. from Vanira Ave. to Ormand St.
@ approx. \$ 6,656.00
5. Install 800' - 8" water main in Martin St. from Vanira Ave. to Ormand St.
@ approx. \$ 6,656.00

C. 1969 Rehabilitation Project R-3

1. Replace 8 old style fire hydrants with 8 4 1/4" fire hydrants
@ approx. \$ 1,736.72
2. Install 1000' - 8" water main in Rosedale Ave. from Home St. to Delmar Ave.
@ approx. \$ 8,320.00

Total Estimated Cost for Rehabilitating Areas \$ 38,634.53

D. 1969 Clearance Project C-1

1. Plug 8" main in Berrele St. from Coleman St. to McDaniel St.
@ approx. \$ 128.00
2. Plug 6" main in Middle St. from Coleman St. to McDaniel St.
@ approx. \$ 128.00

E. 1969 Clearance Project C-2

1. Plug 8" main in Richardson St. from Winsor St. to Cooper St.
@ approx. \$ 128.00
2. Plug 6" main in Cooper St. from Richardson St. to Fulton St.
@ approx. \$ 128.00

F. 1969 Clearance Project C-3

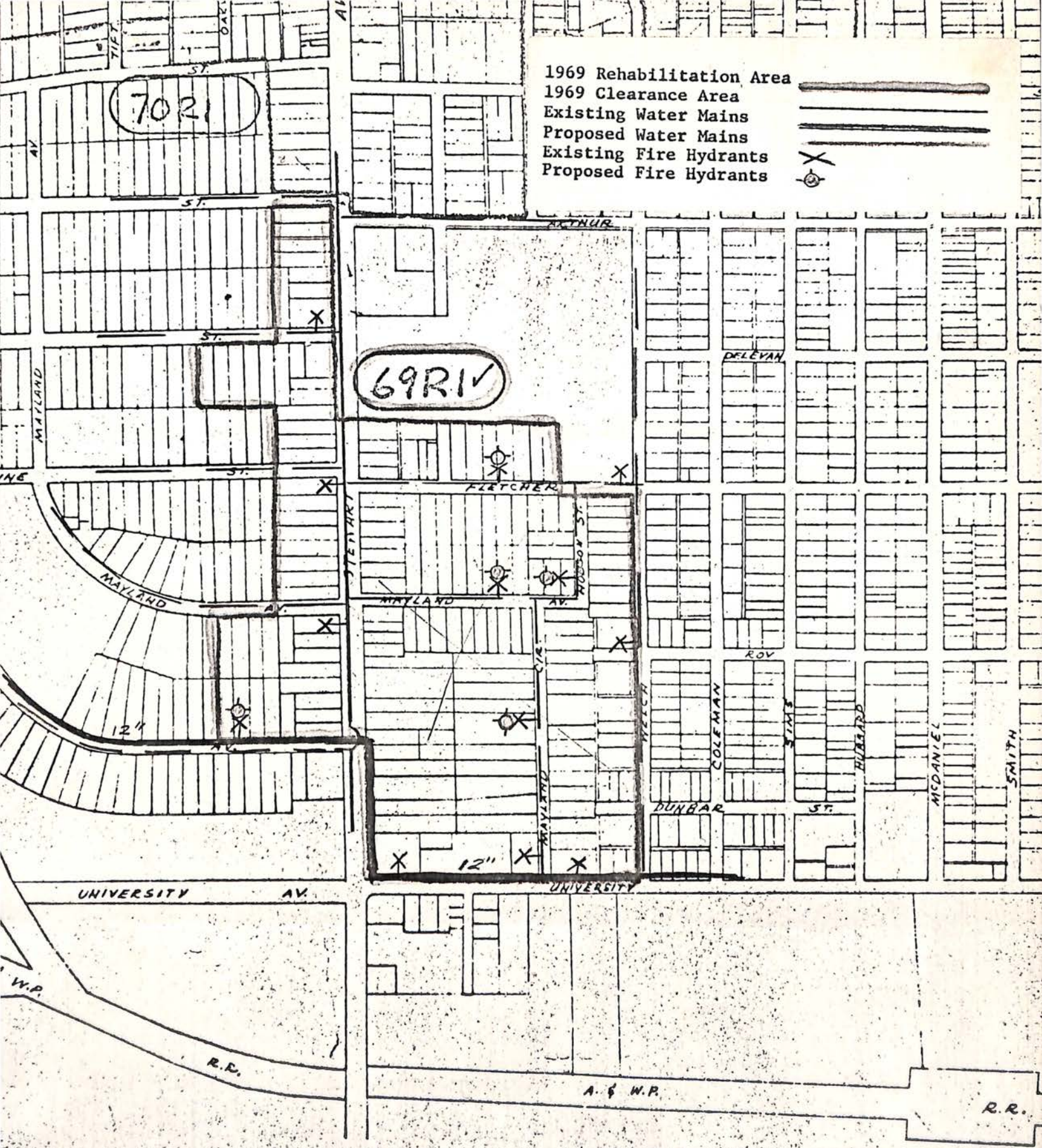
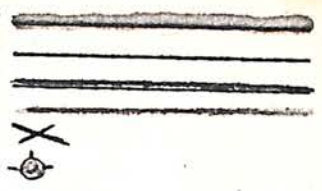
1. Plug 6" main in Cherokee St. from Martin St. to Connally St.
@ approx. \$ 128.00

G. 1969 Clearance Project C-4 - no work

Total Estimated Cost for Clearance Areas \$ 640.00

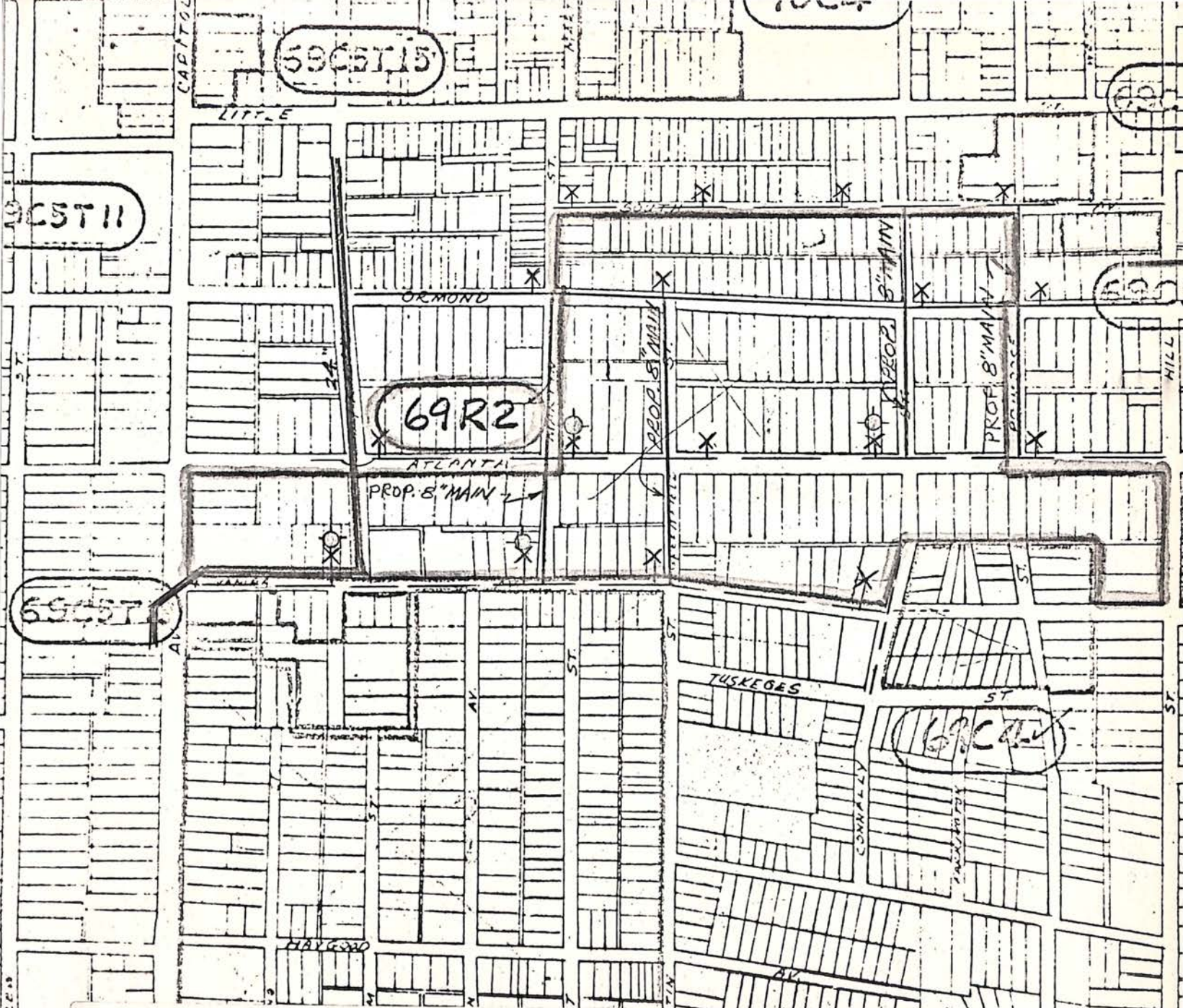
Grand Total \$ 39,274.53

1969 Rehabilitation Area
 1969 Clearance Area
 Existing Water Mains
 Proposed Water Mains
 Existing Fire Hydrants
 Proposed Fire Hydrants

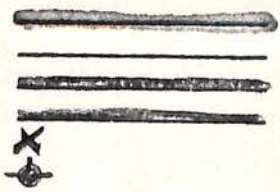


ATLANTA WATER WORKS
 Paul Weir, General Manager

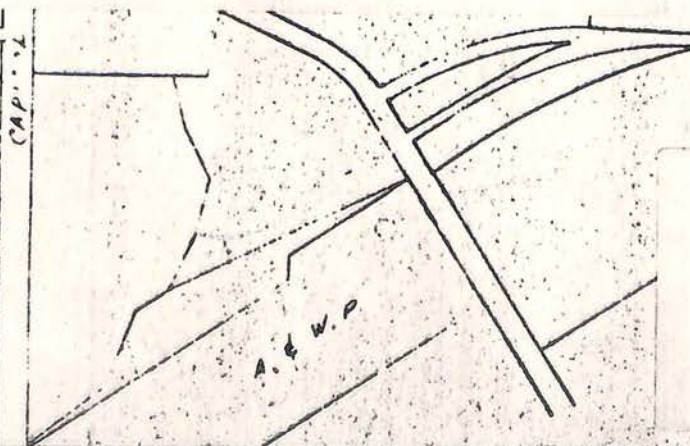
 Division of Engineering
 C. W. Cline, Chief Engineer


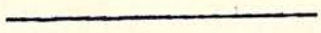






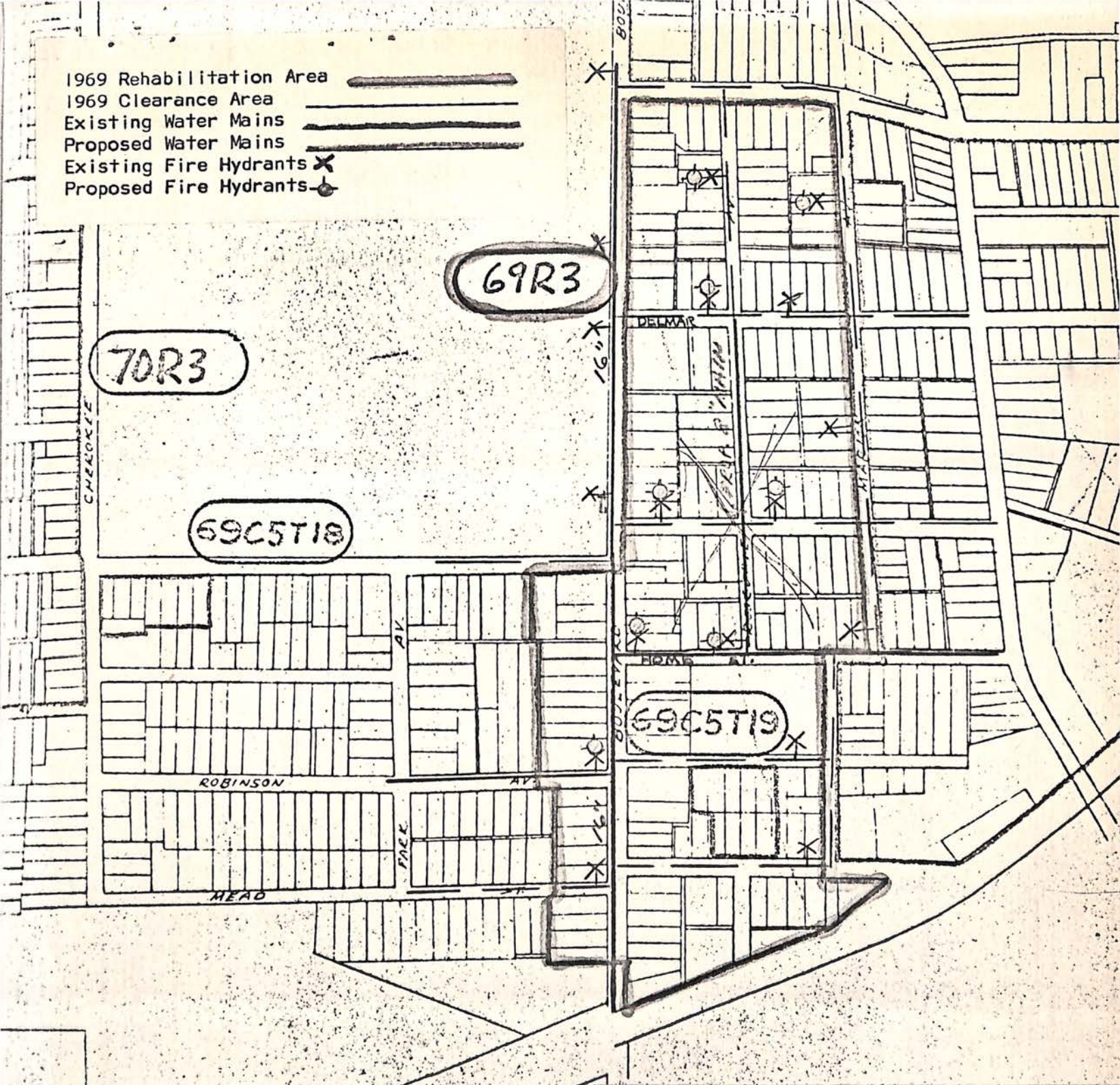
1969 Rehabilitation Area
 1969 Clearance Area
 Existing Water Mains
 Proposed Water Mains
 Existing Fire Hydrants
 Proposed Fire Hydrants



ATLANTA WATER WORKS
 Paul Weir, General Manager
 Division of Engineering
 C. W. Cline, Chief Engineer



1969 Rehabilitation Area 
 1969 Clearance Area 
 Existing Water Mains 
 Proposed Water Mains 
 Existing Fire Hydrants 
 Proposed Fire Hydrants 



ATLANTA WATER WORKS
 Paul Weir, General Manager

 Division of Engineering
 C. W. Cline, Chief Engineer

MODEL NEIGHBORHOOD

Finch Alexander Barnes Rothschild & Paschal

Cecil A. Alexander, F.A.I.A.

February 25, 1969

Mr. Johnny C. Johnson, Director
Model Cities
673 Capitol Avenue S.E.
Atlanta, Georgia, 30315

Dear Johnny:

Enclosed is a letter from Mr. James P. Twomey who has been most helpful in setting up programs all over the country. I recommend that you take advantage of his offer.

Sincerely,

CAA:vb

cc: Mayor Ivan Allen, Jr. ✓

URBAN AMERICA INC.
1717 Massachusetts Ave. N.W.
Washington, D. C. 20036
(202) 265-2224

February 18, 1969

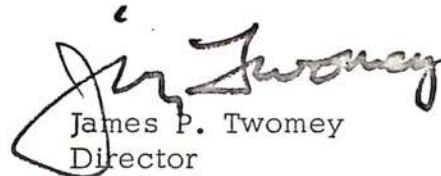
Mr. Cecil Alexander
Finch, Alexander, Barnes,
Rothschild, and Paschal
44 Broad Street, N. W.
Atlanta, Georgia 30303

Dear Cecil:

I was pleased to note that \$7.1 million has been allocated for the model cities program in Atlanta with \$250,000 for a housing development corporation and \$285,000 for a housing center.

If we can be of any help in developing the specific program for either the development corporation or the housing center, do not hesitate to call us. We are presently assisting the model cities program in San Antonio, Texas and Albuquerque, New Mexico. We have also been involved in assisting in the formation of a housing development corporation in Dalton, Georgia. We are most anxious to assist in Atlanta should you need us.

Warm personal regards,



James P. Twomey
Director
Nonprofit Housing Center

JPT/md
cc: Dan Sweat

P.S. Happen to see the article in the Atlanta paper concerning your home - one year after, it's quite a place. Congratulations!

RECEIVED

FEB 21 1969

FINCH, ALEXANDER, BARNES,
ROTHSCHILD & PASCHAL
ATLANTA, GEORGIA

CITY OF ATLANTA



March 3, 1969

CITY HALL ATLANTA, GA. 30303

Tel. 522-4463 Area Code 404

IVAN ALLEN, JR., MAYOR

R. EARL LANDERS, Administrative Assistant
MRS. ANN M. MOSES, Executive Secretary
DAN E. SWEAT, JR., Director of Governmental Liaison

MEMORANDUM

To: Mayor Ivan Allen, Jr.

From: Dan Sweat

Subject: Grant Review Board - Model Cities

Attached are the minutes of the Grant Review Board meeting of December 31, 1968. The recommendations set forth in this document were accepted by the Model Cities Director and have resulted in much better lines of communications between the Model Cities program and the various City departments, other governmental agencies, and private organizations who are involved in the execution of the Model Cities program.

The Grant Review Board on February 27, 1969, discussed the current status of the Model Cities program and the resolution for approval for the first year program which will be brought before the Board of Aldermen on Monday, March 3.

Collier Gladin, the City's Planning Director, felt that the approval of the resolution should be initiated jointly by the Planning and Development Committee and the Finance Committee and should not imminate from the Aldermanic representatives on the Model Cities Executive Board. It was the concensus of the Grant Review Board that the resolution for approval should come from the Executive Board and that it is the responsibility of each Aldermanic Committee chairman to insure that his committee has given proper attention to the program. It would be desirable for each committee involved to give its approval/disapproval on any paper coming from the Model Cities Executive Board prior to its being introduced in the Aldermanic Board. Such Aldermanic Committee expression attached to a Model Cities paper would certainly strengthen the paper and result in much better communications of the entire Model Cities program.

Mayor Allen
Page Two
March 3, 1969

In the final analysis, whenever a paper is introduced, it should be the responsibility of each member of the Board of Aldermen to ask that it be referred to the particular committee if there is some question about its contents. The Model Cities organization should continue to seek prior approval of City departments and Aldermanic committees prior to introduction of a resolution or ordinance for approval by the full Aldermanic Board.

DS:fy

MINUTES
GRANT REVIEW BOARD
DECEMBER 31, 1968

The City of Atlanta Grant Review Board met in the office of the Director of Governmental Liaison at 9:30 a. m. on December 31, 1968, to review the Atlanta Model Cities Program application to the U. S. Department of Housing and Urban Development for Supplemental Funds. In attendance were:

Dan Sweat, Director of Governmental Liaison, Chairman,
Grant Review Board

Collier Gladin, Planning Director, Member, Grant Review
Board

George Berry, Deputy Comptroller, Member, Grant
Review Board

Johnny Johnson, Director of Model Cities

George Aldridge, City Planner

Carl Paul, Deputy Director of Personnel

Jay Fountain, Senior Accountant

The Grant Review Board discussed with Mr. Johnson several major points of concern, primarily procedures for approval by responsible City departments and agencies; administrative organization; and personnel requirements.

In view of the complexities of the Model Cities Program and the need for full understanding by all responsible City officials, the following concensus of the Grant Review Board membership is hereby presented:

The Model Cities Program as established by the President and Congress of the United States is perhaps the most comprehensive and optimistic grant-in-aid program ever offered to America's cities.

The concept and intent of the Model Cities Program is good. It provides for the legally responsible local governing authority to exercise its authority and influence in demonstrating bold new techniques of urban planning and development.

It provides maximum opportunity for real involvement and participation by citizens of neighborhoods in the planning and execution of programs which effect their daily lives.

Page Two

And it promotes coordination among local, state and national agencies and departments of the limited resources which are available.

The successful planning and execution of a Model Cities Program can be a valuable experience for any city in its search for orderly and timely solutions to its multitude of urban problems.

Atlanta's City Demonstration Agency has attempted to meet the challenge and intent of the Model Cities legislation.

Citizens of all six neighborhood areas encompassed by Atlanta's Model Cities Program were actively involved in organizing and planning for Model Cities more than a year in advance of the beginning of the City's formal planning stage.

Local, state and federal public agencies and numerous private groups participated in the preparation of the required planning grant application.

The Mayor and Board of Aldermen endorsed and supported the planning effort.

The Model Cities planning staff worked long and hard to prepare the documents necessary for successful funding of the first year program.

The final documents detail a bold and innovative plan of attack on the major problem areas in the Model Cities neighborhood. The Model Cities staff has made an admirable attempt to live up to the concept of the Model Cities program. To a great extent they have met both the needs and wishes of the citizens of the area and the requirements of planning and administration of the City and federal governments.

The Model Cities Program also places on all City departments and agencies the requirement for cooperation, coordination and approval of program components.

There are indications that this requirement has not been met.

Where it has not done so, each department and agency is obligated to review and pass on the specific components of the program which assigns execution responsibility to that department.

Each committee of the Board of Aldermen should review and approve/disapprove each program component which falls within the responsibility and authority of the committee.

The Planning and Development Committee should exercise its responsibility for overall planning of the city by reviewing the Model Cities plan and making

Page Three

the determination as to the compatibility of the Model Cities Program with overall city plans.

The Finance Committee should determine the financial feasibility of the program and the capability of the City to meet the requirements placed upon it by the program.

The full Board of Aldermen should carefully consider the priorities involved in the Model Cities execution, its impact on the area served and the entire city as well.

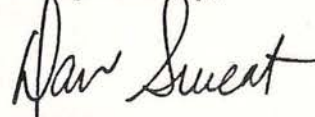
The Grant Review Board believes these approvals should be given before Aldermanic sanction is granted.

We feel that if the provisions of the Model Cities application are understood and accepted before final approval is granted a much stronger program will result.

It should be understood that this is not intended as criticism of the planning grant document or the work of the Model Cities staff, but is an effort to gain full understanding and support of the strongest program in the best interest of all citizens of Atlanta.

It is therefore recommended that the Mayor and Board of Aldermen require written acceptance or denial of each component of the Model Cities plan by the departments and agencies responsible for the execution of each component before final approval of the grant application is given.

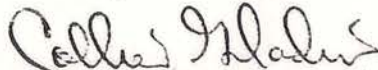
Respectfully,



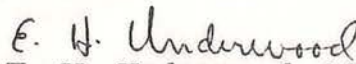
Dan Sweat
Chairman



George Berry, Member



Collier Gladin, Member



E. H. Underwood, Member

DS:fy

March 5, 1969

Mr. Dan E. Sweat, Jr.
Office of the Mayor
City Hall
Atlanta, Georgia 30303

Dear Mr. Sweat:

Please pardon the delay in replying to your letter of February 25, which was due to my absence from the office.

In answer to your questions:

1. A "minimum" of about 3500 ft. to start, which would accommodate about 45/50 people. Except for an area approximately 4' x 6', the load would be very light. A truck loading dock, and access would be required.
2. Relatively small quantities of 220V, 3 ph., 60 cy. power. Approx. 25 H.P. to start.
3. No rail access necessary, truck only.
4. Some probably, depending on public transportation available to site selected.
5. Operations one shift only usually, but two shifts feasible. Shift periods not important to operations.
6. Average earnings based on production piece rates should be 1.90 to 2.25 per hour. 1.60 minimum.
7. Concentrated training about three months. Nine to twelve months usually required for a trainee to reach full potential.
8. Industrial power sewing machines - Singer class 262-2, or similar.

I have just noticed that somehow a couple of paragraphs were omitted from my letter to Mayor Allen.

There would be a requirement for a SBA, or similar, loan. (But, there would be absolutely no question of its security.)

Mr. Dan E. Sweat, Jr.

March 5, 1969
Page #2

I had visualized an all-negro operation but this is, of course, not an essential requirement from my standpoint. Based on actions I took several years ago, there is available a Negro plant manager, and Negro qualified sewing teachers and supervisors.

I actually did not plan a branch plant as such but rather the establishment of a successful Negro owned and operated business, with my help and some form of outside financing.

Any financial gain to me would accrue indirectly from this company's efforts in marketing the product. This is of course a major factor in the assured financial success of the operation.

I would be happy to answer any additional questions you might have.

Yours very truly,

A handwritten signature in blue ink that reads "Roy W. Mann". The signature is written in a cursive style with a long, sweeping underline.

Roy W. Mann
br

CITY OF ATLANTA



February 25, 1969

CITY HALL ATLANTA, GA. 30303

Tel. 522-4463 Area Code 404

IVAN ALLEN, JR., MAYOR

R. EARL LANDERS, Administrative Assistant
MRS. ANN M. MOSES, Executive Secretary
DAN E. SWEAT, JR., Director of Governmental Liaison

COPY

Mr. Roy W. Mann
The Best Manufacturing Company
Menlo, Georgia 30731

Dear Mr. Mann:

Reference is made to your letter of January 24 and Mayor Allen's reply of January 28.

We are most interested in your offer to establish a subsidiary plant in Atlanta. Obviously, with 38% of our families in the Model Cities area headed by a female and the tight labor market for these people, your operation would be a most significant contribution of mutual benefit.

We have training funds available, however, their use for training power sewing machine operators is, at the present, a subject of controversy. We are hopeful of a ruling in our favor.

In the meantime it would be helpful if you would provide us the following information for planning purposes:

1. Space requirements - floor stress, dock facilities
2. Power requirements
3. Location, ie. rail access and/or street
4. Parking
5. Desires for shift work
6. Wage scales
7. Estimate of training time assuming relatively low educational achievement and lack of experience
8. Type machines on which to be trained.

Again, we appreciate your interest in locating a site in Atlanta.

Sincerely,

/s/ Dan Sweat

DESJr:ODF:vlc

January 28, 1969

Mr. Roy W. Mann
The Best Manufacturing Company
Menlo, Georgia 30731

Dear Mr. Mann:

Thank you very much for your interesting letter of January 24th. We would indeed like to look further into opportunities for the type of employment you mentioned in the Model Cities area.

Mr. Dan Sweat, of my office who handles this matter, will be out of town until some time next week; and I should like to hold this matter in abeyance until he returns to discuss with him.

With appreciation, I am

Sincerely,

Ivan Allen, Jr.

IAJr:am
cc: Dan Sweat

THE  MANUFACTURING CORPORATION Menlo, Ga. 30731 · 404 862-2302

January 24, 1969

The Hon. Ivan Allen, Jr.
Office of the Mayor
Atlanta, Georgia

Dear Mayor Allen:

Knowing of your extreme interest in things good for Atlanta, I am submitting an idea for your consideration.

If the proposition seems to you that it has possible merit, I would be happy for you to suggest a time for me to come to your office and discuss the matter in detail.

Please understand fully that I do not approach you posing as a philanthropist. Professional and financial advantages to me personally are also involved.

My idea is, over-simplified, that if money for training purposes is available from the "Model Cities" or "Economic Opportunity" programs in Atlanta, I can provide 200 to 500 permanent jobs, mostly for women, sewing cotton work gloves.

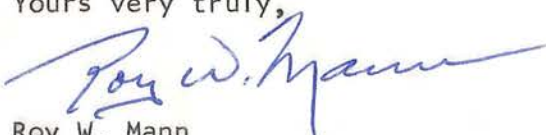
Further, the operation could be located wherever desirable from your over-all planning standpoint and, over a period of time, would be completely self-liquidating financially.

Your investigation would verify that I started this business from scratch in 1951 and we are at present a factor in our industry, nationally, giving steady jobs to over 500 people.

If you wanted to get more information on the telephone, I can be reached at this office or at home during the evening, Rome 234-5064.

I would appreciate an indication of your possible interest at your convenience.

Yours very truly,



Roy W. Mann
br

February 19, 1969

Mr. Marvin A. Andrews
Assistant to the Manager
City of Phoenix
Phoenix, Arizona

Dear Marv:

I had remembered to ask for copies of the Model Cities documents upon my return and was glad to get your letter.

We are in the process of reprinting and won't have additional copies for a few more weeks. However, I have enclosed Mayor Allen's copy of Volume I and my copy of Volume II along with a copy of the "Management Information and Control System" document for your use.

I would ask that you hold on to these and I will yell if I need them back.

I enjoyed the opportunity to be with you in Boston and hope that I have the privilege of meeting you again in the future.

Sincerely yours,

Dan Sweat

DS:fy

Enclosures



CITY OF PHOENIX

ARIZONA

February 10, 1969

Mr. Dan E. Sweat, Jr.
Director of Governmental Liaison
Office of the Mayor
209 City Hall
Atlanta, Georgia 30303

Dear Dan:

During the Urban Executive Sessions at MIT you may recall that I talked to you about the Atlanta Model Cities Program. I was particularly interested in your action program and especially in the types of uses contemplated for the supplemental funds. You suggested that I write to you at the conclusion of the MIT program.

I was reminded of this by an article appearing in a publication called Federal-Urban Report to which we subscribe. The last issue carried a brief resume of the Atlanta Model Cities Program which appeared to be very comprehensive. I realize that model cities program applications are rather long and are sometimes in short supply. However, I thought you might have available a summary of the program.

If the supply is short and you can find a way to loan me a copy I would be happy to return it within two weeks if you so desire.

Based on the latest weather information it appears that we left Boston at about the right time - wouldn't you agree?

Sincerely yours,

MARVIN A. ANDREWS
Assistant to the Manager

MAA:hk

February 19, 1969

Honorable Henry W. Maier
Mayor of the City of Milwaukee
City Hall
Milwaukee, Wisconsin

Dear Henry:

I am enclosing some information which has been put together
by our Model Cities people in response to your request.

I hope this will be of some help to you. Please let us know if
you need anything further.

Sincerely yours,

Ivan Allen, Jr.
Mayor

IAJr:fy

Enclosures

October 15, 1968

Mr. Sam Steen
Metropolitan Area Director
Georgia State Employment Service
Georgia Department of Labor
State Labor Building
Atlanta, Georgia

Dear Mr. Steen:

The City of Atlanta has made a great deal of progress in the area of manpower development and training in identifying and creating new employment opportunities for the citizens of our city.

Much of the credit for the manpower progress in Atlanta must go to Don Bryant, Georgia State Employment Service's Manpower Representative for the Atlanta Area. Mr. Bryant's coordination of GSES manpower programs with Economic Opportunity Atlanta from the inception of the community action agency was a key factor in the orderly growth of these programs over the past several years. Lately, a Concentrated Employment Program, as well as various other outreach programs which Mr. Bryant has coordinated have made significant contributions to Atlanta's growth. He has also been a valuable asset in assisting the City in development of a successful Model Cities implementation document.

This is just to offer my congratulations to Mr. Bryant and for his contributions and to the Georgia State Employment Service for making his services available in a meaningful way to all the City of Atlanta.

Sincerely yours,

Dan Sweat

DS:fy

October 15, 1968

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Metropolitan Area Director
Georgia State Employment Service
Georgia Department of Labor
State Labor Building
Atlanta, Georgia

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Sincerely yours,

Dan Sweat

DS:fy

February 11, 1969

Mr. Sam Steen
Metropolitan Area Director
Georgia State Employment Service
Georgia Department of Labor
State Labor Building
Atlanta, Georgia

Dear Mr. Steen:

The City of Atlanta was recently approved for a Model Cities implementation grant for 1969. This grant was made possible as a result of intensive planning efforts carried on over the past several months by the Model Cities staff and several cooperating agencies.

One of the strong points of our Model Cities Program is the manpower component for developing and upgrading Model Cities residents for carrying out meaningful jobs in the future. I would like to personally thank you and Sam Caldwell and all the GSES people who worked so hard in assisting us in the development of this program.

The City is especially indebted to Col. O. D. Fulp. Without Col. Fulp's individual effort I am sure the Model Cities Program would not have reached the planning goals of its manpower component in such an excellent manner.

Thank you again for all the assistance and your excellent cooperation.

Sincerely yours,

Ivan Allen, Jr.
Mayor

IAJr:fy

February 11, 1969

Mr. Sam Steen
Metropolitan Area Director
Georgia State Employment Service
Georgia Department of Labor
State Labor Building
Atlanta, Georgia

Dear Mr. Steen:

The City of Atlanta was recently approved for a Model Cities implementation grant for 1969. This grant was made possible as a result of intensive planning efforts carried on over the past several months by the Model Cities staff and several cooperating agencies.

One of the strong points of our Model Cities Program is the manpower component for developing and upgrading Model Cities residents for carrying out meaningful jobs in the future. I would like to personally thank you and Sam Caldwell and all the GSES people who worked so hard in assisting us in the development of this program.

The City is especially indebted to Col. O. D. Fulp. Without Col. Fulp's individual effort I am sure the Model Cities Program would not have reached the planning goals of its manpower component in such an excellent manner.

Thank you again for all the assistance and your excellent cooperation.

Sincerely yours,

Ivan Allen, Jr.
Mayor

IAJr:fy

FEB 7 1969

12A

2/4/69

R E S O L U T I O N

WHEREAS, Mr. J. C. Johnson, Director Atlanta Model Cities Program, has requested the Atlanta Housing Authority to enter into a lease agreement for certain properties within Project GA. R-10, Rawson-Washington Project (identified on attached map); and

WHEREAS, the property is to be used for the location of the Model Cities Offices, which is a civic and social endeavor serving the needs of people in the Urban Renewal Areas immediately adjacent;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF ATLANTA, GEORGIA, that the Executive Director, after concurrence by the Renewal Assistance Administration and the Board of Aldermen of the City of Atlanta, is authorized to execute a Lease Agreement under the prevailing provisions of the UR Handbook.

CITY OF ATLANTA



February 11, 1969

OFFICE OF MODEL CITIES PROGRAM


673 Capitol Avenue, S.W.
Atlanta, Ga. 30315
404-524-8876

Ivan Allen Jr., Mayor

J. C. Johnson, Director

M E M O R A N D U M

TO : Executive Board Members

FROM : Johnny C. Johnson, Director 

SUBJECT: Temporary Multi-Purpose Service Facility

The following agencies have requested space for their staff members who will be assigned to various 1969 implementation projects. The services which will be rendered by the agencies listed below will form the nucleus of the Model Cities Program. However, it is important to be aware that many other agencies will serve Model Cities residents from locations outside the Center.

1. Fulton County Department of Family and Children Services (25)*
2. Fulton County Adult Probation Department (2)
3. Atlanta Public School System (3)
4. Family Counseling Center (10)
5. Atlanta Children and Youth Council (5)
6. Senior Citizens Service of Metropolitan Atlanta, Inc. (3)
7. Model Cities Housing Center (10)
8. Atlanta Housing Authority (49)
9. Georgia State Employment Service (20)
10. Georgia Department of Education (Vocational Rehabilitation (23)

*The figures in parentheses refer to the approximate number of persons from the agency who will work out of the Multi-Purpose Center

Mr. May
Page Two
January 8, 1969

Mr. Hugh Gordon and Mr. Oz Adams recognized and understood the value to the City of Lockheed's participation.

Mr. Richard D. Henderson and Mr. Sheldon R. Dickstein were particularly effective in scheduling and coordinating the overall Model Cities staff effort and providing, through their own technical proficiency, a direction and organization which substantially contributed to the completeness and quality of the planning document and the timeliness with which it was completed.

Many other fine Lockheed citizens contributed in the preparation of graphics and printing of the final document.

And, of course, your support and encouragement of everyone who had a hand in this effort was essential to its final high achievement.

Again, my personal thanks to you and the Lockheed-Georgia Company for demonstrating the civic-minded attitude and sense of overall community responsibility which has long been associated with your fine company.

Sincerely,

Ivan Allen, Jr.
Mayor

IAJr:fy

CITY OF ATLANTA



CITY HALL ATLANTA, GA. 30303

Tel. 522-4463 Area Code 404

DEPARTMENT OF PLANNING
COLLIER B. GLADIN, Director

January 20, 1969

Mr. Johnny Johnson, Director
Model Cities Program
673 Capitol Avenue, S. W.
Atlanta, Georgia

Dear Johnny:

As you remember the Planning Staff reviewed the proposed Model Cities Land Use Plan late last November and forwarded their comments to me. I discussed them with you and give you a copy of them. I realize it was next to impossible to make any changes at that time while the weight of preparing your final report and application was on you.

Now that the application has been approved and the program funded, this would be a good time to continue the planning process through a closer look in order that these questions may be resolved. The original comments have been reviewed again and divided into three categories. The first are observations which we think would be helpful to you but involve no errors of fact nor conflict with plans or policies of the city. The second category involves errors of fact, that is where no difference of opinion exists, somebody just put the wrong color on the map. The third group contains the most serious of these comments, these refer to apparent conflicts between Model City plans as we know them and officially adopted plans and policies of the city.

I want to take every opportunity this year to improve our working relationship and insure that all the plans and policies that result will facilitate the implementation of the Model Neighborhood and are consistent with the overall goals and plans of the city. I am sure you feel the same way.

Sincerely,

Collier B. Gladin
Planning Director

CBG/jp

COMMENTS ON MODEL CITIES LAND USE PLAN

I. Observations which may be of assistance.

A. ALL NEIGHBORHOOD AREAS - GENERAL COMMENTS

1. The overall residential densities have been measured anticipating development slightly above average for the density range indicated, i.e., if range is 5 - 10, the 8 unit per acre has been used. This plan can be expected to accommodate the existing resident population. There have been some minor adjustments that will improve the situation. However, care must be taken not to arbitrarily change the present proposed density ranges unless compensations are made in other locations. This means no single family areas should be inserted where high density is now proposed unless densities are increased in another location. An alternative to this is to abandon the no-displacement goal.
2. Some deficiencies still exist in park areas and to overcome this and provide space, obviously densities will have to be increased somewhere also.

B. MECHANICSVILLE

1. In the area bounded by the Expressway, Bass Street, Formwalt, Dodd and Pryor Streets, the plan proposes high density and mixed commercial in the next five years; however, redevelopment is not proposed until after 1974 and the present use is mostly single family and vacant. It will be difficult to accomplish the proposed land use in the proposed time period without a program of treatment.

2. In the area bounded by the South and West Expressway, Bass and Formwalt Streets, the plan proposes large areas of commercial and high density residential; however, no treatment is called for prior to 1974 and the present use is now equally divided between vacant, commercial and single family residences.

C. SUMMERHILL

1. Between the Expressway and Fulton - Glenwood Streets, the plan calls for high density residential; however, the treatment plan only calls for activity after 1974 and the present use is mostly vacant, duplexes and single family residences. This area also extends into the Grant Park neighborhood.

Obviously some development of this type will occur, but not enough to achieve the expected population density.

D. PEOPLESTOWN

1. It is recommended that the frontage along the west side of Washington between Atlanta and Ridge Streets be devoted exclusively to high density residential which is in accord with the present uses there.
2. In the block between Washington and Crew Streets from Weyman to Little Streets, high density residential is called for; however, the treatment plan calls for action after 1974 and present use is primarily single family with some apartments making it medium density overall.

E. GRANT PARK

1. To compensate for the two proposed block parks redesignated for school purposes, the recreation planners propose that one-half of the block bounded by Ormond, Grant, Atlanta and Hill Street be made a block park. The majority of the structures in this block are substandard and slated for clearance in the period 1971-73.

2. The block bounded by Hill Street, South Avenue, Primrose and Little Streets is proposed for commercial use. There appears to be some doubt that the topo of this block is suitable for any kind of unified commercial development.
3. In the blocks bounded by Grant, Sydney, Orleans Streets and Cherokee Avenue, high density residential is proposed. However, present use is predominately single family and the proposed treatment is rehabilitation in the period 1971-1973.
4. In the area between the Expressway, Grant, Sydney Streets and Park Avenue, the proposed use is high density residential. This area is for rehabilitation in 1970 and the present use is primarily single family. To achieve the indicated high density, a significant number of high rise units must be built.
5. The area just west of Grant Park Elementary School is proposed for high density residential. However, no redevelopment is proposed prior to 1974 and the present use is mostly single family or vacant.

II. Errors of Fact

A. MECHANICSVILLE

1. The plan calls for a government center use in the triangle between the railroad, the Expressway and the Pryor Street School. Since most program administration is to be accomplished at two other locations, there appears to be no justification for this center area. It is recommended that this particular area be used for medium density residential.

B. GRANT PARK

1. The Boys' Club is located in the block bounded by Killian, Marion, Burn and Eloise Streets. In the Model Cities plan this has been indicated as single family use which is a mistake and should be changed.
2. The recreation planners have indicated that the area south of Jerome Jones School designated for park purposes should be changed to school use.
3. The industrial use existing at the corner of Boulevard and the railroad has been omitted and single family residential use substituted. This should be changed to industrial use.
4. On the east side of Hill Avenue between Grady and the railroad medium density residential is indicated. This is presently good single family residential use at low density and no clearance has been proposed. This area should be indicated as low density residential.
5. The recreation planners have indicated that the block park to the east of Slaton School should be used instead for school expansion purposes.
6. The block of the proposed educational park bounded by Hill, Primrose Streets, Georgia Avenue and Cherokee Place is in reality intended for another use, that of some sort of private welfare type activity, either profit or non-profit, and should be indicated as such and not as an educational use.

C. SUMMERHILL

1. An expansion of the small commercial area at the southeast corner of Atlanta and Capitol is proposed for expansion north and west. The condition of the major structures in the northwest portion is fairly good and there is no program of treatment slated prior to 1974. This would indicate that such a change in use is not indicated nor does there appear to be a need for additional commercial use when there are other commercial areas nearby.

III. Conflicts With Adopted Plans and Policies

A. SUMMERHILL

1. This item concerns the park proposed in the blocks bounded by Georgia, Capitol, Little and Crew Streets. The entire Summerhill area needs two twelve acre or more neighborhood parks.

The recreational facility proposed at Hoke Smith is not a neighborhood type development and will not serve the neighborhood needs north of Georgia Avenue. This facility south of Georgia Avenue is proposed to be a "central park" type facility and, therefore, would not seem to meet the neighborhood recreational needs of the area south of Georgia Avenue.

The northern block of the park is obviously more suitable for commercial development in conjunction with the other blocks along Georgia Avenue immediately adjacent to the stadium. The other two blocks contain a number of substantial standard apartment buildings whose removal would be expensive and undesirable.

The main justification that appears for this site is its proximity to the Capitol Avenue School; however, the long range future of this school is questionable in terms of its site and its location relative to the existing and proposed population to be served.

A better park location would be next to the proposed K,1-3 school mentioned earlier especially if the Capitol Avenue School could also be relocated to this site. The area adjacent to the new school site is proposed for clearance in the period - 1971-1973 - while no treatment is proposed for the park site adjacent to the present school until after the 1974 time period with the exception of the block immediately adjacent to Georgia Avenue.

2. The plan calls for a school site in the two blocks bounded by Martin, Little, Ami and Kenneth Streets. The school planners reveal this is only to be a K, 1-3 school requiring only three acres at maximum; therefore, without further justification, for example, a new grammar school to replace Capitol Avenue, this site appears to be excessively large.
3. In considering the land use aspects of the Hoke Smith Educational Park, it is our understanding that the Parks Department is highly reluctant to buy and develop any large recreational facilities directly abutting a high school as it feels the facility will be monopolized by the school to the detriment of the rest of the community.

The School Board, on the other hand, believes that the Parks Department should acquire the portions of the educational park allocated for recreational use.

The resolution of this problem is not in the province of the land use planners; however, the graphic expression of proposed land use should show a solution that either indicates all educational facility reduced in size to what the School Board would acquire or a recreation use area that is situated to the satisfaction of the Parks Department.

One glimmer of hope is that the school planners used \$80,000 per acre as an acquisition cost; however, the land is slated for clearance in 1970 and hopefully the land could be sold to the School Board at cleared land prices of about \$20,000 - \$30,000 an acre.

B. PEOPLESTOWN

1. Neither the recreation planners nor the city wide Land Use Plan and Parks Plan call for a block park to be located at the end of Linam Street just south of Vanira Avenue.

C. PITTSBURGH

1. In this area, there appears to be only one major comment to be made. This is that in comparison with the city wide Land Use Plan which proposes a uniform medium density throughout the neighborhood, the Model Cities proposal indicates two high density areas...one at the northwest, the other at the southeast. The high density area at the southeast can be adequately served by the existing Pittman Park; however, the high density area to the northwest will provide a large concentration of people who will not be conveniently served by an adequate recreation facility.

D. MECHANICSVILLE

1. All plans call for a community facility to be located in the block just east of Dunbar School, and it is my understanding that social programs are expected to be administered from here; however, the Land Use Plan does not indicate a space for this facility.
2. Since one block of land that was to be used for park purposes in our city wide Land Use Plan has been pre-empted by the school board for a second school in the area according to the Model Cities Land Use Plan, it will be necessary to add the block now occupied by the Atlanta Transit System to the park proposed in the Model Cities plan in order to get adequate space to serve this large population concentration.

LOCKHEED - GEORGIA COMPANY

A DIVISION OF LOCKHEED AIRCRAFT CORPORATION

MARIETTA  GEORGIA

T. R. MAY
PRESIDENT

January 27, 1969

Mayor Ivan Allen, Jr.
City Hall
Atlanta, Georgia 30303

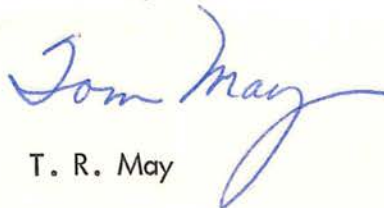
Dear Ivan:

Your letter of January 17 concerning our part in the planning for the Model Cities Program is sincerely appreciated. It was very thoughtful and generous of you, and I have relayed your kind comments to the individuals involved.

We are proud of Atlanta and are always glad to contribute whatever we can to continued metropolitan progress. All of us recognize, too, that much of the credit for Atlanta being in the forefront in so many areas belongs to outstanding leaders such as you have been as our Mayor, and we'll miss you in that capacity.

Best personal regards.

Sincerely,


T. R. May

TRM:nh

January 8, 1969

Mr. Tom R. May
President
Lockheed-Georgia Company
Marietta, Georgia

Dear Tom:

The City of Atlanta today was announced as America's second city to receive a grant for execution of its Model Cities Program in 1969.

There are so many reasons why our city was able to submit and receive approval of its program ahead of the other major cities - the support and concern of the residents of the area, the cooperation of public and private agencies in preparing the planning document, the help of the federal agencies and the cooperation and backing of the Board of Aldermen.

Another significant and important reason for our success was the direct assistance we received from you and the Lockheed-Georgia Company.

We have heard much talk about the involvement of private industry in the resolution of our urban problems. We have also heard expressed the need to provide for the transference of the technologies of modern private industry to our urban governments in order that these problems can be met.

The involvement of Lockheed-Georgia in the planning and development of Atlanta's Model Cities Planning document does both. Without the expert professional and technical capability and the logistical support of Lockheed-Georgia, I think I can safely say that the City could not and would not have been able to complete and submit its planning grant request before well into 1969.

Particular thanks are due not only for the most cooperative manner in which the assistance was offered, but also for the personal abilities and interest of the staff members provided.

CITY OF ATLANTA



~~December 26, 1968~~

January 8, 1969

CITY HALL ATLANTA, GA. 30303

Tel. 522-4463 Area Code 404.

IVAN ALLEN, JR., MAYOR

R. EARL LANDERS, Administrative Assistant
MRS. ANN M. MOSES, Executive Secretary
DAN E. SWEAT, JR., Director of Governmental Liaison

Mr. Tom R. May
President
Lockheed-Georgia Company
Marietta, Georgia

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Sincerely,

Ivan Allen, Jr.

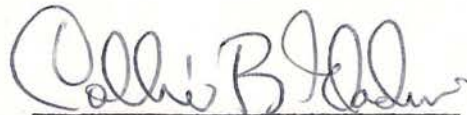
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CITY OF ATLANTA PLANNING DEPARTMENT

OFFICIAL POSITION PAPER

RELATION OF PLANNING AND DEVELOPMENT COMMITTEE
AND PLANNING DEPARTMENT TO MODEL CITIES EXECUTIVE BOARD AND STAFF
—— PROBLEM STATEMENT AND RECOMMENDATIONS ——

Respectfully submitted,



Collier B. Gladin
Planning Director

February 13, 1969

The purpose of this paper is to identify certain problems which have arisen in the comprehensive planning process in Atlanta over the past year. The problem centers around a misunderstanding of the responsibilities of the Model Cities Program staff and Executive Board in relation to the responsibilities of Planning and Development Committee and its professional staff arm, the Planning Department. In November 1967, the Planning and Development Committee of the Board of Aldermen sponsored and recommended approval of a resolution establishing the Model Cities Executive Board. This resolution was subsequently adopted by the Board and approved by the Mayor on November 20, 1967. The resolution specifically stated that "the Model Neighborhood Executive Board is hereby created for the purpose of administering the planning phase of (the Model Neighborhood) program."

The Planning Department invested a great deal of time and effort both in preparing the Model Neighborhood Application and subsequently in assisting in developing the Model Neighborhood Plan. In fact, much of the material contained in all the Model Cities reports and applications originated and was refined in the Planning Department by its staff personnel. It was and still is our intention to work closely with the Model Cities staff in assuring the success

of this program. There appears now to be a lack of understanding on the part of the Model Cities staff as to the role and responsibility of the Planning and Development Committee and the Planning Department. The committee, using the department as its staff arm, is charged with the responsibility of reviewing all plans and programs concerned with urban growth, development, and redevelopment throughout the city. The Model Cities Program, on the other hand, is a special purpose six neighborhood demonstration program primarily concerned with one tenth of the city's residents and less than five per cent of the city's area. For consistency sake, obviously the Planning and Development Committee should review the physical programs, plans and proposals developed by this agency for the Model Neighborhood area as it would review plans and programs of any other area of the city for conformance with overall city policy and goals. The Planning Department's concern is not control over the Model Cities Program. Instead, the department is simply exercising those functions for which it is responsible as staff arm to the Planning and Development Committee and as set forth in the Code of the City of Atlanta. The department, as a general planning agency, must have the opportunity to review plans. When in the department's professional judgment inadvisable proposals have been advocated that lack any justification in view of existing city policy, then the department must have the opportunity of reporting such situations with positive recommendations for improvement to the Planning and Development Committee

and eventually the Board of Aldermen.

We had assumed at the beginning that conflicts could be resolved through a close inter-staff relationship between the city planning agency and the Model Cities agency. Unfortunately and frequently, because of conflict communications have broken down and this has not been achieved. The source of conflict has been a disagreement over the necessary degree of conformity between Model City plans and programs and City overall goals and objectives. The Planning Department has attempted to explore and resolve this problem with the Model Cities staff. However, the Model Cities staff seems to interpret this action as a Planning Department attempt to run their program. An analysis of their lack of understanding indicates no apparent realization of the fact that the planning effort for a portion of the city should be coordinated with the city's overall planning effort. It is important to point out here that we are not attempting to stifle the Model Cities Program or to prevent innovative approaches to problem solving. To take such a view ignores the fact that through the leadership and effort of the Planning Department, with much assistance from other agencies, Atlanta was awarded one of the first Model Cities Grants in the nation.

Perhaps this whole misunderstanding is based on the Model Cities staff's perception of the Planning Department as a line department. Planning transcends traditional departmental lines, is a staff function, and established responsibilities as defined in the Code of the City of Atlanta must be met. One of HUD's underlying goals for the Model Cities Program was to bring into clear focus

problems in governmental organization. The department has been well aware of such problems in the Atlanta governmental system as witnessed in the PAS report, a product of the CIP and planning. Though that report found fault with the governmental system, it indicated that the present system has worked very well, primarily on the basis of mutual trust and cooperation. In order to avoid further conflicts it is imperative that such a cooperative atmosphere be established. It is inadvisable that the aldermanic committee system be used at times and ignored at others, depending on which happens to serve one's purpose best at a particular time. It is difficult enough to make the system work now. The proposed approach being offered by the Model Cities Program (which is to ignore the aldermanic committee system) would invite chaos, unless a suitable and acceptable overall reform is accomplished.

The Planning and Development Committee expressed its concern over this problem in its meeting of January 17, 1969. Chairman Cook asked the Model Cities director several questions concerning the role of the Planning and Development Committee, other aldermanic committees, and city departments in the Model Cities Program. Mr. Johnson took the position that the Model Cities Executive Board would report to the full Board of Aldermen through the two aldermanic members of the Executive Board. This procedure, in effect, bypasses the Planning and Development Committee and to a large extent ignores the aldermanic standing committee concept under which the Atlanta City Government presently operates. In effect, the Model Cities area is thus

treated as a separate entity, apart from the total city. It offers no opportunity for the Planning and Development Committee to review Model Cities plans and to make recommendations to the Board of Aldermen concerning plan conformity with city general plans. Chairman Cook further indicated that the Planning Department had certain reservations about physical plans for the Model Cities area and asked what role would be played by the Planning Department in further testing plans for the area. Mr. Johnson stated that he felt the physical plans for 1969 required no change. Here lies the crux of the problem. Mr. Cook stated that the Planning Department was responsible for all planning activities throughout the city, therefore, the Planning and Development Committee has the responsibility to review and evaluate physical plans developed for the Model Cities area.

This paper deals with a confrontation in responsibilities between the Model Cities staff and Executive Board, the Planning Department and Planning and Development Committee of the Board of Aldermen. We strongly suspect that the fundamental problems and issues involved here could spread. Thus, other confrontations could develop between other departments and their aldermanic committees and the Model Cities staff and Executive Board.

In this light, we offer the following recommendations:

The adoption of a formal review procedure by the Board of Aldermen that is consistent with the existing aldermanic committee system is warranted. In other words, every resolution, ordinance, etc., when introduced into the Board

of Aldermen meeting, must be referred to a standing committee of the Board of Aldermen unless such a rule of procedure is waived by majority vote of the full Board of Aldermen. A time limit on the period of review by the standing committee of the Board of Aldermen could be specified. As with all issues concerning the city, the matter will eventually be resolved on its merits by the full Board of Aldermen.

The value of such formal review procedure by the Board of Aldermen should be fairly apparent. It keeps the appropriate aldermanic committees and department staffs informed of proposals and offers an opportunity for reviewing, making recommendations and achieving coordination.

As mentioned earlier, to ignore the aldermanic committee system is to invite chaos, unless a suitable and acceptable overall reform is accomplished. A second alternative approach to the current situation would be to immediately move toward establishing a Department of Administration in the Mayor's Office as recommended by the PAS Report. Such a department would include the following functions: Planning, Budgeting and Management, Personnel, Public Information, and Data Processing. The Model Cities Program, with its innovative approaches and demonstrations, would serve as a testing vehicle for administrative and technical purposes and would be responsible to the Mayor and Board of Aldermen through the Department of Administration.

- EXHIBITS

Chapter 32

✓ URBAN RENEWAL*

- Sec. 32-1. Duties of planning department.
- Sec. 32-2. Duties of planning engineer.
- Sec. 32-3. Determination of phasing and of allocations to be devoted to project areas.
- Sec. 32-4. Determination of locations of projects.
- Sec. 32-5. Rezoning recommendations.
- Sec. 32-6. Processing applications embracing subdivisions, requests for building permits.
- Sec. 32-7. Commitments by builders.
- Sec. 32-8. Minimum structural requirements.
- Sec. 32-9. Varying specifications in description of materials.
- Sec. 32-10. Designation of changes in "description of materials".
- Sec. 32-11. Restriction on issuance of building permits.
- Sec. 32-12. Technical committee.
- Sec. 32-13. Reserved.

✓ Sec. 32-1. Duties of planning department.

Urban renewal activities of the city shall be conducted in the department of planning under the general supervision of the mayor and board of aldermen through the planning and development committee. The department of planning shall study the urban renewal requirements of the city, to determine ways and means for their accomplishment, and to promote and facilitate timely coordination and orderly development of urban renewal plans, projects and other related activities throughout the city. (Cum. Supp., § 56A.3; Ord. of 6-1-64, § 2; Ord. of 12-21-64)

Editor's note—The planning and development committee has been substituted for the urban renewal committee in §§ 32-1, 32-2 and 32-13, pursuant to Ord. of Dec. 21, 1964 abolishing the urban renewal committee and transferring its functions to the planning and development committee.

✓ Sec. 32-2. Duties of planning engineer.

The planning engineer shall devote particular attention to the requirements and commitments of the "workable program", as defined in the National Housing Act of 1954, as amended, and shall call upon the various departments, agen-

*Cross references—Minimum housing standards, § 15-21 et seq.; responsibility of department of building inspector relative to demolition of buildings, § 8-12; director of urban renewal emeritus, § 21-75(y).

State law reference—Powers of municipalities as to urban renewal, Ga. Code, Ch. 69-11.

Supp. No. 5

cies and agents of the city, as required, to carry out their responsibilities thereunder to include annual revisions for recertifications of the "workable program". The planning engineer shall insure coordination of capital improvement projects with urban renewal project plans in order to obtain the best possible advantage for the city. He shall frequently consult with the mayor and chairman of the planning and development committee of the board of aldermen and keep them informed as to urban renewal requirements and the state of development of the city's urban renewal plans, and shall make recommendations thereon for facilitating progress of urban renewal in the city. (Cum. Supp., § 56A.3; Ord. of 6-1-64, § 2; Ord. of 12-21-64)

Note—See editor's note following § 32-1.

Sec. 32-3. Determination of phasing and all allocations to be devoted to project areas.

The planning department, in coordination with the housing authority of the city, will determine the phasing considered desirable for construction of F.H.A. 221 housing allocations and what portions thereof, if any, should be devoted to urban renewal project areas, and shall make recommendations accordingly to local F.H.A. officials. (Cum. Supp., § 56A.4; Ord. of 6-1-64, § 2)

Sec. 32-4. Determination of locations of projects.

The planning department will study proposed locations for such projects and determine those considered most suitable from the city's standpoint for 221 housing projects and shall coordinate thereon with local F.H.A. officials. (Cum. Supp., § 56A.5; Ord. of 6-1-64, § 2)

Sec. 32-5. Rezoning recommendations.

The Atlanta-Fulton County joint planning board will make timely recommendations to the zoning committee for rezoning such areas as it considers appropriate in order to facilitate the 221 housing program. (Cum. Supp., § 56A.6; Ord. of 12-21-64)

Editor's note—Ord. of Dec. 21, 1964 redesignated the planning and zoning committee as the zoning committee.
Supp. No. 5

recommendations with references to civil defense; to supervise the expenditure of appropriations made to civil defense by the city for civil defense purposes, and to handle all matters in connection therewith. (Code 1953, § 28.11; Ord. No. 1966-46, § 2, 6-20-66)

Amendment note—Ord. No. 1966-46, § 2, enacted June 20, 1966, and effective December 31, 1966, amended § 2-39 to add the provisions codified herein as subsection (b).

Cross references—Duty to grant permits to places selling sandwiches, soft drinks, §§ 17-159, 17-160; duty to formulate rules and regulations for police department, § 25-1(a); duty to pass on permits and licenses, § 25-1(b).

Sec. 2-40. Special duty of finance committee relative to annual tax ordinance.

In addition to the powers, duties and authority set forth in sections 2-29 and 2-31, the finance committee shall prepare and report to the mayor and board of aldermen the annual tax ordinance. (Code 1953, § 28.12)

Cross references—Duty of building and electric lights committee to supervise department of building inspector, § 8-3; power of tax committee to cancel business license penalties and fi. fa. costs, § 17-24; petitions for license to peddle articles not enumerated in annual tax ordinance to be referred to finance committee, § 17-323.

Sec. 2-40.1. Planning and development committee.

(a) *Creation.* A committee of the board of aldermen is hereby created to be entitled the planning and development committee.

(b) *Membershsip.* The planning and development committee shall be composed of six members and a chairman (total of seven) to be appointed by the mayor. The mayor shall appoint the planning and development committee so that a representation is obtained of aldermanic committees concerned with community development, redevelopment and improvements.

(c) *Functions, responsibilities.* This planning and development committee shall have the primary responsibility to review and coordinate the long range plans and programs of all city efforts in the fields of community development, redevelopment, facilities and improvements, and to make suggestions to other appropriate aldermanic committees or recommend actions and policies for adoption by the board of aldermen to

insure maximum coordination and the highest quality of urban community development. This responsibility shall include the review and evaluation of the elements of the comprehensive (general) plan development by the planning department with guidance from the Atlanta-Fulton County Joint Planning Board; this comprehensive plan to be composed of at least a land-use plan, a major thoroughfare plan and a community facilities plan with public improvements program. The committee shall further be responsible for developing policy recommendations on all other matters concerning the planning and coordination of future city developments including, specifically, the community improvements program (CIP), the 1962 Federal Highway Act, the workable program for community improvement, urban renewal preliminary and project plans, and other related urban renewal matters. (Ord. of 12-21-64)

Editor's note—Ord. of Dec. 21, 1964, from which § 2-40.1 is derived, did not expressly amend this Code, hence the manner of codification was at the discretion of the editors. That part of said ordinance abolishing the urban renewal committee and providing for transfer of its functions and activities to the planning and development committee, has not been codified as part of this section.

Sec. 2-40.2. Urban renewal policy committee; membership.

There is hereby established a standing committee of the board of aldermen to be known as the urban renewal policy committee, to consist of five (5) members of the board of aldermen, to be appointed by the mayor, including the chairman, the vice-chairman and one other regular member of the planning and development committee, and two members to be appointed by the chairman of the Housing Authority of the city. (Ord. of 1-18-65)

Editor's note—Ord. of Jan. 18, 1965 did not expressly amend this Code, hence the manner of codification was at the discretion of the editors. The preamble to said ordinance recited the fact that said committee, pursuant to resolution, is coordinating urban renewal activities and programs between the city and its urban renewal agent, the housing authority.

Sec. 2-41. Duties of zoning committee.

The duties of the zoning committee shall be to hold any public hearing required to be held by the provisions of the Zoning and Planning Act of the General Assembly of Georgia approved January 31, 1946, and contained in Georgia Laws

Supp. No. 5

January 31, 1969

A meeting of the Planning and Development Committee of the Board of Aldermen was held on Friday, January 31, 1969 at 2:30 P. M. in Committee Room #2, Second Floor, City Hall.

All committee members were present as follows:

Rodney Cook, Chairman
Gregory Griggs, Vice Chairman
John Flanigen
Charlie Leftwich
Jack Summers
Q. V. Williamson
George Cotsakis

Other Aldermen present:

Everett Millican, Fifth Ward
Sam Massell, Vice Mayor

Other city officials, department heads, representatives of civic organizations, the Atlanta Housing Authority, Model Cities Program, and the press were also present.

Chairman Cook explained the purpose of the meeting is to meet with a group of Congressmen from predominately rural and suburban areas to provide them with an opportunity to see and discuss first hand the problems of our inner cities and to assess the adequacy of current Federal programs in alleviating urban problems. This tour is being sponsored by the United States Conference of Mayors and is intended to be educational, rather than investigative. He then recognized and welcomed to the meeting the following people:

Honorable Wendell Wyatt, (R) Oregon
Honorable James Mann, (D) South Carolina
Honorable James Hastings, (R) New York
Honorable Paul McCloskey, (R) California
Honorable William S. Stuckey, (D) Georgia
Mr. Lowell Beck, Urban Coalition
Mr. Eugene J. Murphy, U. S. Conference of Mayors
Mrs. Janet Kohn, U. S. Conference of Mayors

Chairman Cook gave a brief opening statement on how Atlanta has approached and dealt with urban problems to date; there was then a free exchange between the Congressmen and city officials.

Following this discussion, Mr. Cook asked the members of the Planning and

Development Committee to retire to Committee Room #1 to conduct a business session of the Committee. He asked the Congressmen to keep their seat for a presentation by the Department of Finance, after which they would take a tour of the Model Cities area and continue their itinerary for the day.

The Committee reconvened in Committee Room #1 at 3:30 P. M. and the following business was considered:

STATUS OF URBAN RENEWAL PROJECT AREAS - CLOSE OUT

Howard Openshaw, Director of Redevelopment for the Atlanta Housing Authority, presented each committee member present a written status report of Atlanta's Urban Renewal Program as of January 29, 1969. (See copy attached to original of these minutes).

Because of the lengthy agenda only the Butler Street, Rawson-Washington, and University Center Projects were discussed at this meeting.

The highlights of the discussion on each project follows: (Secretary's note - the discussion on each project centered around the Status Report and reference should be made thereto.)

Butler Street:

The Butler Street Project is the closest to completion, awaiting only the construction contract of the middle school and disposition of a small area of land. The conversion of the school from elementary to middle has caused a delay in that the architects had to start over. It appears now that the earliest date construction can start will be the middle of August.

The Chairman then requested that Mr. Openshaw prepare a letter for his signature to Dr. Letson urging that every step possible be taken to expedite this matter.

It was pointed out that a Resolution had been passed by the Board of Aldermen designating the area around Ebenezer Baptist Church as a historic site (Martin Luther King, Jr. memorial) and the Housing Authority subsequently removed the property from the market for commercial reuse; while this will not prevent the close out of the project, it does need to be resolved before the Housing Authority can complete their work.

Chairman Cook also asked Mr. Openshaw to draft a letter to Mr. Baxter of

the Department of Housing and Urban Development urging rapid approval on Parcel C-5 and to send him a carbon copy with a note reminding him to personally call Mr. Baxter about the matter.

Chairman Cook continued to ask questions and make these requests because of his concern, and the Committee as a whole shared his concern, about the mounting cost to the city, through interest charges, resulting from delays in closing out the urban renewal projects.

Rawson-Washington:

The Chairman asked Mr. Openshaw to report what the project situation would be (relative to the 95% disposition requirement) if any two of the three parcels (Ebenezer Project, park and school) were disposed of; specifically, could the project be closed out under the condition that the community facilities buildings 14% non-cash credit would be lost. He also asked Mr. Persells to verify with HUD whether or not the credit would, in fact, be lost, since he was not positive about the requirement.

Jay Fountain of the Finance Department was asked to explore the possibility of the city carrying out its commitment in this project through the use of '63 Bond Funds.

Mr. Cook requested that Mr. Openshaw write Mr. Baxter of HUD requesting that amendment #9 (reference status report) be carried out as quickly as possible.

Relative to amendment #9, the question arose as to the disposition of the land in the blocks bounded by Georgia Avenue, Capitol Avenue, Bass and Washington Streets. It was pointed out that the city's Land Use Plan and previous project plans called for some type of commercial reuse for the area. However, a conflict exists with this proposal and the Model Cities proposal, which calls for the development of temporary office facilities and a Housing Center on the sites.

Mr. Cook asked who has control of the Rawson-Washington Project and commented he didn't see how we could plan an area if along the way "half the area gets usurped."

Mr. Gladin emphasized that this problem is stalemated on the basis of two aldermanic decisions and needs to be resolved. It was noted that the Model Cities people expect to occupy their new offices by March 15.

Mr. Cook stated the Model Cities people had well reach some sort of agreement

BOORUM & PEASE "NOISEAR"

Minutes
Planning and Development Committee
January 31, 1969 - Page Four

or compromise and he entertained a motion to notify them that the entire area south of Georgia Avenue would be considered for commercial reuse.

Mr. Openshaw stated he felt we owed them this kind of direction; further, he didn't think anything should happen to urban renewal project land without the approval of the Housing Authority, Planning Department and this committee.

It was the consensus of the committee that Mr. Gladin notify the Director of Model Cities Program that the entire area in question will be considered for commercial reuse and request that they consider another location. It was also felt there needed to be further clarification on the line of authority in this matter.

University Center:

The committee unanimously approved the Housing Authority proceeding with an amendment deleting from the University Project seven (7) Fulton County owned lots on the south side of Hunter Street, as recommended by the Housing Authority.

The elimination of the grade separation at Northside Drive and Hunter Street will require a plan change to permit disposition of the property; commitments by Central Methodist Church and the Celotex Corporation to acquire and develop the land will be required.

In discussing close out of the Project, Mr. Persells stated to keep in mind the expansion discussions with Atlanta University.

BEDFORD-PINE HOUSING PROJECT

After a brief discussion, the committee unanimously approved the preliminary Bedford-Pine Housing Project Site Plan, as revised January 31, 1969. Mr. Cook asked Mr. Persells if the number of units now proposed would take care of the people in the area who want to remain there, to which Mr. Persells replied affirmatively, stating there would be a total of 66 additional units.

Mr. Openshaw stated the revised plan is the best one to date and the architects have indicated they can live with it.

In response to questioning by Mr. Cook, Mr. Persells also stated the revised plan had been before the Bedford-Pine Committee and approved by them.

BOORUM & PEASE "NOISEAR" B

Minutes
Planning and Development Committee
January 31, 1969 - Page Five

Being a member of the Model Cities Executive Board, Mr. Griggs left the meeting to attend the Model Cities Tour with the visiting Congressmen.

Shortly thereafter, Mr. Cook excused himself from the meeting to keep a previous appointment.

JOINT RESOLUTION BY PLANNING & DEVELOPMENT AND FINANCE COMMITTEES SUPPORTING CAPITAL IMPROVEMENTS PROGRAM

Mr. Gladin presented this Resolution, explaining it will give more status to priority items.

Mr. Flanigen stated he felt the Resolution should specifically spell out that the Planning Department would have the responsibility for implementing the program.

Mr. Gladin explained that the Finance Department will ultimately establish the procedures for scheduling of these programs consistent with the Capital Improvements Program; that the intent of this particular Resolution is that the expenditures be based on the program, rather than upon the independent actions of the various committees.

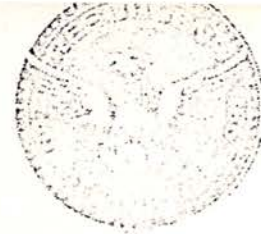
Mr. Flanigen reiterated he felt the Planning Department should have this responsibility. There was no further comment.

Upon motion by Mr. Williamson, seconded by Mr. Cotsakis and unanimous vote, this Resolution was adopted.

DEVELOPMENT OF NEW HOUSING CODE COMPLIANCE PROGRAM

Mr. Gladin presented each Committee member present with a copy of a letter (dated January 10, 1969) to Mayor Ivan Allen from himself and Bill Wofford outlining the procedures for the development of a new Housing Code Compliance Program. Appended to this was a cover letter (dated January 24, 1969) from Earl Landers, Administrative Assistant to the Mayor, stating that Mayor Allen is agreeable to proceeding with the development of the new program as outlined in said letter and Mr. Gladin requested the Committee's support.

CITY OF ATLANTA



CITY HALL, ATLANTA, GA. 30303

Tel. 522-4463 Area Code 404

DEPARTMENT OF PLANNING

COLLIER B. GLADIN, Director

January 20, 1969

Mr. Johnny Johnson, Director
Model Cities Program
673 Capitol Avenue, S. W.
Atlanta, Georgia

Dear Johnny:

As you remember the Planning Staff reviewed the proposed Model Cities Land Use Plan late last November and forwarded their comments to me. I discussed them with you and give you a copy of them. I realize it was next to impossible to make any changes at that time while the weight of preparing your final report and application was on you.

Now that the application has been approved and the program funded, this would be a good time to continue the planning process through a closer look in order that these questions may be resolved. The original comments have been reviewed again and divided into three categories. The first are observations which we think would be helpful to you but involve no errors of fact nor conflict with plans or policies of the city. The second category involves errors of fact, that is where no difference of opinion exists, somebody just put the wrong color on the map. The third group contains the most serious of these comments, these refer to apparent conflicts between Model City plans as we know them and officially adopted plans and policies of the city.

I want to take every opportunity this year to improve our working relationship and insure that all the plans and policies that result will facilitate the implementation of the Model Neighborhood and are consistent with the overall goals and plans of the city. I am sure you feel the same way.

Sincerely,

A handwritten signature in cursive script that reads "Collier B. Gladin".

Collier B. Gladin
Planning Director

CBG/ip

COMMENTS ON MODEL CITIES LAND USE PLAN

I. Observations which may be of assistance.

A. ALL NEIGHBORHOOD AREAS - GENERAL COMMENTS

1. The overall residential densities have been measured anticipating development slightly above average for the density range indicated, i.e., if range is 5 - 10, the 8 unit per acre has been used. This plan can be expected to accommodate the existing resident population. There have been some minor adjustments that will improve the situation. However, care must be taken not to arbitrarily change the present proposed density ranges unless compensations are made in other locations. This means no single family areas should be inserted where high density is now proposed unless densities are increased in another location. An alternative to this is to abandon the no-displacement goal.
2. Some deficiencies still exist in park areas and to overcome this and provide space, obviously densities will have to be increased somewhere also.

B. MECHANICSVILLE

1. In the area bounded by the Expressway, Bass Street, Formwalt, Dodd and Pryor Streets, the plan proposes high density and mixed commercial in the next five years; however, redevelopment is not proposed until after 1974 and the present use is mostly single family and vacant. It will be difficult to accomplish the proposed land use in the proposed time period without a program of treatment.

2. In the area bounded by the South and West Expressway, Bass and Formwalt Streets, the plan proposes large areas of commercial and high density residential; however, no treatment is called for prior to 1974 and the present use is now equally divided between vacant, commercial and single family residences.

C. SUMMERHILL

1. Between the Expressway and Fulton - Glenwood Streets, the plan calls for high density residential; however, the treatment plan only calls for activity after 1974 and the present use is mostly vacant, duplexes and single family residences. This area also extends into the Grant Park neighborhood.

Obviously some development of this type will occur, but not enough to achieve the expected population density.

D. PEOPLESTOWN

1. It is recommended that the frontage along the west side of Washington between Atlanta and Ridge Streets be devoted exclusively to high density residential which is in accord with the present uses there.
2. In the block between Washington and Crew Streets from Weyman to Little Streets, high density residential is called for; however, the treatment plan calls for action after 1974 and present use is primarily single family with some apartments making it medium density overall.

E. GRANT PARK

1. To compensate for the two proposed block parks redesignated for school purposes, the recreation planners propose that one-half of the block bounded by Ormond, Grant, Atlanta and Hill Street be made a block park. The majority of the structures in this block are substandard and slated for clearance in the period 1971-73.

2. The block bounded by Hill Street, South Avenue, Primrose and Little Streets is proposed for commercial use. There appears to be some doubt that the topo of this block is suitable for any kind of unified commercial development.
3. In the blocks bounded by Grant, Sydney, Orleans Streets and Cherokee Avenue, high density residential is proposed. However, present use is predominately single family and the proposed treatment is rehabilitation in the period 1971-1973.
4. In the area between the Expressway, Grant, Sydney Streets and Park Avenue, the proposed use is high density residential. This area is for rehabilitation in 1970 and the present use is primarily single family. To achieve the indicated high density, a significant number of high rise units must be built.
5. The area just west of Grant Park Elementary School is proposed for high density residential. However, no redevelopment is proposed prior to 1974 and the present use is mostly single family or vacant.

II. Errors of Fact

A. MECHANICSVILLE

1. The plan calls for a government center use in the triangle between the railroad, the Expressway and the Pryor Street School. Since most program administration is to be accomplished at two other locations, there appears to be no justification for this center area. It is recommended that this particular area be used for medium density residential.

B. GRANT PARK

1. The Boys' Club is located in the block bounded by Killian, Marion, Burn and Eloise Streets. In the Model Cities plan this has been indicated as single family use which is a mistake and should be changed.
2. The recreation planners have indicated that the area south of Jerome Jones School designated for park purposes should be changed to school use.
3. The industrial use existing at the corner of Boulevard and the railroad has been omitted and single family residential use substituted. This should be changed to industrial use.
4. On the east side of Hill Avenue between Grady and the railroad medium density residential is indicated. This is presently good single family residential use at low density and no clearance has been proposed. This area should be indicated as low density residential.
5. The recreation planners have indicated that the block park to the east of Slaton School should be used instead for school expansion purposes.
6. The block of the proposed educational park bounded by Hill, Primrose Streets, Georgia Avenue and Cherokee Place is in reality intended for another use, that of some sort of private welfare type activity, either profit or non-profit, and should be indicated as such and not as an educational use.

C. SUMMERHILL

1. An expansion of the small commercial area at the southeast corner of Atlanta and Capitol is proposed for expansion north and west. The condition of the major structures in the northwest portion is fairly good and there is no program of treatment slated prior to 1974. This would indicate that such a change in use is not indicated nor does there appear to be a need for additional commercial use when there are other commercial areas nearby.

III. Conflicts With Adopted Plans and Policies

A. SUMMERHILL

1. This item concerns the park proposed in the blocks bounded by Georgia, Capitol, Little and Crew Streets. The entire Summerhill area needs two twelve acre or more neighborhood parks.

The recreational facility proposed at Hoke Smith is not a neighborhood type development and will not serve the neighborhood needs north of Georgia Avenue. This facility south of Georgia Avenue is proposed to be a "central park" type facility and, therefore, would not seem to meet the neighborhood recreational needs of the area south of Georgia Avenue.

The northern block of the park is obviously more suitable for commercial development in conjunction with the other blocks along Georgia Avenue immediately adjacent to the stadium. The other two blocks contain a number of substantial standard apartment buildings whose removal would be expensive and undesirable.

The main justification that appears for this site is its proximity to the Capitol Avenue School; however, the long range future of this school is questionable in terms of its site and its location relative to the existing and proposed population to be served.

A better park location would be next to the proposed K,1-3 school mentioned earlier especially if the Capitol Avenue School could also be relocated to this site. The area adjacent to the new school site is proposed for clearance in the period - 1971-1973 - while no treatment is proposed for the park site adjacent to the present school until after the 1974 time period with the exception of the block immediately adjacent to Georgia Avenue.

2. The plan calls for a school site in the two blocks bounded by Martin, Little, Ami and Kenneth Streets. The school planners reveal this is only to be a K, 1-3 school requiring only three acres at maximum; therefore, without further justification, for example, a new grammar school to replace Capitol Avenue, this site appears to be excessively large.
3. In considering the land use aspects of the Hoke Smith Educational Park, it is our understanding that the Parks Department is highly reluctant to buy and develop any large recreational facilities directly abutting a high school as it feels the facility will be monopolized by the school to the detriment of the rest of the community.

The School Board, on the other hand, believes that the Parks Department should acquire the portions of the educational park allocated for recreational use.

The resolution of this problem is not in the province of the land use planners; however, the graphic expression of proposed land use should show a solution that either indicates all educational facility reduced in size to what the School Board would acquire or a recreation use area that is situated to the satisfaction of the Parks Department.

One glimmer of hope is that the school planners used \$80,000 per acre as an acquisition cost; however, the land is slated for clearance in 1970 and hopefully the land could be sold to the School Board at cleared land prices of about \$20,000 - \$30,000 an acre.

B. PEOPLESTOWN

1. Neither the recreation planners nor the city wide Land Use Plan and Parks Plan call for a block park to be located at the end of Linam Street just south of Vanira Avenue.

C. PITTSBURGH

1. In this area, there appears to be only one major comment to be made. This is that in comparison with the city wide Land Use Plan which proposes a uniform medium density throughout the neighborhood, the Model Cities proposal indicates two high density areas...one at the northwest, the other at the southeast. The high density area at the southeast can be adequately served by the existing Pittman Park; however, the high density area to the northwest will provide a large concentration of people who will not be conveniently served by an adequate recreation facility.

D. MECHANICSVILLE

1. All plans call for a community facility to be located in the block just east of Dunbar School, and it is my understanding that social programs are expected to be administered from here; however, the Land Use Plan does not indicate a space for this facility.
2. Since one block of land that was to be used for park purposes in our city wide Land Use Plan has been pre-empted by the school board for a second school in the area according to the Model Cities Land Use Plan, it will be necessary to add the block now occupied by the Atlanta Transit System to the park proposed in the Model Cities plan in order to get adequate space to serve this large population concentration.

MINUTES
GRANT REVIEW BOARD
DECEMBER 31, 1968

The City of Atlanta Grant Review Board met in the office of the Director of Governmental Liaison at 9:30 a.m. on December 31, 1968, to review the Atlanta Model Cities Program application to the U. S. Department of Housing and Urban Development for Supplemental Funds. In attendance were:

Dan Sweat, Director of Governmental Liaison, Chairman,
Grant Review Board

Collier Gladin, Planning Director, Member, Grant Review
Board

George Berry, Deputy Comptroller, Member, Grant
Review Board

Johnny Johnson, Director of Model Cities

George Aldridge, City Planner

Carl Paul, Deputy Director of Personnel

Jay Fountain, Senior Accountant

The Grant Review Board discussed with Mr. Johnson several major points of concern, primarily procedures for approval by responsible City departments and agencies; administrative organization; and personnel requirements.

In view of the complexities of the Model Cities Program and the need for full understanding by all responsible City officials, the following consensus of the Grant Review Board membership is hereby presented:

The Model Cities Program as established by the President and Congress of the United States is perhaps the most comprehensive and optimistic grant-in-aid program ever offered to America's cities.

The concept and intent of the Model Cities Program is good. It provides for the legally responsible local governing authority to exercise its authority and influence in demonstrating bold new techniques of urban planning and development.

It provides maximum opportunity for real involvement and participation by citizens of neighborhoods in the planning and execution of programs which effect their daily lives.

And it promotes coordination among local, state and national agencies and departments of the limited resources which are available.

The successful planning and execution of a Model Cities Program can be a valuable experience for any city in its search for orderly and timely solutions to its multitude of urban problems.

Atlanta's City Demonstration Agency has attempted to meet the challenge and intent of the Model Cities legislation.

Citizens of all six neighborhood areas encompassed by Atlanta's Model Cities Program were actively involved in organizing and planning for Model Cities more than a year in advance of the beginning of the City's formal planning stage.

Local, state and federal public agencies and numerous private groups participated in the preparation of the required planning grant application.

The Mayor and Board of Aldermen endorsed and supported the planning effort.

The Model Cities planning staff worked long and hard to prepare the documents necessary for successful funding of the first year program.

The final documents detail a bold and innovative plan of attack on the major problem areas in the Model Cities neighborhood. The Model Cities staff has made an admirable attempt to live up to the concept of the Model Cities program. To a great extent they have met both the needs and wishes of the citizens of the area and the requirements of planning and administration of the City and federal governments.

The Model Cities Program also places on all City departments and agencies the requirement for cooperation, coordination and approval of program components.

There are indications that this requirement has not been met.

Where it has not done so, each department and agency is obligated to review and pass on the specific components of the program which assigns execution responsibility to that department.

Each committee of the Board of Aldermen should review and approve/disapprove each program component which falls within the responsibility and authority of the committee.

The Planning and Development Committee should exercise its responsibility for overall planning of the city by reviewing the Model Cities plan and making

the determination as to the compatibility of the Model Cities Program with overall city plans.

The Finance Committee should determine the financial feasibility of the program and the capability of the City to meet the requirements placed upon it by the program.

The full Board of Aldermen should carefully consider the priorities involved in the Model Cities execution, its impact on the area served and the entire city as well.

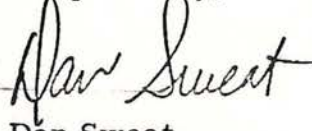
The Grant Review Board believes these approvals should be given before Aldermanic sanction is granted.

We feel that if the provisions of the Model Cities application are understood and accepted before final approval is granted a much stronger program will result.

It should be understood that this is not intended as criticism of the planning grant document or the work of the Model Cities staff, but is an effort to gain full understanding and support of the strongest program in the best interest of all citizens of Atlanta.

It is therefore recommended that the Mayor and Board of Aldermen require written acceptance or denial of each component of the Model Cities plan by the departments and agencies responsible for the execution of each component before final approval of the grant application is given.

Respectfully,



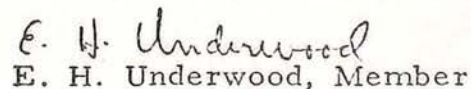
Dan Sweat
Chairman



George Berry, Member



Collier Gladin, Member



E. H. Underwood, Member

DS:fy

CITY OF ATLANTA



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CITY HALL ATLANTA, GA. 30303

Tel. 522-4463 Area Code 404

DEPARTMENT OF PLANNING
COLLIER B. GLADIN, Director

M E M O R A N D U M

To: Mr. Johnny Johnson
Director of Model Cities Program

From: Mr. William F. Kennedy, Jr. *WFK*
Administrative Assistant

Mr. Gladin requested that I arrange for a meeting of the Model Cities Technical Advisory Board (TAB) on Monday, July 15. Your staff was unable to provide me with copies of the Two-Thirds Year Plan, therefore, I did not arrange for such a meeting.

Please send me as soon as possible the following material, and I will arrange working meetings of the several committees of the TAB.

1. Eighteen copies each of Social Plan components
2. Eleven copies each of Physical Plan components
3. Seven copies of Industrial and Commercial Development component

Also, please have Mrs. Clayton provide me with six copies of a status report on community affairs. This may already be available from one of your recent progress reports. I will arrange a meeting of the TAB Community Affairs Committee after sending them your advance material.

As soon as Mr. Caldwell has printed material on financing of the Model Cities Program (execution stage), I will arrange a meeting of the TAB Finance Committee.

I will, of course, schedule all TAB meetings so as to avoid conflict with the schedules of your staff members.

WFK,jr:pr

7/11/68

cc: Mr. Collier Gladin ✓

A RESOLUTION

BY PLANNING AND DEVELOPMENT COMMITTEE

PROVIDING FOR MODEL NEIGHBORHOOD ELECTIONS,
TERMS OF OFFICE AND RIGHT OF SUCCESSION FOR
THE MODEL NEIGHBORHOOD PROGRAM.

WHEREAS, on November 20, 1967, the Mayor and Board of Aldermen established by resolution a Model Neighborhood Executive Board for the purpose of administering the planning phase of the City's Model Neighborhood Program; and

WHEREAS, on December 18, 1967, the Mayor and Board of Aldermen provided that such Executive Board shall include six members to be selected by the residents of the Model Neighborhood Area, one each to be elected from and by each of the following neighborhoods: Adair Park, Grant Park, Mechanicsville, People-town, Pittsburg and Summerhill.

NOW, THEREFORE, BE IT RESOLVED by the Mayor and Board of Aldermen that:

1. The election of the said six members of the Model Neighborhood Executive Board by the residents of the Model Neighborhood Area shall be held on or before the 15th day of January, 1968 and annually thereafter.

2. The term of office of the said six members of the Model Neighborhood Executive Board from the Model Neighborhood Area shall be for a period of one year.

3. Residents of the Model Neighborhood Area elected to membership on the Model Neighborhood Executive Board may be elected to succeed themselves.

4. If no such election be held by the residents of a neighborhood of the Model Neighborhood Area then the remaining members of the Model Neighborhood Executive Board shall elect a resident of that neighborhood to serve as a member of the Executive Board.

CERTIFIED
JAN 2 1968
[Signature]
President Board of Aldermen

A RESOLUTION
BY PLANNING AND DEVELOPMENT COMMITTEE

PROVIDING FOR MODEL NEIGHBORHOOD
ELECTIONS, TERMS OF OFFICE AND RIGHT
OF SUCCESSION FOR THE MODEL NEIGHBOR-
HOOD PROGRAM.

APPROVED
JAN 4 1968
[Signature]
MAYOR

[Signature]
[Signature]
[Signature]
J. V. Williamson
[Signature]
[Signature]

RESOLUTION BY

PLANNING AND DEVELOPMENT COMMITTEE

WHEREAS, the residents of Atlanta's Model Neighborhood Area, assembled in convention Sunday, December 10, 1967, expressed a desire for additional representation on the Model Neighborhood Executive Board, as established by resolution of the Board of Aldermen and approved by the Mayor on November 20, 1967, for the purpose of administering the planning phase of the City's Model Neighborhood Program.

NOW, THEREFORE, BE IT RESOLVED by the Mayor and Board of Aldermen that the membership of the Model Neighborhood Executive Board is hereby expanded to include five additional members to be selected by the residents of the Model Neighborhood Area;

THAT the Model Neighborhood Executive Board, as amended, shall be composed of the Mayor of the City of Atlanta, who shall serve as Chairman; two members of the Board of Aldermen, to be selected by the membership of that body, one of which shall be from among those members representing the first and fourth wards; the President of the Atlanta School Board; the Chairman of the Fulton County Commission; one member to be appointed by the Governor; one member to be appointed by the Mayor from the general public; one member to be appointed by the Mayor from among the City's Negro leadership; and six members to be selected by the residents of the Model Neighborhood Area, one each to be elected from and by each of the following neighborhoods: Adair Park, Grant Park, Mechanicsville, Peoplestown, Pittsburg and Summerhill;

12/10/67

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12/10/67

Page Two

THAT, the residents of the Model Neighborhood Area shall, in so far as possible, consistent with democratic principles, have the responsibility for selecting the six members of the Executive Board to represent them; provided however, that in the event of a dispute, the remaining members of the Executive Board shall have final authority to determine the six members properly selected by the area residents.

RESOLUTION

PLANNING & DEVELOPMENT COMM.

EXPANDING THE MEMBERSHIP OF THE
ODEL NEIGHBORHOOD EXECUTIVE
BOARD BY ADDING FIVE (5) ADDITIONAL
MEMBERS.

Robert Cook
Gregory Duggan
Malcolm
R. V. Williams
Charlie Kestel
John Stambis

ALDERMEN MILLICAN
AND FARRIS VOTED NO.

CERTIFIED
DEC 18 1967
[Signature]
President Board of Aldermen

APPROVED
DEC 20 1967
[Signature]
MAYOR

2/19
1967

A RESOLUTION

BY PLANNING AND DEVELOPMENT COMMITTEE

WHEREAS, pursuant to a resolution adopted by the Board of Aldermen on March 6, 1967, the City of Atlanta has submitted an application to the Federal Department of Housing and Urban Development for a Model Cities planning grant under Title I of the Demonstration Cities and Metropolitan Development Act of 1966 and,

WHEREAS, the announcement of those cities which have been chosen to receive such grants was made November 16, 1967 and,

WHEREAS, Atlanta is among those cities chosen and,

WHEREAS, it is important that the planning phase of this program be started immediately since this phase is limited to a one year period and,

WHEREAS, in its application the City proposed that the authority and responsibility for administering the planning phase of this program be vested in an Executive Board composed of the Mayor of Atlanta; two members of the Board of Aldermen; the President of the Atlanta School Board; the Chairman of the Fulton County Commission; one member to be appointed by the Governor; and three members to represent the private sector of the community; one from the general public, one from among the City's Negro leadership and one from the Model Neighborhood Area residents.

NOW, THEREFORE, BE IT RESOLVED by the Mayor and Board of Aldermen that the Model Neighborhood Executive Board is hereby created for the purpose of administering the planning phase of such program which is conducted under Title I of the Demonstration Cities and Metropolitan Development Act of 1966, commonly known as the Model Cities Program, and for which federal financial assistance is received.

THAT the Model Neighborhood Executive Board shall be composed of the Mayor of the City of Atlanta, who shall serve as Chairman; two members of the

Board of Aldermen, to be selected by the membership of that body, one of which shall be from among those members representing the first and fourth wards; the President of the Atlanta School Board; the Chairman of the Fulton County Commission; one member to be appointed by the Governor; and three members to represent the private sector of the community, one to be appointed by the Mayor from the general public, one to be appointed by the Mayor from among the City's Negro leadership, and one to be selected by and from the membership of a committee to be formed representing the citizens of the Model Neighborhood Area (Model Neighborhood Area Council).

THAT the Model Neighborhood Executive Board shall have the authority and responsibility for administering the planning phase of the City's Model Neighborhood Program, including the approval of plans and work programs developed by the project staff and the reconciling of conflicting plans, goals, programs, priorities and time schedules of the various participating agencies; and shall have the responsibility for recommending to the Board of Aldermen the allocation of grant funds received for this program from the Federal Government.

THAT the Mayor is requested to make such appointments as he is authorized to make under the above provisions and is further requested to contact the Fulton County Commission, the Atlanta Board of Education and the Governor of Georgia, and to request that they make appointments to the Model Neighborhood Executive Board in conformance with the above provisions.

CERTIFIED

NOV 20 1967

President Board of Aldermen

A RESOLUTION

BY PLANNING & DEVELOPMENT COM.

AUTHORIZING THE CREATION OF THE
MODEL NEIGHBORHOOD EXECUTIVE
BOARD.

APPROVED

NOV 20 1967

[Signature]

[List of signatures]

ADOPTED BY BOARD OF ALDERMEN NOV 20 1967

CITY OF ATLANTA



January 28, 1970

OFFICE OF MODEL CITIES PROGRAM
673 Capitol Avenue, S.W.
Atlanta, Ga. 30315
(404) 577-5200

SAM MASSELL, MAYOR
Johnny C. Johnson, Director

M E M O R A N D U M

TO : Mayor Sam Massell
City of Atlanta

FROM : Johnny C. Johnson, Director *sl*
Model Cities Program

SUBJECT: Attached Memorandum

The attached memorandum received from the Washington Office of the Department of Housing and Urban Development deals mainly with the method for using unspent and surplus Model Cities supplemental funds and establishing a date for the beginning of our 2nd year program.

It is our projection that at the end of our present contract year, May 31, 1970, we will have approximately \$2,500,000.00 in unspent and unallocated funds. After examining all of the various possibilities for the use of these funds, the staff has determined that they should be used for one-time capital expenditures.

We are in the process of establishing a list of projects that will meet this criteria and would like to submit it to the Board at an early date for consideration. In the meantime, if you have any ideas or suggestions that you feel should be included on this list, please contact me at your earliest convenience.

The Department of Housing and Urban Development would like an indication from us about the use of these funds before February 20.

vlc
cc: Mr. Dan E. Sweat, Chief Administrative Officer ✓
Mr. Charles Davis, Comptroller
Executive Board Members

TO : ALL REGIONAL ADMINISTRATORS
Attention: Assistant Regional Administrator
for Model Cities

FROM : Robert H. Baida, Deputy Assistant Secretary (MCGR)

SUBJECT : Establishing the Start of the Second Action Year

I. Purpose.

This memorandum sets forth the procedure for establishing the start of the second action year for each first round Model City. It follows discussion at the July and October meetings of Assistant Regional Administrators and response of ARA's in September to a memorandum dated July 28, 1969, asking how Regional review loads might be spaced out.

II. Considerations.

Among considerations in setting the start of second action years are the following:

1. Necessity of spacing review loads. If every first round city had exactly a 12-month first action year, about one-half the first round cities and perhaps one-half the second round cities would come up for review at the same time.
2. Effect on the cities. In some cities, it appears from results so far, there is an advantage in entering the second action year as soon as possible. Continued planning efforts point to a better second year program mix than the presently funded first year package. Shift to the second year may give the city an opportunity to kill a few doubtful programs before they start. On the other hand, some

other cities have started a lot of promising projects but have not kept pace with their monitoring and evaluation efforts. A later shift to second year programming--perhaps 15 or 16 months after the start of the first year--may give evaluation a better chance to impact the second year decisions.

3. Adjustment to local calendars. Some cities will want to fit their Model Cities program year to the city fiscal year. Others may prefer not to do this. Some cities may wish to avoid making program decisions at the time of municipal elections. There may be other local reasons for preferring one renewal time over another.

4. Effect on quality of review. Because of changing conditions in the cities--new leadership, a later start of projects, etc.--there may be some cities which the RICC and the HUD staff feel will be easier to review at a later time than others.

5. Funds available to the cities. Obviously a city that is running out of money must be reviewed promptly, or perhaps given a few months' money to finance a first year continuation until the second year planning can be reviewed. At this point, however, it appears very doubtful that any first round cities are going to be out of funds 12 months after their contract signing.

III. Carry-over of unspent funds.

An important factor of entering the second action year is the disposition of funds obligated to the city for the first action year but not spent. In various ways we have promised the cities that such funds may be carried over into succeeding years, providing the city is performing well in the program. A city that may have started

slowly but has steadily increased program momentum during the first year should not be punished in the second year. However, the national purpose of the Model Cities Program may not be well served by allocating a full second round target figure to cities which have shown little or no promise in getting good programs started in the first year.

Even for good cities, there may be a problem in building up a spending rate in the second year which cannot be maintained in the third year. For example: City A has a first round target figure of \$4 million and a second round figure of the same. During the first year, while projects were starting up, it spent only \$2 million. With carry-over, it then has \$6 million for the second year. If the city's supplemental spending consists entirely of on-going staff or other expenses, as compared to one-time capital expenses, for which there is no take-over source in the third year, it cannot establish a \$6 million spending rate in the second year without facing a likely cut of \$2 million for the third year. The tendency of all projects to get more expensive without increasing their scope (because of pay raises, more utilization of services and other reasons) heightens this risk.

Therefore, cities shall not be allowed to use their remaining first round funds to increase their second year spending rate except to the extent that:

1. An amount equal to the first round carry-over is applied to capital or other projects which, by their nature, will not require renewal in the third year, or
2. The city can demonstrate a commitment from other sources,

preferably local or State, to carry out the excess on-going projects in year three, or

3. A combination of #1 and #2.

In cases where the city has carry-over but cannot meet the above conditions for spending the carry-over in year two, either of the following steps may be taken:

- A. The city's first year may be stretched out to use all or part of the carry-over. This technique should be used when a stretch-out is desirable for other reasons--in particular, when it will result in a better second year program, or
- B. The city may be renewed without stretch-out, but the allowable second year spending level will be held to the second year target figure without the carry-over, or without that part of the carry-over not covered by paragraphs 1 to 3 immediately above.

Example: City A, cited above, shows that \$1 million of its projected second year programming represents one-time expenditure, either as capital projects or as projects for which other funding is secure for the third year. It's spending guideline for the second year would be \$5 million. The city would not be permitted to carry forward \$1 million of its first year funds.

Where a city, because of application of the above, is not allowed to add all or part of its carry-over to its second year spending level, it should be indicated to the city that it may get the remaining increase during the second year if it can come up with

one-time projects as described above. Example: Half-way through its second action year, City A identifies a new adult education project for which State or local funds will be available in the third year. It may start this project on supplemental funds in advance of its other funding.

Given these operating considerations and policies, we now request that ARA's recommend a specific starting date for the second action year of each first round city. This date should be not less than ten months nor more than 18 months after start of the first action year. It will be the Central Office intention to follow the ARA's recommendations providing the total pattern of recommendations is consistent with obligation and spending patterns. If recommendations have to be changed to meet these considerations, it is hoped that the changes will affect only a few cities. Proposed changes will be discussed with the ARA's, and time will be allowed to discuss them with the cities before final decision.



WILLIAM GRANT TERRY ASSOCIATES

Management Consultants

SUITE 425 STANDARD FEDERAL BUILDING • 44 BROAD STREET, N.W.
ATLANTA, GEORGIA 30303 • A/C-404 577-6063

December 15, 1969

Mr. Johnny Johnson, Director
Model Cities
673 Capitol Avenue, S.W.
Atlanta, Georgia 30315

Dear Mr. Johnson:

After several meetings with members of your staff, we have developed the attached proposal in response to your request.

The scope of the work to be performed is much broader than that which we discussed on my initial visit to your office. This is attributable to the concerns expressed by both Col. O. D. Fulp and Mr. Samuel Russell. It would appear that there are urgent needs which go beyond the development of the "prototype personnel administration program" which we had earlier discussed.

Members of our staff will be delighted to meet with you if you should care to have further discussions prior to letting this contract.

Please keep in mind that we will require thirty (30) day's notice before we can begin this project.

Thank you for allowing us this opportunity.

Respectfully submitted,

WILLIAM G. TERRY
President

WGT/kd

Attachment

I. INTRODUCTION AND BACKGROUND

Section 10 (a) of the Demonstration and Metropolitan Development Act of 1966 requires the Model Cities to provide "maximum opportunities for employing residents of the area in all phases of the program and enlarged opportunities for work and training," and to develop programs which will result in "marked progress in reducing underemployment and enforced idleness."

In a letter to City Demonstration agencies, the Department of Housing and Urban Development (HUD) has outlined specific requirements for implementation of this provision.

The City of Atlanta, as City Demonstration Agency (CDA) for the Atlanta Model Cities Program, has been approved for a grant of more than seven million dollars for the current program year. The HUD employment requirements are applicable to the Atlanta CDA and all other agencies participating in the Atlanta Model Cities Program. At present, there are thirty-three (33) such agencies in addition to the CDA.

Existing local policy on Model Cities employment is contained in a resolution approved by the Model Cities Executive Committee and adopted by the Mayor and Board of Aldermen of the City of Atlanta. While more limited in scope than the HUD requirements, the resolution provides that "affirmative action be taken to insure that residents of the Model Neighborhood Area are given maximum opportunity for training and employment," and that "The Model Cities Program and

its contracting agencies be encouraged to develop comprehensive systems for progressively training and upgrading workers at all levels"

The present need is for a comprehensive employment program which will fulfill the HUD requirements, as well as those set forth in the Executive Committee and Aldermanic resolutions.

II. DEFINITION AND SCOPE OF THE PROPOSED PROJECT

William Grant Terry Associates (WGTA) proposes to develop for the CDA and its contracting agencies a comprehensive employment -- personnel management program which will comply with the requirements described above.

We further propose to develop and recommend the necessary administrative machinery for coordinating, implementing, monitoring, evaluating, reporting and enforcing the policies and procedures included in this program, and to provide technical assistance and training to make possible a dynamic ongoing program after termination of our services.

The project will emphasize rapidly-achievable goals which incorporate involvement of the contracting agencies and Model Cities area residents, with the work performed in three phases during a six-month period.

III. WORK TO BE PERFORMED

A. PHASE ONE - Analysis and Development (four months)

During the initial phase of the project, WGTA proposes to provide the following services:

1. Analyze and evaluate the existing personnel policies and practices of the CDA and contracting agencies. This will include a review of hiring, training, promotion and grievance procedures. The immediate goal will be to identify and eliminate impediments to employment and upgrading of the disadvantaged.
2. Analyze and revise job classifications for the 350 to 400 job classes now in use, reducing their number to a minimum, providing program-wide standardization, and eliminating inconsistencies, duplication, overlap and conflicts.
3. Analyze salary schedules and develop a standardized guide to job pricing.
4. Develop a standard procedure for processing job orders.
5. Develop a prototype personnel management system for the CDA and contracting agencies, plus broad minimum guidelines within which agencies may submit their own policies to fit individual circumstances.
 - a. Items covered will include recruitment and selection, position and compensation, employee benefits, work schedules, in-service and cross-service training, career development, performance evaluation, employee-management relations and nondiscrimination policies.

- b. Special attention will be given to opportunities for upward mobility through cross-service promotion and the transferability of qualifications and credits for experience among the agencies involved.
6. Develop internal and external communication systems to:
 - a. Inform employees of promotion, training and other advancement opportunities in their own and other agencies.
 - b. Inform Model Cities area residents of employment opportunities generated by the program.
7. Develop a system for reviewing and amending the employment program and for resolving disagreements. The emphasis will be on procedures to enable area residents, including those employed in the program, to:
 - a. Review policies and programs.
 - b. Negotiate for adjustments.
 - c. Participate in resolution of disagreements.
8. Identify the relationships linking the employment program with other supportive programs and services of the overall Model Cities Program, and recommend appropriate adjustments in these relationships.
9. Develop a plan for applying the HUD employment requirements to all construction and rehabilitation work in the Model Cities area. This will include:

- a. Recommendations for trades union participation and/or alternative methods of assuring improved employment opportunities for the disadvantaged.
- b. Design of a recruiting and training program to prepare area residents for work on construction and rehabilitation projects.
- c. Projection of tradesmen needed.
- d. Development and recommendation of policies giving preference in all construction and rehabilitation work to Model Neighborhood-based contractors, designers, planners, architects and surveyors, and/or those employing significant numbers of area residents.

B. PHASE TWO - Presentation and Adoption (one month)

The second phase of the project will be devoted to presentation of the employment plan to the appropriate bodies and agencies for their review, amendment and adoption. Amendment of the Executive Committee resolution, if appropriate, also will be scheduled in this phase.

WGTA's role during the second phase will be to provide technical assistance to the CDA in the orientation, presentation, clarification, discussion and revision involved in the approval and adoption process. Technical assistance will also be provided to the contracting agencies for establishment of goals and commitments. While scheduled for

one month, the actual duration of this phase may be longer or shorter, depending on time necessary for meetings, etc.

C. PHASE THREE - Implementation (one month)

The third and final phase of the project provides for implementation of the program developed during phase one and approved during phase two. It is during this period that the necessary administrative machinery will be put into operation to implement, enforce, evaluate and report on the employment program.

During this phase, the role of WGTA will be to serve in the capacity of trainers and technical advisors, and to provide liaison between the CDA and the contracting agencies.

STAFF COST AND ESTIMATE

As stated in the proposal, we propose to complete this project within six months of its inception. This will require a greater concentration of professional consultants than would be required if the time for completion could be extended. We envision essentially three (3) full-time personnel.

Our special billing rate for Federally funded programs is \$100 per day per man.

Your attention is invited to Section III, "Work To Be Performed" on pages 2, 3, 4, and 5 of our proposal. You will observe that extensive visitation in the 33 contracting agencies will be mandatory. Furthermore, considerable time will be required in job evaluation and the writing of job descriptions. The development of plans and systems will require sufficient research in order to acquire the specific designs necessary to assure feasibility.

Our fee for the complete project will be \$39,000. This is an all-inclusive quotation for professional consulting and research time, secretarial and other clerical costs, design and reproduction of forms, questionnaires, etc. The fee does not include the cost of printing and art work, since the volume of such work will be determined by Model Cities.

We render our bills monthly during an assignment.

We shall appreciate an opportunity for further discussion of this subject.

CITY OF ATLANTA

January 27, 1970



Place on Cap

Model Cities

OFFICE OF MODEL CITIES PROGRAM
673 Capitol Avenue, S.W.
Atlanta, Ga. 30315
(404) 577-5200

SAM MASSELL, MAYOR
Johnny C. Johnson, Director

N O T I C E

The next meeting of the Model Cities Executive Board is scheduled for Tuesday, February 10, at 10:00 a.m. in City Hall Committee Room #2.

M I N U T E S

MODEL CITIES EXECUTIVE BOARD MEETING
Tuesday, January 20, 1970
10:00 a.m.

The Model Cities Executive Board held its first meeting of the new year on January 20, 1970 in City Hall, Committee Room #2. The following members were present:

Mayor Sam Massell, Chairman
Alderman Ira Jackson
Alderman Hugh Pierce
Commissioner James Alredge
Mr. Clarence D. Coleman
Dr. C. Miles Smith
Mr. Howard Phillips
Mr. J. C. Whitley
Mrs. Martha Weems
Mrs. Lillie Thompson
Mr. John Hood
Mrs. Mattie Ansley

Absent:

Dr. Benjamin E. Mays

Other City officials, representatives from neighborhood organizations, the general public and the press were also present.

The Chairman, Mayor Sam Massell called the meeting to order and introduced all of the new members of the Board.

The Mayor then entertained a motion for the adoption of the December 16 Minutes. It was so moved and unanimously approved without correction.

REPORT OF THE MASS CONVENTION STEERING COMMITTEE

Since Deacon Lewis Peters is no longer an elected member of the Executive Board, Mr. Lyall Scott, Director of the Model Cities Mass Convention, Inc, reported for the Mass Convention Steering Committee. He stated that the Mass Convention met on Sunday, January 18 and that the attendance record of 500 represented all of the neighborhoods in the Model Cities Area. He further stated that the annual elections were held for the officers of the Convention.

Mrs. Ansley pointed out that since there is a need for the report of the Mass Convention that the Chairman of the Mass Convention be made a member of the Executive Board. Mr. Johnson stated that this would have to be decided by the Board of Aldermen since they determine the composition of the Board. The Mayor then stated that for now the Chairman of the Mass Convention should be personally invited to attend all of the meetings to make the report.

DIRECTOR'S REPORT

Mr. Johnson asked for approval to enter into contract with Arthur Andersen & Company in the amount of \$4,000 to develop an Operating Policy and Procedures Manual for the Model Cities Program. After discussing the feasibility of having the manual prepared, Dr. Smith moved that the CDA be given authority to enter into contract with Arthur Andersen & Company. The motion was seconded and approved. The Mayor then stated that Arthur Andersen should incorporate the role of the Mayor's Office and the Board of Aldermen in their manual.

Southern Railway

Mr. Johnson asked for authorization from the Board to engage the U. S. Corp of Engineers as advisors to the staff on the Southern Railway controversy and authorization, if necessary, to reimburse them for expenses incurred. Mr. Johnson then brought the Board up-to-date on the activities involving the Southern Railway expansion. A discussion then followed on the purpose of engaging the Corp of Engineers and the results expected from their participation in the controversy. After the discussion, Mr. Coleman moved that the CDA be authorized to engage the Corp of Engineers to evaluate the alternatives in the Southern Railway controversy and be authorized to expend up to \$3,000 for expenses incurred. Mr. Hood then moved to amend the motion by adding that the Corp of Engineers be instructed to inform the citizens, the CDA and City Hall of the progress and results of their study and evaluation. The motion was seconded and approved as amended.

NDP Activities

Mr. Johnson presented the 1970 Land Use Plan and indicated that there had been a cut-back in the rehabilitation and clearance areas, because of a deduction of funds from HUD. Mr. Johnson and Mr. Openshaw from the Housing Authority both stated that the cost of the NDP activities had not yet been clearly defined but that the staff of both agencies are working on establishing the exact figures. After a lengthy discussion on the 1969 and proposed 1970 NDP plans, Dr. Smith moved that the Board approve the basic 1970 Land Use Plan as presented by Mr. Johnson. The motion was seconded and approved by the Board.

At this point, the Mayor had to leave the meeting and asked Mr. John Hood to act as Chairman during the remainder of the meeting.

NEW BUSINESS

Mr. Whitley moved that the Mayor be requested to send a letter to the employers of the new members asking them to grant time off for them to attend the Executive Board meetings. The motion was seconded and approved by the Board.

Compliance Officer

Mr. Johnson stated that the staff had not been able to hire a person to fill the position of Employment Compliance Officer. He then requested authorization for the two Aldermen on the Board to prepare a resolution for the Board of Aldermen to authorize the CDA to enter into contract with the Georgia Department of Labor for one year for the loan of one of their employees to fill the position of Compliance Officer. The request was approved by the Board.

The Acting Chairman, Mr. Hood, then asked if there were any groups in the audience that wished to address the Board on any issues. Mrs. Ethel M. Matthews from the Peopletown Community read a petition to the Board protesting the election procedure for the Peopletown representatives to the Executive Board, the Advisory Council and the Steering Committee of the Mass Convention.

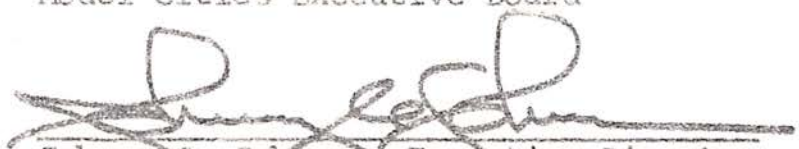
Mr. Hood proceeded to appoint a Grievance Committee to investigate the complaints brought out in the petition. Alderman Pierce was appointed chairman of the committee, with Dr. Smith and Mr. Whitley as members. The committee was instructed to notify the chairman of the Board upon completion of their investigation.

Mr. Edward Moody then spoke to the Board regarding a petition he presented several meetings ago that was referred to the administrative staff for investigation. Mr. Johnson stated that he was not prepared to give a report at this meeting. Mrs. Thompson then moved that the Grievance Committee appointed be made a permanent committee and handle the two grievances that were just presented. The motion was seconded. It was then pointed out that the Chairman of the Board should appoint all permanent committees. Mr. Whitley then offered an amendment to the original motion to state that the temporary grievance committee investigate the petition concerning the election in Peopletown since it was presented today and that Mr. Moody's petition be referred to the permanent grievance committee when it is appointed by the Chairman. The vote on the amended motion was taken first with five (5) Board members voting for approval. Four (4) Board members voted for approval of the original motion. Therefore, the temporary grievance committee will investigate only the complaints concerning the elections.

The meeting was adjourned at 12:30 p.m.

APPROVED:

Mayor Sam Massell, Chairman
Model Cities Executive Board



Johnny S. Johnson, Executive Director
Model Cities Program

4 Model Cities

Letters of Commitment

"Letters from all agencies which will provide services in the facility indicating a definite commitment to do so."

Letter Committing:

- proposed services
- staffing
- ability to contribute to overall operation and maintenance of facility. (The cost will be divided among agencies on a pro rata basis according to square footage allocated to that agency).
- commitment to guidelines set forth by Model Cities in the operation of this facility. This involves a commitment to coordinate with other agencies, hire residents wherever possible, and participate in a common data system.

CITY OF ATLANTA

January 15, 1970



file

OFFICE OF MODEL CITIES PROGRAM
673 Capitol Avenue, S.W.
Atlanta, Ga. 30315
(404) 577-5200



Ivan Allen Jr., Mayor
J. C. Johnson, Director

M E M O R A N D U M

TO : Mayor Sam Massell
Alderman E. Gregory Griggs
Mr. Clarence D. Coleman
Mr. Dan E. Sweat, Jr.

FROM : Johnny C. Johnson *JC*

SUBJECT: Model Cities Financial Statements

Attached is a copy of the December Cost Control Statement and Statement of Financial Condition for the Atlanta Model Cities Program.

This report is submitted for your information and you will receive a current report each month.

VLC
Attachments

U. S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

COST CONTROL STATEMENT

City of Atlanta
State Georgia

Model Cities Grant Agreement or Contract Number _____

As of December 31, 1969

COST CONTROL ACCOUNT NUMBER	COST CATEGORY (List each Project and Activity Separately) (For Planning Phase list each Budget Activity Classification)	BUDGET ESTIMATES		COSTS INCURRED	
		TOTAL AMOUNT PER LATEST APPROVED BUDGET	CUMULATIVE ESTIMATE THROUGH CURRENT QUARTER	TOTAL CUMULATIVE THROUGH REPORTED MONTH	TOTAL FOR REPORTED MONTH
0101	RE-001C	87,380.00	22,666.57	22,666.57	7,452.40
0105	RE-005N	15,902.00	3,600.00	3,600.00	1,200.00
0202	EM-002C	26,557.00	7,611.44	7,611.44	2,144.43
0214	EM-014N	510,000.00	4,455.09	4,455.09	1,156.62
0215	EM-015N	89,060.00	14,876.10	14,876.10	7,696.13
0217	EM-017N	72,415.00	23,716.87	23,716.87	5,935.02
0219	EM-019N	67,876.00	24,887.31	24,887.31	6,334.98
0221	EM-021N	17,784.00	3,011.63	3,011.63	981.36
0225	EM-025N	8,507.00	2,299.21	2,299.21	606.69
0230	EM-030N	8,507.00	1,908.73	1,908.73	578.31
0303	EC-003C	35,000.00	14,390.43	14,390.43	6,263.76
0403	ED-003N	922,000.00	95,580.00	95,580.00	-0-
0405	ED-005N	48,000.00	22,051.00	22,051.00	-0-
0419	ED-019N	11,000.00	850.40	850.40	610.40
0420	ED-020C	73,000.00	26,719.09	26,719.09	4,351.73
0421	ED-021C	100,990.00	35,298.46	35,298.46	11,411.35
0422	ED-022C	43,876.00	10,796.84	10,796.84	3,178.05
0424	ED-024N	456,553.00	48,324.46	48,324.46	16,237.70
0425	ED-025N	247,000.00	70,525.20	70,525.20	21,219.31
0439	ED-039N	50,313.00	4,801.00	4,801.00	2,085.00
0441	ED-041C	145,000.00	18,153.33	18,153.33	11,102.34
0509	SS-009C	98,266.00	23,846.37	23,846.37	6,831.74
0510	SS-010C	85,000.00	4,499.00	4,499.00	4,499.00
0511	SS-011C	48,000.00	12,103.96	12,103.96	4,398.01
0527	SS-027N	41,962.00	15,021.66	15,021.66	3,324.48
0533	SS-033N	414,000.00	83,177.88	83,177.88	34,598.00
0551	SS-051N	74,454.00	3,804.69	3,804.69	3,804.69
0619	HE-019N	9,000.00	2,491.33	2,491.33	373.99
0903	TR-003N	205,000.00	114,450.32	114,450.32	20,088.82
1105	HR-005N	343,630.00	326,740.14	326,740.14	1,667.73
1105	HR-005N	119,119.00	37,050.58	37,050.58	8,066.16
1201	EV-001N	114,000.00	1,019.13	1,019.13	1,019.13
1202	EV-002N	108,000.00	69,000.00	69,000.00	11,000.00
	Subtotal	4,727,151.00	1,149,728.22	1,149,728.22	210,217.33
	Program Administration (Supplemental Phase Only)	618,663.00	319,745.54	319,745.54	35,407.05
	GRAND TOTAL	5,345,814.00	1,469,473.76	1,469,473.76	245,624.38

CERTIFIED CORRECT

(Date Submitted)

(Title)



U. S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

STATEMENT OF FINANCIAL CONDITION

City of Atlanta
State Georgia
Grant Agreement or Contract Number ME-10-001

As of December 31, 1969

Check One:

PLANNING

SUPPLEMENTAL

ASSETS

Cash

Cash	\$ <u>58,362.32</u>	
Petty Cash	<u>150.00</u>	
Total Cash		\$ <u>58,512.32</u>

Accounts Receivable:

Accounts Receivable—Planning Grant	<u>197,611.54</u>	
Accounts Receivable—Supplemental Grant	<u>-0-</u>	
Accounts Receivable—Program Administration Grant	<u>34,178.15</u>	
Accounts Receivable—City Contribution for Program Administration	<u>-0-</u>	
Accounts Receivable—City Contribution for Planning Grant	<u>-0-</u>	
Accounts Receivable—Other	<u>-0-</u>	
Total Accounts Receivable		<u>231,789.69</u>

Advances:

Advances to Operating Agencies	<u>18,271.31</u>	
Advances to Citizen Participation Organizations	<u>-0-</u>	
Advances to Others ¹	<u>-0-</u>	
Total Advances		<u>18,271.31</u>

Cost Control:

Cost Control—Planning Grant	<u>-0-</u>	
Cost Control—Supplemental Grant (except relocation payments)	<u>1,149,728.22</u>	
Cost Control—(relocation payments)	<u>-0-</u>	
Cost Control—Program Administration	<u>319,745.54</u>	
Total Cost Control		<u>1,469,473.76</u>

TOTAL ASSETS

1,778,047.08

LIABILITIES AND EQUITY

Current Liabilities:

Advance from CDA	36,725.57	
Accounts Payable—Planning Grant	<u>-0-</u>	
Accounts Payable—Supplemental Grant	<u>200,311.45</u>	
Accounts Payable—Program Administration	<u>2,500.38</u>	
Accrued Liabilities—Planning Grant	<u>-0-</u>	
Accrued Liabilities—Supplemental Grant	<u>15,571.40</u>	
Accrued Liabilities—Program Administration	<u>37,525.50</u>	
Total Current Liabilities		<u>292,634.30</u>

¹Explain

Deferred Credits:

Unearned Planning Grant	\$ -0-	
Unearned Supplemental Grant	-0-	
Unearned Program Administration Grant	15,939.02	
Unearned City Contribution Program Administration	-0-	
Unearned City Contribution Planning Grant	-0-	
Total Deferred Credits		\$ 15,939.02

TOTAL LIABILITIES

308,573.32

Equity:

Planning Grant	-0-	
Supplemental Grant	1,149,728.22	
Program Administration Grant	255,796.43	
City Contribution Program Administration	63,949.11	
City Contribution Planning	-0-	
Total Equity		<u>1,469,473.76</u>

TOTAL LIABILITIES AND EQUITY

1,778,047.08

CERTIFIED CORRECT

January 13, 1969

(Date Submitted)

Executive Director

(Title)


(Signature)

CITY OF ATLANTA

November 26, 1969



*Place
on
Cal*

OFFICE OF MODEL CITIES PROGRAM
673 Capitol Avenue, S.W.
Atlanta, Ga. 30315
(404) 577-5200

Ivan Allen Jr., Mayor
J. C. Johnson, Director

N O T I C E

The next regularly scheduled meeting of the Model Cities Executive Board will be held on Tuesday, December 16, 1969, in City Hall, Committee Room #2 at 10:00 a.m.

M I N U T E S

MODEL CITIES EXECUTIVE BOARD MEETING
Tuesday, November 18, 1969
10:00 a.m.

The Model Cities Executive Board held its November meeting on Tuesday, November 18, 1969 in City Hall, Committee Room #2. The following members were present:

Mayor Ivan Allen, Jr., Chairman
Mrs. Mattie Ansley
Mr. John Hood
Alderman Gregory Griggs
Alderman Everett Millican, Vice Chairman
Mr. J. D. Newberry
Mrs. Martha Weems
Mr. Joe Whitely

Other City Officials, representatives from neighborhood organizations, the general public and the press were present.

The Vice-Chairman, Alderman Everett Millican, called the meeting to order. The recommended agenda was followed.

The Vice-Chairman entertained a motion for the adoption of the October Minutes. It was so moved and unanimously approved without correction.

REPORT OF THE MASS CONVENTION STEERING COMMITTEE

Mr. John Hood made the report of the Mass Convention Steering Committee. He reported that the Steering Committee had had several meetings since the last Executive Board meeting and that they had discussed several problems, mostly concerning housing. He submitted two resolutions for information from the Housing and Relocation Committee dealing with housing activity by the Atlanta Housing Authority.

OLD BUSINESS

Mr. Johnson read to the Board the letter that was sent to Mr. Persell of the Housing Authority which authorized the Authority to resume some NDP activities in the Model Cities Area. No action was required or requested on this.

DIRECTOR'S REPORT

Southern Railway

Mr. Johnson brought to the Board's attention that Southern Railway is in the process of acquiring acreage in the Model Cities Area for the expressed purpose of expansion of their tracks and railroad yards. Southern Railway is acquiring the property under the rights of eminent domain. The concern of the Model Cities staff is what is going to happen to the people who are displaced. After a lengthy discussion on the position the Board should take, it was suggested that the City Attorney prepare a resolution outlining the Model Cities position as it relates to the Southern Railway activities and that Mr. Johnson take immediate steps to call together the necessary Departments to come up with a solution for this problem.

NDP Activities

Mr. Johnson distributed a Memorandum that was sent to Mr. Persells of the Housing Authority outlining the 1970 NDP priorities. This information was given to the Board for information only. Mr. Johnson stated that no action would be asked for by the Board until all of the facts are presented by the Atlanta Housing Authority.

Work Program

Mr. Johnson presented the Work Schedule for major activities and action that would be presented to the Board for approval of next year's program. This report was accepted as information.

Resident Service Information System

Mr. Dave Houser of Arthur Andersen Company gave a report on the Resident Service Information System. He showed a slide which listed the three purposes of the RSIS: (1) to provide analytical reports; (2) coordinate agency activities; and (3) provide data to residents. Mr. Houser's report was accepted by the Board as information.

Communication System Presentation

Mr. Walter Denero gave a presentation on the study he is doing as a graduate intern on a Communication System for the Model Cities Program. He stated that the purpose of the system would be to get information to the area residents, to greater Atlanta and to the agencies that are providing services. At the conclusion of Mr. Denero's presentation, Mr. Johnson stated that most of the ideas suggested in the report are already being put into operation.

Adley Contract

Mr. Johnson asked the Board's approval to enter into contract with Adley Associates in the amount of \$4,850 for the preparation of a

film slide presentation of Model Cities, its concepts and program. It was moved and seconded that the program be allowed to enter into contract with Adley Associates. Mr. Hood seconded the motion and it was approved by the Board with Mr. Newberry voting against approval.

NEW BUSINESS

Mr. Hood recommended that the Model Cities staff develop an alternative approach to providing Health services in view of the fact that the existing Health programs are being held up. Mr. Johnson stated that the staff would make some recommendations at the next meeting.

The meeting was adjourned at 12:00 Noon.

APPROVED:



Johnny C. Johnson, Director
Model Cities Program

Everett Millican, Vice-Chairman
Model Cities Executive Board

M I N U T E S

MODEL CITIES EXECUTIVE BOARD MEETING
Tuesday, December 16, 1969
10:00 a.m.

The monthly meeting of the Model Cities Executive Board was held on Tuesday, December 16, 1969 at 10:00 a.m. in Committee Room #2, City Hall. The following members were present:

Mayor Ivan Allen, Jr., Chairman
Representative John Hood
Mr. Clarence Coleman
Alderman E. Gregory Griggs
Alderman G. Everett Millican
Mr. J. D. Newberry
Dr. C. Miles Smith
Mr. Joe Whitley

Absent:

Mrs. Mattie Ansley
Commissioner Sam Caldwell
Deacon Lewis Peters
Mr. Bill Wainwright
Mrs. Martha Weems
Commissioner Walter Mitchell

Other City officials, representatives from neighborhood organizations, the general public and the press were also present.

The Chairman, Mayor Ivan Allen, Jr., called the meeting to order. He then entertained a motion for the adoption of the November 18 Minutes. It was so moved and unanimously approved without correction.

REPORT OF THE MASS CONVENTION STEERING COMMITTEE

There was no report of the Mass Convention Steering Committee due to the absence of Deacon Peters.

REPORT OF THE HEALTH COMMITTEE

Dr. C. Miles Smith reported that a group consisting of Mrs. Nixon of the Better Health Corporation; Dr. Swerdloff, Model Cities Health Planner and himself went to Charlotte, North Carolina to view their Health Program. He stated that their program was well under way and listed the three major projects they are trying to implement.

After hearing the report, Mr. Hood moved that the Board not accept the report because the other members of the Committee were not involved. Mr. Newberry seconded the motion. Mr. Johnson then explained to the Board that the function of the Special Committee on Health was formed to review the Health proposals received for the program and that Dr. Smith went to Charlotte on an information and fact-finding tour. He stated that Davey Gibson would report further on the status of the present Health programs. Mr. Hood then requested that his motion be held in abeyance until Mr. Gibson's report is heard.

Mr. Gibson read and distributed copies of the position of the Model Cities staff on the Health component. The report contained considerations and recommendations of the staff in dealing with the present Health proposals.

After hearing Mr. Gibson's report, Mr. Hood withdrew his motion with hopes that the Health Committee will work and act as a committee in the future.

Dr. William Dowda, president-elect of the Fulton County Medical Society made comments relative to the report read by Mr. Gibson and requested that the two medical societies of Atlanta, the Health Committee, and the health planners get together as soon as possible so that the Health programs can get underway.

Mr. Coleman moved that the report of the Committee be accepted as information and referred to the Health Committee for further consideration. The motion was seconded and approved by the Board.

DIRECTOR'S REPORT

Southern Railway Up-Date

Mr. Johnson brought the Board up-to-date on the problem with Southern Railway. He pointed out on a map the land involved and outlined the alternatives that the City departments, the Model Cities staff and the community residents think could be a workable solution.

The following items were presented for the Board's approval:

Atlanta Girls' Club

This project involved the capital improvement of the Atlanta Girls' Club on South Boulevard and was being held for further consideration by the Review Committee since the agency was considered a semi-private agency. Mr. Millican stated the the Board of Directors of the Atlanta Girls' Club had agreed to deed the property involved to the City and in turn the City construct a facility and lease the property back to the Girls' Club for \$1.00 a year. Mr. Millican moved that the Board approve this proposal in concept and refer it

to the City Attorney for preparation of a deed and lease agreement between the City of Atlanta and the Atlanta Girls' Club. The motion was seconded and approved by the Board.

Atlanta Youth Council

Mr. Johnson asked the Board to approve a proposal by the Atlanta Children and Youth Services Council in the amount of \$68,920. The Youth Council has re-structured its original proposal that was deleted from the program by the Review Committee. Mr. Lewis Dinkins, Acting Director of the Youth Council stated that they had deleted some of their projects and paired others and they feel that they can adequately carry out their projects on a budget of \$68,920. It was then moved and seconded that the Youth Council's proposal be approved. The motion was approved by the Board.

Management and Operation of Model Cities Complex

Mr. David Caldwell requested authorization to transfer \$21,686 to the Administrative Budget to facilitate the increase in money needed for operation and maintenance of the Model Cities Complex. He also asked for authority to amend the existing contract with Strength Cleaning Company by \$1,354.00 per month for 7 months for additional maintenance service. Mr. Caldwell distributed copies of the breakdown of the request. Mr. Coleman moved that the request be approved. The motion was seconded and approved by the Board.

Lease with Atlanta Housing Authority

Mr. Johnson asked the Board's approval for authority to enter into contract with the Atlanta Housing Authority to lease the land that the Model Cities Complex is now located on. It was moved and seconded that authorization be given. The motion was seconded and approved.

Urban Design Framework

Mr. James Wright requested that the Model Cities Program be allowed to solicit the services of several prominent architects to develop an urban design framework to coordinate all architectural construction in the Model Neighborhood Area. The total cost of the project is \$5,120 for expenses of the consultants invited to participate in the sessions. Mr. Coleman stated that in addition to the six consultants invited to the sessions, that local black architects should be contacted to participate also. Mr. Wright said that this would be done. Mr. Coleman then moved for approval of the request but to add some black architects to the list of consultants. The motion was seconded and approved by the Board.

Carpenter's Residential Training Program

Mr. O. D. Fulp requested approval for the Georgia State Employment Service to subcontract with the Residential Carpenter's Union in the amount of \$5,871 to train area residents in the carpentry skills. Mr. Hood moved that the request be approved. The motion was seconded and approved by the Board.

NEW BUSINESS

Mr. Moody spoke to the Board as a representative from the Mechanicsville Civic League. He distributed a list of grievances and complaints that his group wanted brought to the Board's attention. The Chairman thanked Mr. Moody for his comments and stated that the requests would be referred to the administrative staff for a report at the next meeting.

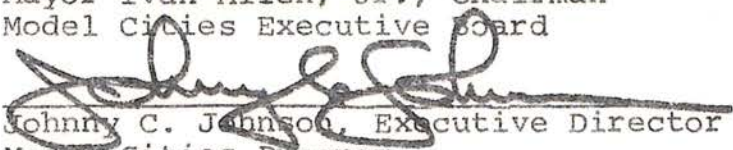
At this point, Mr. Millican stated that this would be his last time meeting with the Board and that he had enjoyed working with the program. The Chairman asked that the appropriate resolution be prepared to commend Mr. Millican for his service and dedication to the Model Cities Program.

Mr. Coleman made comments about the progress of the program and commended Mayor Allen for the outstanding leadership he has given to the program. He moved that the Board unanimously endorse his leadership. His motion was seconded and approved by the Board.

The meeting was adjourned at 11:30 a.m.

APPROVED:

Mayor Ivan Allen, Jr., Chairman
Model Cities Executive Board



Johnny C. Johnson, Executive Director
Model Cities Program

Plan

on
CITY OF ATLANTA

Cal

December 30, 1969



OFFICE OF MODEL CITIES PROGRAM
673 Capitol Avenue, S.W.
Atlanta, Ga. 30315
(404) 577-5200

Ivan Allen Jr., Mayor
J. C. Johnson, Director

N O T I C E

The Executive Board of the Model Cities Program will hold its first meeting of the New Year on Tuesday, January 13, 1970, at 10:00 a.m. in City Hall, Committee Room #2.

CITY OF ATLANTA

December 30, 1969



OFFICE OF MODEL CITIES PROGRAM
673 Capitol Avenue, S.W.
Atlanta, Ga. 30315
(404) 577-5200

Ivan Allen Jr., Mayor
J. C. Johnson, Director

M E M O R A N D U M

TO : Mr. Dan Sweat

FROM: Johnhy C. Johnson, Executive Director *sl*

I have enclosed, for your information, a copy of the
Technical Bulletin prepared by the Model Cities Service
Center.

VLC

Enclosure

CITY OF ATLANTA

December 22, 1969



OFFICE OF MODEL CITIES PROGRAM
673 Capitol Avenue, S.W.
Atlanta, Ga. 30315
(404) 577-5200

Ivan Allen Jr., Mayor
J. C. Johnson, Director

Mr. W. Graham Claytor, Jr.
President
Southern Railway System
Washington, D.C. 20013

Dear Mr. Claytor:

Attached is a position paper by the City of Atlanta on proposed Southern Railroad property acquisitions in the Atlanta Model Cities area. This paper represents a consensus of opinion by city agency officials that would be immediately concerned with any railroad expansion plans.

We trust that a beneficial working relationship between the Railroad and the City will emerge as a result of this clear-cut statement of our position.

Sincerely,

Johnny C. Johnson, Exec. Director
Atlanta Model Cities Program

James B. Pilcher, Associate
City Attorney, City of
Atlanta

Collier B. Gladin, Planning
Director, City of Atlanta

Howard Openshaw, Director of
Redevelopment, Atlanta
Housing Authority

Jack C. Delius, General Manager
of Parks and Recreation, City of
Atlanta

Ray A. Nixon, Director of
Public Works, City of Atlanta

Position Paper - City of Atlanta

Acquisition of Land by Southern Railway
in the Model Cities Area of Atlanta

I. Introduction

A. Purpose

This statement reflects the concerns of the following operating agencies with regard to expansion plans of Southern Railway:

1. Model Cities Program
2. Atlanta Parks Department
3. Atlanta Planning Department
4. Atlanta Housing Authority
5. Atlanta Public Works Department

B. Scope

It is limited to these major areas:

1. Land Use and Housing
2. Transportation
3. Relocation of Families
4. Pittman Park Acquisition
5. Inconsistency with Major Planning Efforts
6. Conclusions

II. Areas of Concern

A. Land Use & Housing

1. Result. Industrial land use will increase through the enlarged yard facilities while residential and park acreage will decline.
2. Effect. Under present plans the resulting increase in heavy industrial activity threatens the stability of the remaining residential neighborhood. Residential property values will decline since living close to a railroad storage

yard is undesirable. Without proper planning there will be an increase in the structural deterioration of homes adjacent to the yard.

B. Transportation

1. Result. Railroad activity will increase above existing levels and the proposed yard limits will dead end various local streets.

2. Effect.

(a) Dead-End Streets

The expansion, as proposed, will cut-off seven streets in the Pittsburgh Neighborhood. These streets and the number of structures which will be located on the resulting dead-end streets are:

1) Windsor Street -	0 structures
2) Garibaldi Street -	12 structures
3) Gardner Street -	1 structure
4) Ira Street -	4 structures
5) Rockwell Street -	0 structures
6) Smith Street -	16 structures
7) Berckele Street -	6 structures

39 structures

On these same seven streets, as presently existing, there are 11 structures on the dead-end portions of the streets.

It will have to be determined if any of the proposed dead-end streets are of sufficient length to necessitate a turn around. If one is needed, then additional properties may have to be acquired to provide the turn around.

The expansion of Southern Railway, as proposed, includes portions of several streets. To

implement this plan, it will be necessary for the City to abandon parts of these streets. A public hearing will have to be held to determine if these streets should be abandoned.

(b) McDaniel Street Crossing

The principal connector between the Pittsburgh and Mechanicsville Neighborhoods is McDaniel Street. This street presently crosses the Southern Railway tracks at-grade. When trains are coming to or leaving the storage yards, McDaniel Street is often blocked for relatively long periods of time.

To eliminate these long delays, a proposal has been made to construct an underpass under McDaniel Street. Total cost of this project as estimated by Public Works Department is \$1,050,000. This does not include right-of-way damage or relocating water lines. To accomplish this project, three or four tracks will have to be killed during construction. This will be difficult since increased train traffic past McDaniel Street will occur if the existing storage yard is expanded. No date for construction of this underpass has been set. If this project is not implemented, the increased train traffic from the proposed storage yard will further increase the long delays at the at-grade crossing.

(c) Fortress Avenue Crossing

Fortress Avenue also connects the Pittsburgh and Mechanicsville Neighborhoods. Since this street does not lead to any major streets and since it crosses the Southern Railway tracks at-grade, Fortress Avenue is not heavily used. Also, trains are parked at times across Fortress Avenue discouraging use of the street.

The increased train traffic resulting from expanded yard facilities will all but eliminate the use of Fortress Avenue. There are no plans at this time to improve Fortress Avenue.

C. Relocation

1. Result. The proposed land acquisition will affect about 100 families.
2. Effect. These people must move without being paid the allowances received by urban renewal displacees: moving expenses and differential payments. They will not be eligible for temporary housing presently being provided by the Atlanta Housing Authority. And their exodus will further contribute to the city's current deficiency in standard housing units for people of such low income. Consequently, the forced movement of such a large number of people by an agency with public responsibility does not reflect recent trends to finance and provide direct housing assistance to such groups, nor does it reflect the present trend of business to become involved in the human problems it creates.

D. Pittman Park Acquisition

1. Result. A portion of Pittman Park must be acquired for railroad use while adjacent residential and industrial property will be acquired and added to the remaining park site. The gymnasium, swimming pool, and tennis courts will have to be demolished and reconstructed; financing is being provided by Southern Railway.
2. Effect. Pittman Park comes closest to being the most ideal recreation and park facility in the entire Atlanta system. It has been blessed with a fairly complete list of physical facilities, as well as a real outstanding staff. Pittman Park lies within what is referred to as a Neighborhood Service Area Number 20, as defined by the Atlanta

Parks and Recreation 1983 Plan. Due to the fact that the Parks Department does not wish to relocate large numbers of people adjacent to the park, they have abandoned any thought of having a full-fledged community park in this neighborhood. A community park consists of not less than twenty-five acres and obviously many, many people would be dislocated. Thus, they have proposed to convert Pittman into an "expanded neighborhood park" by adding about three acres. The Planning Department has recommended that they acquire the brickyard to bring up the acreage total but their own design staff opposes this particular direction of expansion. The Park's position, specifically, with Southern Railway System is that, if the park must be bothered, there must be full and rapid replacement of all facilities interfered with and these facilities must be bigger and better and more modern than the existing facilities. Equally important, the project must not violate the superior philosophy of Model Cities.

E. Inconsistency with Major Planning Efforts

1. Result. The expansion of industrial uses in this area is not consistent with existing city plans for the area including the following:
 - a. 1983 Parks and Recreation Plan
 - b. NDP Plan for Model Cities
 - c. 1983 Land Use Plan for Atlanta
 - d. Model Cities Land Use Plan and Five Year Comprehensive Plan.

2. Effect. All city plans are interrelated, some more so than others. The Pittman Park service area and plans for recreation program expansion is contingent upon the preservation of Pittsburgh as a residential community. Business areas, schools, parks and rehabilitation areas are proposed because of the relationship of these land uses to surrounding uses. The inclusion of an industrial use in this area - without proper consideration and control - will nullify the past years of work that the city

has committed to this neighborhood - not to mention the cost of this work and the involvement of residents working to better their own environment.

For example, the Housing Authority's concern is to determine whether or not the Southern Railway expansion plans are consistent with the Neighborhood Development Program plans prepared by each of the six Model Cities neighborhood resident committees and their planning consultants in conjunction with the staff of the City Planning Department, the Model Cities staff and the Atlanta Housing Authority. Federal and local funds are being provided to carry out these plans which are approved by the Mayor and Board of Aldermen of the City of Atlanta and the Federal Government. Contractual agreements preclude the City from taking any actions such as rezoning or closing of streets which are contrary to the plans approved by the City, the Federal Government and the Housing Authority.

III. Alternative Considerations

On the basis of an analysis of proposed plans, two major conclusions have been formulated.

- A. Selection of Another Site. The foregoing concerns can be minimized if the railroad expanded north and east - into the existing industrial area of Mechanicsville - instead of south and west into a park and established residential neighborhood. This direction will eliminate a large, unsightly and rat infested junkyard and also relocate only a handful of families as opposed to the 100 presently affected.
- B. Involvement of Railroad with Agencies Responsible for Planning. The utilizing of any site for Railroad expansion can be found only if the railroad and city agencies develop a closer working relationship than has existed to this point.

December 17, 1969

MEMORANDUM

To: Mayor-Elect Massell
From: Dan Sweat
Subject: Model Cities Program ←

This memorandum is provided for your general information so that you will be aware of the administrative situation in regard to the Model Cities Program as it is now established.

Technically, the Model Cities Program is a part of the Mayor's Office. Its budget, for example, is under the administration of the Mayor, although Mayor Allen has delegated the responsibility for approving the disbursement of project funds to the Model Cities Director. This organizational structure was established in accordance with the Model Cities Act that required the program to be a "Mayor's Program". The same act, however, required broad citizen participation in the program. In attempting to reconcile this requirement with Atlanta's committee system, it was decided that the Executive Board of the program would be chaired by the Mayor and would have on it two Aldermen in addition to citizens and other officials. It was further decided that all resolutions and official actions required for the program would come from the Executive Board to the appropriate Aldermanic Committee but, because the Mayor and two members of the Aldermanic Board were on the Executive Board, the other Aldermen would not have to be overly concerned with the details of the program and could act on the recommendations of the Executive Board with confidence.

This situation has created some problems in determining the Mayor's exact role in the administration of the program. Notwithstanding the federal government's position that the program is the responsibility of the Mayor, our Board of Aldermen must, of course, give its sanction to the day to day activities under our system. Further, the citizen

Memorandum

Page Two

December 17, 1969

participation requirement must be met. This brings up the question of who can make administrative decisions; the Mayor, the Executive Board, or the Board of Aldermen. At present, the Model Cities Director feels that he is on the staff of the Mayor, but decisions concerning his program are officially made by the Executive Board. Further, the Board of Aldermen should not normally question actions made by the Executive Board if they are within the context of the approved program.

Even less clear and of some concern to me is the exact role that the Mayor's Staff is to play in the Model Cities Program. The Director has made it clear in the past that he feels that it is his position that he answer directly to the Executive Board and especially to the Chairman, the Mayor. This is only important in that you understand and approve this arrangement so that you will not expect that the staff has any responsibilities in this regard.

This is not a problem that requires immediate action, but it is one that obviously needs some direction. Hopefully, this will provide you with some information so that you can be prepared to deal with it after the first of the year.

DS:ja

November 18, 1969

MEMORANDUM

To: Johnny Johnson
From: Dan Sweat
Subject: Personnel Department Forms

The Personnel Department has advised that they will require the Mayor's signature on all personnel requisitions, probation reports, etc. that fall within the Model Cities Program. It would be appreciated, therefore, if hereafter you would initial or otherwise indicate your approval or disapproval on these forms and then forward to this office for the Mayor's signature.

DS:ja

CITY OF ATLANTA



OFFICE OF MODEL CITIES PROGRAM
673 Capitol Avenue, S.W.
Atlanta, Ga. 30315
(404) 577-5200

Ivan Allen Jr., Mayor
J. C. Johnson, Director

November 12, 1969

MEMORANDUM:

TO: Dan Sweat

FROM: Alan Wexler

As requested by your office previously, I am sending you a copy of the correspondence which we have sent to Joanne D. Whelden, Research Assistant for William B. Henry, Director of Regional Planning Commission, Cleveland, Ohio.

One of the secretaries in your office said for us to reply to you on all correspondence originally sent to the Mayor's office for reference to us.

November 12, 1969

Miss Joanne D. Whelden
Research Assistant for
William B. Henry, Director
Regional Planning Commission
415 The Arcade
Cleveland, Ohio 44114

Dear Miss Whelden:

Your October 9, 1969 letter to Dan Sweat has been referred to me by Johnny Johnson, Director of the Atlanta Model Cities Program, and I am herein replying for them.

The Atlanta Model Cities Program Began in November 1967. However, most of the subsequent period was spent in planning with residents as to what the community should have. We did not conduct a great many surveys for two basic reasons:

1. Lack of time before HUD required us to submit our plan.
2. Insufficient funds prior to this time.

However, we now have both of those situations rectified. For instance, we have signed a contract with Georgia State University in Atlanta to conduct much of our research program. Its effort will include an intensive and comprehensive attitudinal survey. I don't believe at the present time that the University has developed its attitudinal survey in final form. However, I suggest you contact the following office: Dr. Frank Steggert, Director of Urban Observatory; Hartford Building; Edgewood Avenue, Atlanta, Georgia (Attention: Miss Jananne

Olsen). I am certain Dr. Steggert or Miss Olsen will be happy to cooperate.

Another piece of research to which I would refer you would be an intensive and comprehensive survey compiled by our regional office of the Bureau of Labor Statistics. The Bureau studied the Model Cities area and the remainder of what is the Atlanta CEP area (Concentrated Employment Program). I have requested Charles Bullard, Assistance Regional Director, to mail you under a separate cover the questionnaires his interviewers used. Finally, there was a study (which included some 200 interviewees) on the attitudes of the residents concerning the system of criminal justice. This was done by William Mathias, who is now associated with the Urban Life Center; Georgia State University; Atlanta, Georgia.

I would hope this information and the four pages I am sending with this mailing would be helpful to you. If we can be of further assistance, please don't hesitate to contact us again.

Sincerely yours,

Alan Wexler
Technical Writer

AW/jm

cc: Dan Sweat
Johnny C. Johnson

Enclosures

November 4, 1969

MEMORANDUM

TO: Johnny Johnson

FROM: Dan Sweat

Have we done any attitude surveys as outlined in the attached letter ?

If so, I would appreciate any information you might have that I might pass on to Miss Whelden.

DESJr:sm

REGIONAL PLANNING COMMISSION

415 THE ARCADE
TEL: 861-6805
CLEVELAND, OHIO 44114

WILLIAM B. HENRY
DIRECTOR

November 3, 1969

Mr. Dan Sweat, Assistant to the Mayor
City Hall
Atlanta, Georgia 30303

Dear Mr. Sweat,

I have been advised by Dr. Carl J. Tschappat of Georgia State University that perhaps you would be able to aid me in the compiling of a survey as described in the enclosed letter. Dr. Tschappat told me that you are involved with Model Cities in Atlanta and that perhaps you would have some ready information on the subject I am interested in.

I am particularly interested in attitude surveys. Although we are, specifically, interested in citizens' attitudes and values regarding their communities any related subject survey would serve our purposes at the moment.

Any assistance which you would be able to give would be very much appreciated.

Very truly yours,

Joanne D. Whelden (Miss),
Research Assistant
for
William B. Henry,
Director

cc: Dr. Carl J. Tschappat

REGIONAL PLANNING COMMISSION

415 THE ARCADE

TEL: 861-6805

CLEVELAND, OHIO 44114

WILLIAM B. HENRY
DIRECTOR

October 9, 1969

Gentlemen:

The Regional Planning Commission of Cuyahoga County is interested in the availability of any questionnaires or surveys which you have employed to sample citizens' attitudes and values regarding their community. We are interested in these surveys, and the validity of the results obtained, for the work we are doing.

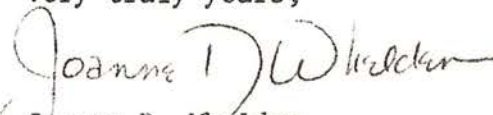
As an agency involved in regional and city planning, we are developing a citizen's attitude questionnaire based on the following criteria, as established by the Ohio Department of Development.

"A sample survey and study of citizens' attitudes and values regarding the social, economic and physical aspects of the community will be undertaken. The sample taken will reflect, insofar as possible, geographical location, housing type, employment, income and minority group differences, as enumerated by Census Tract data." Ohio Development Department.

In order to obtain the best possible results in this area, we are seeking your help to assemble the most valid survey. If surveys or questionnaires, fitting this description, are on file, would you send the survey, the validity or measure of results, and the source of the survey? If all this information is not available, we would still be interested in any help you can offer. Do you have an idea as to other organizations or institutions we might contact for the information we are seeking?

The data may be mailed to the above address, in care of myself. Thank you for your help in this matter.

Very truly yours,


Joanne D. Whelden,
Research Assistant
for
William B. Henry,
Director

JDW:ws

ll
ll
ll.

November 12, 1969

Dr. C. V. McClain, President
Grant Park Model Neighborhood
Area Council
340 Glenwood Avenue, SE
Atlanta, Georgia 30312

Dear Dr. McClain:

With regard to your telegram of November 2, concerning Model Cities Rehabilitation Committee of the Model Cities Steering Committee. I believe that the meeting held with Dan Sweat and others in Johnny Johnson's office on November 10, cleared up concerns which the Grant Park Area Council had expressed.

I believe the Rehabilitation Committee can find ways to resolve the area's conflicts, which were expressed in Monday's meeting.

Sincerely yours,



Ivan Allen, Jr.
Mayor

IAJr:sm

cc: Les Percell
Johnny Johnson
Calvin Craig

Jim Shink ~~524-8876~~
577-5200



[Handwritten signature]

CITY OF ATLANTA

CITY HALL ATLANTA, GA. 30303

Tel. 522-4463 Area Code 404

IVAN ALLEN, JR., MAYOR

R. EARL LANDERS, Administrative Assistant

MRS. ANN M. MOSES, Executive Secretary

DAN E. SWEAT, JR., Director of Governmental Liaison

November 4, 1969

MEMORANDUM

TO: Johnny Robinson

FROM: Dan Sweat *[Handwritten initials]*

It has been suggested to me that six day care centers have been opened under the Model Cities Program with professional staffs; but that because they have no equipment there are no children being served. I expect this is a rumor, but I would like for you to personally take a look at any day care centers which are operating and see what the situation is as soon as possible.

DESJr:sm

Dan -

Rumor only. There are the three Senior Citizens day care centers, two funded for \$400,000. and one for \$70,000. These are not fully implemented as all repairs to space to be utilized have not been completed.

Clarence

F. M. BIRD, SR.
CHAIRMAN

HAMILTON LOKEY
VICE CHAIRMAN

HUGH PETERSON, JR.
SECRETARY-TREASURER

TRUSTEES

JAMES A. ALFORD, M. D.
IVAN ALLEN, III
J. PAUL AUSTIN
ROBERT D. FOWLER
LAWRENCE C. GELLESTEDT
DR. HUGH M. GLOSTER
J. ROBIN HARRIS
JESSE HILL, JR.
DONALD L. HOLLOWELL
L. BEVEL JONES
T. R. MAY
LORIMER D. MILTON
MRS. ROMAE T. POWELL
DR. GEORGE L. SIMPSON, JR.
J. CARRUTH STOKES
JACK TARVER
JOHN C. WILSON

**Metropolitan Atlanta Commission on Crime
and Juvenile Delinquency, Inc.**

52 FAIRLIE STREET, N. W.
ATLANTA, GEORGIA 30303
524-6487

October 31, 1969

JAMES L. MCGOVERN
EXECUTIVE DIRECTOR

JAMES H. WILSON, JR.
GENERAL COUNSEL

CLAY C. LONG
ASSOCIATE COUNSEL

COMMITTEE COUNSEL

DUANE C. ALDRICH
H. BOYCE CONNELL, JR.
BAXTER L. DAVIS
MISS ORINDA EVANS
JOSEPH R. GLADDEN, JR.
ARTHUR HOWELL, III
DEVEREAUX McCLATCHEY, JR.
WALTER G. MOELING, IV
JOHN D. SAUNDERS

Mr. Dan E. Sweat, Jr.
Chief Administrator Officer
City of Atlanta
City Hall
Atlanta, Georgia 30303

Dear Dan:

Thank you for the material which reported on the Conference to Develop an Integrated Approach to the Prevention and Control of Juvenile Delinquency.

I find the material rather interesting since it relates to a matter about which I have been concerned for some time, not only in the field of juvenile delinquency, but also in practically every urban problem that exists. The concern relates, of course, to the fact that there is in practically every field a complete lack of coordination of efforts by agencies concerned with mutual problems.

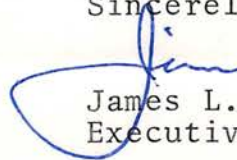
As you know, there is afoot an effort to develop a coordinated program in the Model Cities area which would bring together representatives of the police, courts, probation, school and concerned private social service agencies. I find that the proposed Model Cities' effort is not dissimilar from the effort described in the attached report relating to the Joint Youth Develop Committee - Law Enforcement Correction Program of Chicago and in the recommendations set forth in Volume I of the attached report.

Mr. Dan E. Sweat, Jr.
October 31, 1969
Page 2

I am sure you will receive, if you have not already, an invitation to attend a Model Cities meeting at the Central Presbyterian Church on November 10 to discuss this coordinated effort.

Again, thank you for referring this material to me, I found it most interesting.

Sincerely,



James L. McGovern
Executive Director

JLM:gh

November 4, 1969

MEMORANDUM

TO: Johnny Robinson

FROM: Dan Sweat

It has been suggested to me that six day care centers have been opened under the Model Cities Program with professional staffs; but that because they have no equipment there are no children being served. I expect this is a rumor, but I would like for you to personally take a look at any day care centers which are operating and see what the situation is as soon as possible.

DESJr:sm

November 3, 1969

Mr. Charles L. Davis
Director of Finance
City of Atlanta
Atlanta, Georgia 30303

Dear Charles:

We have submitted the Mayor's Department 1970 proposed budget to Mr. Underwood. In addition to the general fund financed staff, it provides for the Model Cities Program.

In consideration of this proposed budget you should be advised that Mayor Elect Massell has not as yet reviewed this budget and may have changes to suggest. For example, it is anticipated that he will desire some alterations and/or redecorating of the Mayor's Office which will probably require some additional funds. A meeting with Mr. Massell is scheduled this week to go over this budget and any changes that he suggests will be made known as soon as possible.

In addition, the Urban Corps central staff is now working on a proposal for a 1970 program to be presented to the Mayor and Board of Aldermen. They have been asked to present their proposal in two separate ways, one, if they continue their present administrative structure as a division of the Mayor's Office and, secondly, if they use their non-profit corporation status beginning in 1970. They have stated that their proposal will be finished within two weeks.

Very truly yours,

Dan E. Sweat, Jr.
Chief Administrative Officer

DESJr:sm
cc: Mr. Underwood

JS

October 28, 1969

Mr. Charles K. Coe
Administrative Aide
Office of Model Cities
City of Grand Rapids, Michigan 49502

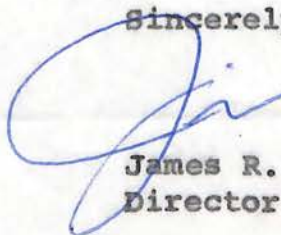
Dear Mr. Coe:

The enclosed is in response to your letter of 10-16 which Dan Sweat passed on to me.

This is our 1st year Education component which was completed in November of 1968. Some of the content is out of date; however, I hope that it will be of some assistance to you. We are presently revising and updating the enclosed which will comprise our second year Education plan.

Good luck and call on us if we can be of any further help.

Sincerely yours,


James R. Shimkus
Director of Plans and Evaluation

JRS:mah

cc: Dan Sweat

CITY OF ATLANTA



CITY HALL ATLANTA, GA. 30303

Tel. 522-4463 Area Code 404

IVAN ALLEN, JR., MAYOR

R. EARL LANDERS, Administrative Assistant
MRS. ANN M. MOSES, Executive Secretary
DAN E. SWEAT, JR., Director of Governmental Liaison

October 13, 1969

MEMORANDUM

TO: Johnny Johnson

FROM: Dan Sweat *hls*

SUBJECT: Atlanta Youth Council - Model Cities Proposals

Several days ago you stated to me that you would inform Mrs. Perdue of the status of Youth Council proposals. Would you please let me know the status of the following:

1. Absenteeism Project
2. Central Coordination Services for Model Cities Youth
3. Juvenile Delinquency Prevention
4. United Youth Outreach and the Model Cities Branch of the Atlanta Youth Congress.

DESJR:sm

Atlanta Children and Youth Services Council

Daw
561
195

1201-B CITY HALL

PHONE 522-4463 - EX. 437

ATLANTA, GEORGIA 30303

Ivan Allen, Jr., Mayor
Jerry Luxemburger, Chairman
John W. Cox, Executive Director

Franklin W. Thomas, 1st V. Chairman
Mrs. Rhodes Perdue, V. Chairman
Michael H. Trotter, Secretary
Fletcher Coombs, Treasurer
Robert M. Wood, Member at Large

September 25, 1969

The Honorable Ivan Allen, Jr.
Mayor of Atlanta
City Hall
Atlanta, Georgia 30303

Re: Atlanta Youth Council-Model Cities Proposals

Dear Mayor Allen:

The Board of the Youth Council has requested that I write you to express its concern over the Juvenile Delinquency Proposals for the Model Cities area.

In early November, 1968, Model Cities' staff contacted the Youth Council and requested that the Council submit proposals for special programs to be undertaken in the Model Cities area.

You will remember that the Youth Council submitted 5 separate proposals as a part of the Model Cities program. These proposals are as follows:

1. Absenteeism Project
2. Central Coordination Services for Model Cities Youth
3. Juvenile Delinquency Prevention
4. United Youth Outreach and the Model Cities Branch of the Atlanta Youth Congress.

It is my understanding that these projects were a part of the total programs submitted to and approved by HUD.

Last April, Jerry Luxemburger and John Cox appeared before the Review Board and as I understand, questions were raised concerning the Absenteeism Project, whereupon it was decided that this particular project should be operated by the Public Schools and the others were approved by the Review Board and considered to "be all right".

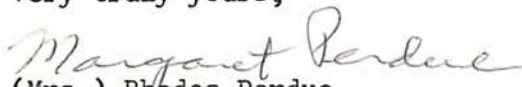
It is my further understanding that Jerry Luxemburger met with Dan Sweat to obtain your general position concerning the Youth Council projects, at which time Jerry was informed that all these projects were approved by you except the Absenteeism Project.

The most important proposal submitted was our Juvenile Delinquency Program. This as you remember, is the very purpose for which the Council was created.

You may not know that the Model Cities area, accounting for only a fraction of the city's population of children (less than 4%) accounts for a substantial percentage (17%) of the city's juvenile delinquency.

The Youth Council Board has heard that the Juvenile Delinquency Program is proposed to be deleted from the list of funded projects. We again request, as we did last spring, a hearing with respect to this and our other programs be rescinded.

Very truly yours,


(Mrs.) Rhodes Perdue
Acting Chairman

CC: Dan Sweat
Jim Shimkus
Johnny Johnson
Everett Millican
Lewis Dinkins

RP:vwj

CITY OF ATLANTA



[Handwritten signature]

CITY HALL ATLANTA, GA. 30303

Tel. 522-4463 Area Code 404

IVAN ALLEN, JR., MAYOR

R. EARL LANDERS, Administrative Assistant
MRS. ANN M. MOSES, Executive Secretary
DAN E. SWEAT, JR., Director of Governmental Liaison

MEMORANDUM

TO: Dan Sweat DATE: October 13, 1969

FROM: Clarence Greene

SUBJECT: Model Cities, J. D. Newberry and Mrs. Annie B. Laird

As instructed we met with J. D. Newberry concerning repairs to the residence of Mrs. Laird at 662 Mayland Avenue, S. W. Subsequently we met with Littlefield and Lynch from the Model Cities office, Lynch the inspector on this case.

Allegations made by Newberry and Mrs. Laird in some instances were correct and some incorrect. The application signed by Mrs. Laird for a loan of \$3100, Above the \$3000 grant was at the rate of 3% - not 8 1/2%. Mrs. Laird's statement that only one contractor came to her house is probably true. Her statement is probably true she was told by the Housing Authority that three bids were received and this particular contractor offered the lowest bid. This will more or less being borne out from statements made by Littlefield.

The following is procedure used by Model Cities' staff on the rehabilitation of a property:

1. Contact property owner
2. Inspection - discussion with owner
3. Property owner invited to office for financial discussion
4. Application for grant and/or loan made
5. Contractor bids accepted and presented to owner
6. Contract let- repairs under supervision of the rehabilitation staff.

Under #5, Littlefield stated he could on his own initiative place a property for repair bids or he could assign one contractor only to a particular property. We do not understand his power here however, this is what he states.

From what we can ascertain the only form which is given a property owner is a list of repairs necessary. A copy of this document is attached and marked "1". Property owners are asked to sign numerous papers a copy of which is apparently not offered to them. Most of negotiations are of an oral nature.

Attached are forms marked 2, 3, 4, and 5 which, if were given to the property owners, would fully inform them as to the nature of the grants, etc.

The following should not be publicized because if generally known would work against the Model Cities Program.

A property owner cannot be required, according to Littlefield to accept grants or loans nor to rehabilitate their property to Model Cities standards. If they did not conform to the standards they could only be required to have their property conform to the minimum City Housing Code requirements.

In the case of Mrs. Laird, according to one of the supervisors in the Housing Code Division, her property could be brought into compliance for an estimated expenditure of \$1200. It can readily be seen she would be in a far better financial situation, even considering the higher interest rate she might pay for a FHA home improvement loan, than she would be under a 3% 20 year \$3100 loan.

CLG:bt

All work to be done shall comply with specifications set forth in "Invitations to bid" and "Minimum Property Standards for Urban Renewal Rehabilitation".

NOTE: Item number corresponds to item in specifications. Items with out numbers are self-explanatory.

ITEM NO.

ACTUAL VIOLATIONS

- 21 Repair driveway and repair curb-wall of drive ^{left} ~~to right~~.
- 20-22 Repair exterior siding and all decayed connecting members, install boxed in eaves of 3/8" exterior plywood, install eaves vents not more than 5'0" apart and apply (2) coats exterior oil base paint to entire exterior.
- 18 Point up mortar joints in foundation and curtain walls and apply masonry paint.
- 18 Repair and paint steps around house.
- 4 Repair and reglaze all windows and paint.
- 17 ^{How} Install (22) aluminum window screens.
- 18 Repair foundation vents.
- 7 Repair house to comply with city electrical code and our standard.
- 11 Install new door and frame to basement.
- 18 Repair retaining wall on right side of premises.
- 10 Treat for termites and other infestations.
- 13 Reroof house with staple lock shingles.
- 7 Install ceiling light and wall switch to basement step.
Repair chimney.
- Demolish garage in rear of premises and haul away debris and trash from premises.
- 11 Repair front gable, install 1" x 12" sheathing vertically and strip joints with 1" x 2" and paint (2) coats two tone paint.

LIVING ROOM

- 1-3 Strip ceiling with 1" x 4" and install 1/2" sheetrock on ceiling and walls and paint with (2) coats paint.
- 2 Sand floor, fill cracks and apply (2) coats varnish.
- 4 Rework (4) windows to open and close freely.
Rework front door to open and close freely.

1

All work to be done shall comply with specifications set forth in "Invitations to bid" and "Minimum Property Standards for Urban Renewal Rehabilitation".

NOTE: Item number corresponds with item in specifications. Items without numbers are self-explanatory.

- | <u>ITEM NO.</u> | <u>ACTUAL VIOLATIONS</u> |
|-----------------|--|
| 21 | Repair driveway and repair curb-wall ^{left} of drive to ^{wood} . |
| 20-22 | Repair exterior siding and all decayed connecting members, install boxed in eaves of 3/8" exterior plywood, install eaves vents not more than 5'0" apart and apply (2) coats exterior oil base paint to entire exterior. |
| 18 | Point up mortar joints in foundation and curtain walls and apply masonry paint. |
| 18 | Repair and paint steps around house. |
| 4 | Repair and reglaze all windows and paint. |
| 17 | <i>How</i> Install (22) aluminum window screens. |
| 18 | Repair foundation vents. |
| 7 | Rewire house to comply with city electrical code and our standard. |
| 11 | Install new door and frame to basement. |
| 18 | Repair retaining wall on right side of premises. |
| 10 | Treat for termites and other infestations. |
| 13 | Reroof house with staple lock shingles. |
| 7 | Install ceiling light and wall switch to basement step.
Repair chimney. |
| | Demolish garage in rear of premises and haul away debris and trash from premises. |
| 11 | Repair front gable, install 1" x 12" sheathing vertically and strip joints with 1" x 2" and paint (2) coats two tone paint. |

LIVING ROOM

- | | |
|-----|--|
| 1-3 | Strip ceiling with 1" x 4" and install 1/2" sheetrock on ceiling and walls and paint with (2) coats paint. |
| 2 | Sand floor, fill cracks and apply (2) coats varnish. |
| 4 | Rework (4) windows to open and close freely.
Rework front door to open and close freely. |

ITEM 11.

DINING ROOM

- 1-3 Strip ceiling with 1" x 4" and install 1/2" sheetrock on ceiling and walls and paint with (2) coats paint.
- 2 Sand floor, fill cracks and apply (2) coats varnish.
- 4 Rework (2) windows to open and close freely.

KITCHEN

- 1-3-11 Strip ceiling with 1" x 4" and install 1/2" sheetrock on ceiling and walls and apply (2) coats enamel throughout.
- 4 Rework (2) windows to open and close freely.
- 16 Install adequate wall and base cabinets to comply with cur standards.
Repair ceiling and wall of pantry and shelves and apply (2) coat of paint.
Replace pantry door.

BED ROOM

- 1-3 Repair cracks in ceiling and walls and apply (2) coats paint to ceiling.
- 4 Rework (1) window to open and close freely.
Repair built in cabinet doors and drawers to open and close *freely* and apply (2) coats enamel paint.

BED

- 1-3 Repair ceiling and apply (2) coats paint and apply (1) coat varnish to side walls.
- 4 Rework (4) windows to open and close freely.
- 12 Remove tiles on floor and install vinyl asbestos tiles 3/8" Plywood underlayment grade.
Rework door to open and close freely.
- 15 Install closed face vented heater with pilot.
Install aluminum door (screen).

BATH ROOM

- 1-3 Repair cracks in ceiling and walls and paint (2) coats paint.
- 2 Sand floor, fill cracks and apply (2) coats varnish.
- 4 Rework (4) windows to open and close freely.

FRONT PORCH

Re-work doors to open and close properly.

- 7 Install adequate receptacles.
 1-3 Repair ceiling and walls and apply (2) coats paint.

FRONT PORCH

- 1-3 Strip ceiling with 1" x 4" and install 1/2" sheetrock to ceiling and repair cracks in sidewall and apply (2) coats paint.
 2 Sand floor, fill cracks and apply (2) coats varnish.
 4 Repair and re-work (4) windows to open and close freely.
 Re-work (2) doors to open and close properly.
 7 Install required receptacles.
 1-3 Repair ceiling and walls and shelves and apply (2) coats paint.

BATH ROOM

- 1-3 Strip ceiling with 1" x 4" and install 1/2" sheetrock to ceiling and upper portion of walls and install 1/8" tileboard to lower portion with metal moulding to edges and corners.
 4 Repair window to open and close freely.
 6 Install new tub, commode, lavatory.
 1-3 Repair ceiling and walls of linen closet and apply (2) coats, paint entire closet.

HALL

- 1-3 Repair cracks in ceiling and walls to an even surface and apply (2) coats paint.
 2 Sand floor, fill cracks and varnish (2) coats.

2

Charles V. Dickens Jr.
523-8245

GENERAL INFORMATION OF REHABILITATION GRANTS AND LOANS

Many low-income property owners in an urban redevelopment project cannot afford repairs and improvements necessary to bring their property up to the required housing standards. In order to assist these property owners, a special program of loans and grants was authorized as a result of the housing and Urban Redevelopment Act of 1965.

REHABILITATION GRANTS are direct grants to qualified low-income owner-occupants located in an urban redevelopment area. These grants are for the cost to repair and improve the property so that it conforms to property standards in a Neighborhood Development Program. The maximum amount of the grant is \$3000. These are outright grants, and do not need to be repaid. No lien is placed on the property.

Eligibility for these grants require that the family income in most cases must be under \$3000. Any applicant whose income exceeds \$3000 may be eligible for a partial grant if the total housing expense is over 25% of the applicant's monthly income.

REHABILITATION LOANS are direct loans at 3% interest, which can extend over a 20-year period made to qualified owners of property in a Neighborhood Development Program Area. The property owner is eligible if he is an acceptable risk, but unable to secure necessary funds from other sources upon comparable terms and conditions. In the case of homeowners, it is possible to refinance loans presently on the property in addition using the loan to pay for the rehabilitation costs. The loan may not exceed the estimated cost of necessary repairs and improvements to bring the property up to the project standards. In the case of investor-owned property, no funds are available to pay off any present indebtedness on the property; the loan is limited to the actual cost of the repairs and improvements.

THE PROCEDURE FOR SECURING A GRANT OR LOAN WOULD INCLUDE:

- (1) A survey of the property by the Rehabilitation Advisor who will prepare a written report on the work that needs to be accomplished. He will also develop a cost estimate.
- (2) Discussion of methods of financing improvements with the property owner and assist in making an application for a loan or a grant.
- (3) Assist property owners in obtaining bids from contractors to assure that work will be done at the lowest price.
- (4) Inspect the work as it is being accomplished.
- (5) Make certain that the contractor is paid only after all work has been completed to the satisfaction of the owner and the project's rehabilitation staff.

Rehabilitation staff members will be available at all times to assist and counsel the property owner-- from the time of application through the closing out of the grant or loan.

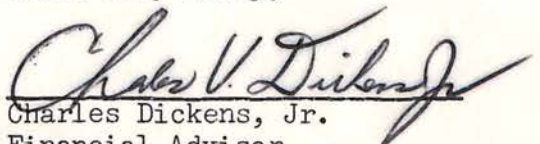
TO THE HOMEOWNERS IN THE MODEL CITIES AREA:

In order to determine your eligibility for a Grant of money to be used to repair and improve your home in an amount not exceeding \$3000.00 or a Loan at a low interest rate of 3% it is necessary for our finance department to have the following information:

1. Proof of ownership of the property which is usually a copy of the warranty deed.
2. Verification of income to determine your maximum eligibility for a Grant of Loan or a combination of both. This is usually in the form of:
 - a. A letter from employer
 - b. A written form indicating the amount of any income derived from social security, welfare, disability, pensions, verification of any rent received and any other income received from any other source.
 - c. The amount of any existing mortgage and the monthly payment on same and the name of the mortgage holder.

Your cooperation in providing this information as soon as possible will enable us to determine what help we can render to you, and proceed to get work started on your home as soon as possible.

Yours very truly,



Charles Dickens, Jr.
Financial Advisor
Model Cities Neighborhood
Development Program

CDjr/dem

OWNER

ADDRESS

SPECIFICATIONS

1. All paint shall be a good grade made by a nationally advertised manufacturer and shall meet Federal specifications.
Colors shall be selected by owners.
Surfaces shall be prepared for painting by scraping, wire brushing to remove all loose materials, grease, dirt, dust, mildew, etc. Caulking material and putty shall be applied where needed before final coats of paint.
All exterior painting shall be brush applied.
2. Floor finishing shall include sanding, filling and applying 1 coat primer and 1 coat varnish or 2 coats varnish.
3. Walls and ceilings shall be finished with a smooth surface, plaster cracks and holes properly filled, sheetrock joints taped and cement applied 3 times, the finish coat to be sanded lightly.
4. Repairing windows shall include replacing all decayed or broken components, including panes and replacing or applying putty, according to the manufacturers recommendations.
5. Repairing porches and floors in rooms shall include replacing all deteriorated framing and flooring. Porch repair includes replacing deteriorated ceilings, sheathings, rafters, facia boards, etc.
6. Repairing existing plumbing or replacing one or more plumbing fixtures shall be construed to include any modifications, additions or replacements to the plumbing system, which shall be ordered by the plumbing inspector of the City of Atlanta, at no increase in the contract price.
7. Repairing or replacing electrical fixtures or providing additional wall receptacles shall be construed to include any modification, replacement of rewiring, which shall be ordered by the electrical inspector of the City of Atlanta, at no increase in the contract price.
8. Any deviation from the contract in materials or methods shall be approved by the Atlanta Housing Authority and the property owner.
9. Any additional improvements which are not covered by the contract, and are to be paid for by the property owner, must be in writing and approved by the Atlanta Housing Authority.
10. Treat for termites, rodents and all other vermin infestation and furnish renewable termite certificate from state approved exterminating service without clause "owner agrees to pay for initial treatment".

OWNER

ADDRESS

SPECIFICATIONS

11. All framing lumber to be used shall be equal to #2 S.L.Y.P. Grade Marked,
12. All plywood used for underlayment for resilient floors shall be "Underlayment Grade" and shall be approved by Atlanta Housing Authority Inspector before floor covering is laid.
13. All roofing material shall be equal to Johns-Mansville.
14. All plumbing fixtures shall be equal to American Standard including 10-year Glass-lined water heater.
15. Repairing existing heating equipment shall be construed to mean that any existing heating equipment to remain shall be thoroughly cleaned and all worn or damaged parts, fittings and accessories replaced and the entire system tested and left in perfect working condition, including thermostat, wiring, and all necessary controls. Heating equipment, whether repaired, new, or altered, shall provide heat to all parts of the building, as called for in "Minimum Property Standards". Shop drawings showing any proposed heating system, including size and location of all heating units, pipe sizes, it's capacity and controls, shall be submitted by the Heating Contractor and approved by the Atlanta Housing Authority inspector before proceeding with the work.
16. "Minimum cabinet space". when called for in work write-up, shall mean base cabinets with 4 sq. ft. of un-obstructed counter space and 5 sq. ft. of drawer space. Sufficient wall cabinets shall be installed to give a minimum of 30 sq. ft. of enclosed shelving.
17. Repairing gutters and downspouts, window and door screens shall mean to restore to normal life by means of repair. Otherwise, replacement will be required.
18. Repairing foundation shall be construed to mean the restoration of any structurally un-sound portions, pointing up of mortar joints, replacing any missing sections of curtain wall and restoring any decayed or damaged sections of existing curtains walls.
19. Repairing steps and stoops shall mean to restore to normal life by means of repair, including repairing, replacing or installing necessary handrails where required by height. Otherwise, replacement will be required.
20. Repair exterior siding shall include the replacement of any rotten, decayed or missing portions, including eaves.
21. Repairing walks and driveways shall mean restoring to sound, all-weather condition by means of repair. Otherwise, replacement will be required.
22. Repairing woodwork shall include the replacement of any rotten or decayed parts

5

GENERAL CONDITIONS

BID AND PROPOSAL -- CONSTRUCTION CONTRACT

1-11 Units

Under \$10,000.00

1. You are invited to submit a proposal for improvements listed on the enclosed work write-up to property located at _____.
2. Should you submit a bid it must be received in a sealed envelope addressed to (the property owner) _____, care of Model Cities N.D.P. _____, Atlanta, Georgia, 30310, not later than 10:00 A.M. _____, at which time bids will be opened and publically read.
3. The bid and proposal shall be accepted by the owner within 30 days of the bid opening date. No work shall be commenced by the contractor until he has received a written proceed order from the owner.
4. The owner is obligated to issue a written proceed order within 30 days from the date of acceptance of the bid. Should the order not be received by the contractor within this 30 day period, the contractor has the option of withdrawing his bid.
5. The contractor must begin work within 10 days after issuance of the proceed order.
6. The contractor must satisfactorily complete the work within 30 calendar days after the issuance of the proceed order.
7. The contractor will be paid the contract price in one lump-sum amount after the work is satisfactorily completed except that one progress payment may be paid on contracts exceeding \$5,000.00. A progress payment shall not exceed 80% of the value of the work satisfactorily completed. Payments due the contractor will be paid within 20 days after receipt of the contractor's invoice and satisfactory release of liens or claims for liens by sub-contractors, laborers, and material suppliers for completed work or installed materials.
8. The contractor is required to:
 - a. Furnish evidence of comprehensive public liability insurance coverage protecting the owner for not less than \$50,000.00 in the event of bodily injury including death and \$25,000.00 in the event of property damage arising out of the work performed by the contractor; and evidence of insurance or other coverage required under the law governing workman's compensation.

- b. Obtain and pay for all permits and licenses necessary for the completion and execution of the work and labor to be performed.
- c. Perform all work in conformance with applicable codes and requirements whether or not covered by the specifications and drawings for the work.
- d. Keep the premises clean and orderly during the course of the work and remove all debris at the completion of the work. Materials and equipment that have been removed and replaced as part of the work shall belong to the contractor.
- e. Not assign the contract without written consent of the owner. The request for assignment must be addressed to the Atlanta Housing Authority,

Atlanta, Georgia 30310.
- f. Guarantee the work performed for a period of one year from the date of final acceptance of all the work required by the contract. Furthermore, furnish the owner, in care of the Atlanta Housing Authority, with all manufacturers' and suppliers' written guarantees and warranties covering materials and equipment furnished under the contract.

9. Permit the U. S. Government or its designee to examine and inspect the rehabilitation work.

The owner is required to:

- a. Permit the contractor to use at no cost existing utilities such as light, heat, power and water necessary to the carrying out and completion of the work.
- b. Cooperate with the contractor to facilitate the performance of the work, including the removal and replacement of rugs, coverings, and furniture, as necessary.

10. The premises are to be (occupied) (vacant) during the course of the construction work.
11. A provision that final payment on the contract amount will be made only after final inspection and acceptance of all the work to be performed by the contractor, and the contractor has furnished the owner, care of the Atlanta Housing Authority, satisfactory releases of liens or claims for liens by the contractor, sub-contractors, laborers, and materials suppliers.
12. Any damage done to the property during the course of the work, caused by the contractor or any of his employees, including sub-contractors, shall be repaired or replaced by the contractor at no expense to the owner.

- 12. This contract is subject to items 5, 6a, 8, 9, 10 & 11 of the Terms and conditions Federal Rehabilitation Loan under section 312 of the Housing Act of 1964, as amended.
- 13. The contract consists of the bid and proposal, the general conditions, the specifications, the work write-up, incorporated therein by reference and identified by name and address of owner, and the drawings (if any) identified by property location and name of property owner or owners.
- 14. For the considerations named therein, the contractor proposes to furnish all the material and do all of the work described in, and in accordance with, the contract identified above in Item 13 of the general conditions for the lump-sum of \$ _____.

Contractor

Acceptance by owner

Name of contractor

Name of owner(s)

Signature of contractor

Signature of owner(s)

Address of contractor

Address of Owner(s)

Date of proposal and bid

Date of Acceptance

Notorization of acknowledgement

Notorization of acknowledgement

CITY OF ATLANTA



October 29, 1969

OFFICE OF MODEL CITIES PROGRAM

673 Capitol Avenue, S.W.

Atlanta, Ga. 30315

(404) 577-5200

Ivan Allen Jr., Mayor

J. C. Johnson, Director

Mr. Dan Sweat
Executive Assistant
Mayor's Office
Atlanta City Hall
Atlanta, Georgia 30303

Dear Mr. Sweat:

Atlanta Model Cities invites you to attend a meeting Monday, November 10, 1969 at 5:30 p.m. in the Brotherhood Room, Central Presbyterian Church, 201 Washington Street, S. W. to discuss, get your planning input, and approval to proceed with a crime and delinquency prevention project proposal.

The proposal, basically, suggests the initiation of a pilot project in crime and delinquency prevention through the establishment of a centrally coordinated office in the Model Neighborhood out of which will work the disciplines of probation, parole, police and juvenile court. As the proposal both directly and indirectly involves your agency and department, we hope you will be able to attend this introductory and planning session.

Sincerely,

Johnny C. Johnson
Executive Director

vlc

FLETCHER THOMPSON
MEMBER OF CONGRESS

RICHARD ASHWORTH
ADMINISTRATIVE ASSISTANT

514 CANNON BUILDING
WASHINGTON, D.C. 20515

5TH DISTRICT, GEORGIA
327 OLD POST OFFICE, ATLANTA 30303

Congress of the United States
House of Representatives
Washington, D.C. 20515

September 15, 1969

Mr. Dan Sweat
Governmental Liaison
City Hall
Atlanta, Georgia 30303



Re: Mrs. W. F. Hinesley
661 Elbert Street, S.W.
Atlanta, Georgia 30310

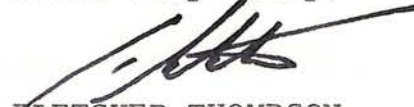
Dear Dan:

The above individual who resides in the Model Cities Area has contacted me for assistance with regard to getting a small grant to help her repair her home.

This lady is a widow and does not have the funds to have the work that is needed done. Please have someone contact her as soon as possible and discuss her needs.

Kindest personal regards.

Yours very truly,



FLETCHER THOMPSON
Member of Congress

FT/pm

CITY OF ATLANTA



SEP 22 REC'D

CITY HALL ATLANTA, GA. 30303

Tel. 522-4463 Area Code 404

IVAN ALLEN, JR., MAYOR

R. EARL LANDERS, Administrative Assistant
MRS. ANN M. MOSES, Executive Secretary
DAN E. SWEAT, JR., Director of Governmental Liaison

September 18, 1969

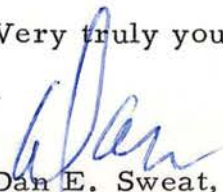
Mr. Johnny Johnson
Model Cities Program
565 Hill Street, SE 30312
Atlanta, Georgia

Dear Johnny:

I am attaching a letter from Congressman Thompson, pointing out Mrs. Hinesley's problem.

Could you have someone give me the facts in this case, so that I might let Mr. Thompson know what we are doing.

Very truly yours,


Dan E. Sweat, Jr.
Chief Administrative Officer

DS:sm
Enclosure: 1

CITY OF ATLANTA

October 23, 1969



OFFICE OF MODEL CITIES PROGRAM
673 Capitol Avenue, S.W.
Atlanta, Ga. 30315
(404) 577-5200

Ivan Allen Jr., Mayor
J. C. Johnson, Director

M E M O R A N D U M

To : Dan E. Sweat, Jr.
Chief Administrative Officer

From : Johnny C. Johnson, Director *JC*

Subject: Model Cities Committee Structure and Coordination

The attached information will give you some idea about the design of the citizen's structure, as well as the staff structure.

VLC

MODEL CITIES MASS CONVENTION, INC.

Model Cities
Multi Purpose Center
673 Capitol Ave., SW
Atlanta, Georgia

BOARD OF DIRECTORS

Adair Park	Mr. J. D. Newberry	656 Mayland Ave., SW	758-2624
Adair Park	Mr. Calvin Craig	1009 Bryon Dr., SW	758-7172
Grant Park	Mr. Joe Whitley	325 Orleans St., SE	522-5213
			876-2777
Grant Park	Dr. William Cox	455 Robinson Ave., SE	233-7151
			627-5225
Grant Park	Dr. C. V. McClain	340 Glenwood Ave., SE	524-0211
Mech.	Mr. Lewis Peters	797 Pryor St., SW	524-5819
			577-1351
Mech.	Mrs. Alyce Nixon	703 Cooper St., SW	524-1351
			524-4920
Mech.	Mrs. Rosa Burney	712 Garibaldi St. SW	521-2118
Pittsburgh	Mr. John Hood	1163 Windsor St., SW	525-1466
			688-1350
Pittsburgh	Mrs. Beatrice Garland	1011 Smith St., SW	524-9061
			525-4336
Pittsburgh	Mrs. C. B. Wright	879 McDaniel St., SW	524-2105
Peoplestown	Mrs. Martha Weems	123 Vanira St., SW	627-4211
			688-1350
Peoplestown	Mrs. Mary O'Neal	938 Pulliam St., SW	524-4666
Summerhill	Mrs. Mattie Ansley	131 South Ave., SE	525-0623
			688-1350
Summerhill	Mrs. Ida Wright	672 Fraser St., SE	525-7039

PROGRAM STAFF

Lyall W. Scott-----Director
Elizabeth Lee-----Adair Park
Elizabeth Parks-----Grant Park
Laverne Maddox-----Mechanicsville
Eleanor Rakestraw-----Pittsburgh
Mary Roberts-----Peoplestown
Ruby Coleman-----Summerhill

MODEL CITIES MASS CONVENTION, INC.

OPERATING COMMITTEE CHAIRMEN

EDUCATION

Adair Park	Mrs. W. H. Wiggins	746 Brookline Ave. SW	753-4642
Grant Park	Mrs. June Cofer	443 Oakland Ave. SW	688-4454
Grant Park	Mrs. W. Mckenzie	763 Hill St. SE	627-2267
Mech.	Mrs. Rosa Burney	712 Garibaldi St. SW	521-2118
Mech.	Mrs. Odessa Thomas	931 Fortress Ave. SW	525-9755
Pittsburgh	Mrs. Marion Tillman	958 Dewey St. SW	755-9552
Pittsburgh	Mrs. Estella Terrell	249 Fletcher St. SW	758-2478
Peoplestown	Mrs. Gloria Gaither	994 Violet Ave. SE	525-2641
Peoplestown	Mrs. Opal Peek	123 Haygood Ave. SE	525-1098
Summerhill	Mrs. Etta McCoy	565 Connally St. SE	524-3581
Summerhill	Mrs. Clara Gooch	3 Connally Pl. SE	

ECONOMIC DEVELOPMENT

Adair Park	Mr. H. Blankenship	742 Brookline Ave. SW	758-2363
Grant Park	Mr. Jack Cofer	443 Oakland Ave. SE	688-4454
Grant Park	Mr. W. McKenzie	763 Hill St. SE	627-2267
Mech.	Mrs. L. D. Ross	567 Pulliam St. SW	688-5711
Mech.	Mrs. L. Thompson	PO Box 11075-Stat. A	525-7955
Pittsburgh	Mr. L. Vaughn	950 McDaniel St. SW	523-9601
Pittsburgh	Mrs. Sadie George	766 Humphries St. SW	758-3604
Peoplestown	Mr. Victor Leaf	1041 Capitol Ave. SW	523-4195
Summerhill	Mr. Charles Foster	561 Martin St. SE	525-9695
Summerhill	Mr. Will Davis	168 Ormond St. SE	577-9065

EMPLOYMENT

Adair Park	Mr. Charles Acree	702 Brookline Ave. SW	758-2363
Grant Park	Mr. Johnny Jackson	448 Sidney St. SE	688-6617
Mech.	Mrs. Dorothy Finney	803 Cooper St. SW	524-7537
Mech.	Mrs. L. Thompson	PO Box 11075-Stat. A	525-7955
Pittsburgh	Mr. W. A. Edge	489 University Ave. SW	753-4245
Pittsburgh	Mr. Joseph Bellamy	501 Dunbar St. SW	753-6619
Peoplestown	Mr. Joseph Carlton	1018 Martin St. SE	622-4231
Peoplestown	Mr. Willis Weems	1140 Ridge Ave. SW	522-8859
Summerhill	Mrs. E. Anderson	607 Terry St. SE	688-8340
Summerhill	Mr. Jimmie Kennebrew	79 Richardson ST SE	523-9094

SOCIAL SERVICES

Adair Park	Mrs. William Agnew	741 Brookline Ave. SW	753-0565
Adair Park	Miss Calista Creel	731 Brookline Ave. SW	753-2881
Grant Park	Mrs. A. T. Salter	689 Home Ave. SE	622-6873
Grant Park	Mrs. Linden Johnson	321 Georgia Ave. SE	524-4155
Mech.	Mrs. Doris Thomas	1152 Pryor St. SW	523-8430
Mech.	Mrs. Lucy Hall	740 Central Ave. SW	524-1870
Pittsburgh	Mrs. Julia Rosser	1142 Moton Ave. SW	525-7451
Pittsburgh	Rev. Wilbur Hood	898 Coleman St. SW	524-6142
Peoplestown	Mrs. G. Barksdale	999 Primrose St. SE	627-3273
Peoplestown	Mrs. Ollie Powell	132 Atlanta Ave. SE	627-7452
Summerhill	Mrs. Gussie Lewis	711 Martin St. SE	688-5529
Summerhill	Mrs. Ruby Hall	590 Fraser St. SE	

CRIME PREVENTION

Adair Park	Mr. Cliff Gilland	766 Pearce St. SW	753-2269
Grant Park	Mr. W. H. McKenzie	763 Hill St. SE	627-2267
Grant Park	Mr. Fred Horton Jr.	637 Delmar Ave. SE	627-9800
Mech.	Rev. M. M. Thomas	931 Fortress St. SW	525-9755
Mech.	Mrs. Bertha Barton	260 Bass St. SW	525-2832
Pittsburgh	Rev. Calvin Houston	947 Sims St. SW	524-3047
Pittsburgh	Rev. Elizabeth Hill	584 Sims St. SW	524-7039
Peoplestown	Mr. Robert Howard	119 Vanira Ave. SE	627-1413
Summerhill	Mrs. Priscilla Harris	672 Fraser St. SE	622-2805

HEALTH

Adair Park	Mrs. Leona Craig	1009 Byron Dr. SW	758-7172
Adair Park	Mrs. Mable Meadows	881 Tift Ave. SW	755-1543
Adair Park	Mrs. Howard Phillips	724 Bonnie Brae SW	755-0620
Grant Park	Mrs. R. E. Cowan	638 Grant St. SE	524-0580
Grant Park	Mrs. Inez Riley	624 Hansell St. SE	627-4772
Grant Park	Mrs. Linden Johnson	321 Georgia Ave. SE	524-4155
Mech.	Mrs. Alyce Nixon	703 Cooper St. SW	524-4920
Mech.	Mrs. Carrie Berry	721 Cooper St. SW	525-3903
Mech.	Mrs. Beatrice Gooden	637 Pulliam St. SW	
Pittsburgh	Mrs. Gladys Lovett	1000 Smith St. SW	523-8715
Pittsburgh	Mrs. Madeline Cooper	1154 Smith St. SW	758-5245
Pittsburgh	Mr. N. H. Scott	1842 Dewlphine Dr. Decatur, Georgia	372-1840
Peoplestown	Mrs. Bessie Edwards	198 Haygood Ave. SE	627-8046
Peoplestown	Rev. Johnnie Tucker	256 Patterson Ave. SE	377-3618
Summerhill	Mrs. Lavonia Conner	153 South Ave. SE	523-0105
Summerhill	Mrs. Ida Wright	672 Fraser St. SE	525-7039

TRANSPORTATION

Adair Park	Mr. Howard Phillips	724 Bonnie Brae, SW	755-0620
Adair Park	Mr. Richard Julien	660 Lexington Ave. SW	755-2124
Grant Park	Mr. Linden Johnson	321 Georgia Ave. SE	524-4155
Mech.	Mrs. Merina Lovett	703 Cooper St. SW	524-4920
Mech.	Miss Eva Glover	675 Ira St. SW	688-8821
Pittsburgh	Mrs. Susie Watley	1021 Smith St. SW	522-4505
Pittsburgh	Mr. James Whitfield	587 Hope St. SW	753-3650
Peoplestown	Mr. Claude Barnes	968 Linam Ave. SE	523-3505
Peoplestown	Mr. Charlie Cook	1043 Fern Ave. SE	525-3671
Summerhill	Mr. L. W. Miller	350 Lanier St, NW, C-10	799-0257
Summerhill	Mr. Leon Smith	452 Martin St., SE	688-8545

SATISFACTORY COMMUNITY ENVIRONMENT

Adair Park	Mr. Howard Bryant	655 Lexington Ave. SW	753-7427
Grant Park	Mr. Henry Morris	389 Grant Park Pl, SE	627-0444
Grant Park	Mr. John Stephens	356 Augusta Ave. SE	627-4217
Mech.	Mr. Edward Moody	241 Doane St. SW	523-5166
Mech.	Mr. J. D. Lee	597 Pulliam ST., SW	688-4604
Pittsburgh	Mr. Horatius Rosser	1142 Moton Ave., SW	525-7451
Pittsburgh	Mrs. Mable Boldin	1073 Coleman St., SW	753-7451
Peoplestown	Mr. Earl Weems	123 Vanira Ave., SE	627-4211
Peoplestown	Mr. J. D. Greenhouse	105 Haygood Ave., SE	525-2901
Summerhill	Mrs. Mary Williams	583 Terry St. SE	688-1447
Summerhill	Mrs. Mamie Reid	101 Glenn St., SE	523-0087

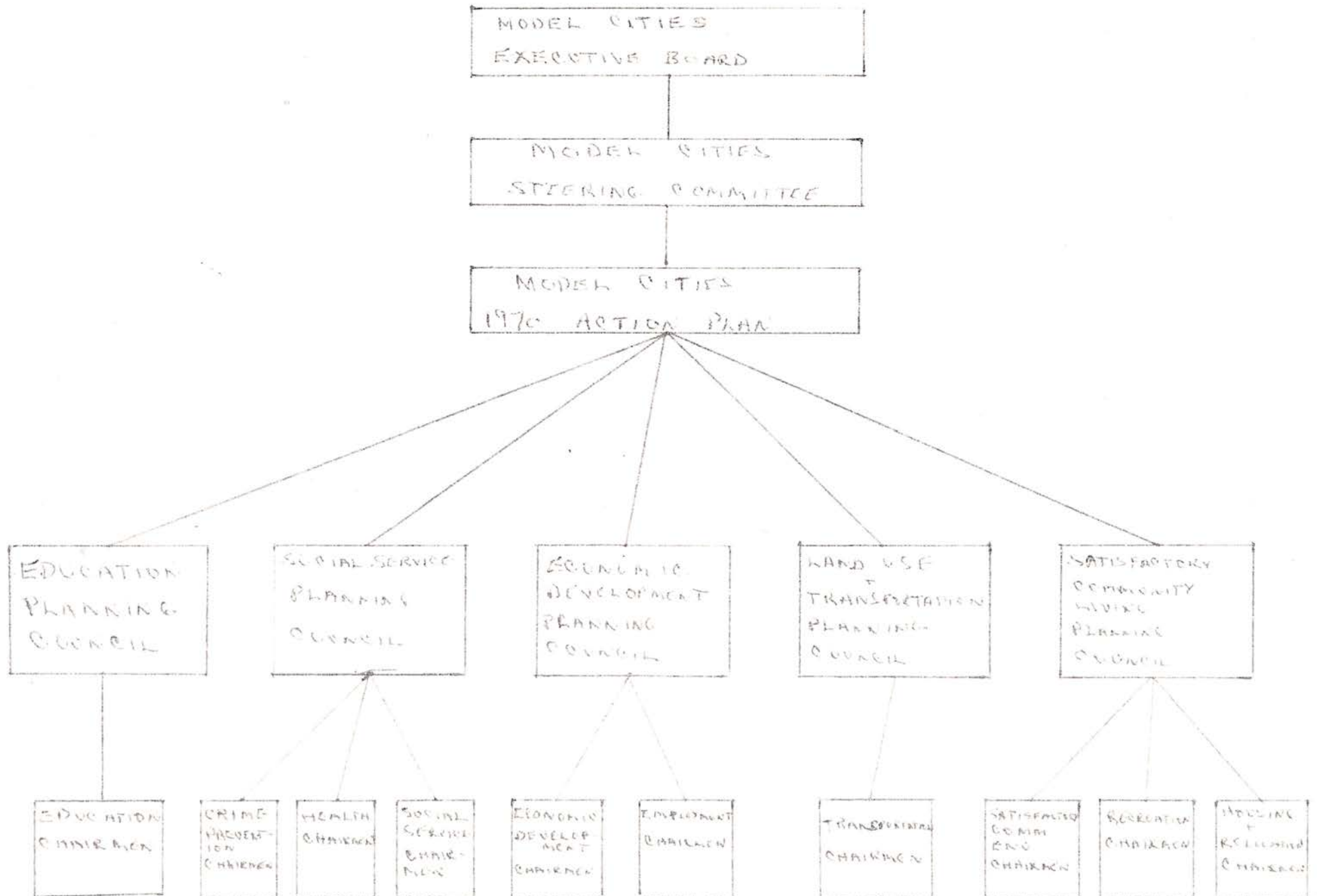
RECREATION AND CULTURAL ACTIVITIES

Adair Park	Mrs. Weldon Samples	907 Oakhill Ave. SW	755-5862
Adair Park	Mr. Jim Daly	802 Lowndes Ave., SW	
Grant Park	Mrs. Sarah Baker	938 Park Ave., SE	627-4193
Grant Park	Mrs. Mary Powell	405 Georgia Ave., SE	524-0929
Grant Park	Mr. Bobby Harkins	640 Grant St., SE	523-4191
Mech.	Miss Marion Walker	593 Central Ave., SW	
		Apt. # 3	
Mech.	Mrs. Anne Newton	528 Wells St., SW	577-5044
		Apt. # 1590	
Pittsburgh	Mrs. Carrie Wright	879 McDaniel St. SW	524-2105
Pittsburgh	Mr. Billy Heflin	988 Garibaldi St., SW	524-4006
Peoplestown	Mr. Harold Banks	915 Crew St. SW	688-8370
Peoplestown	Mrs. Alice Glass	167 Haygood Ave., SE	627-9073
Summerhill	Mrs. Mattie Ansley	131 South Ave., SE	525-0623
Summerhill	Mrs. Betty Campbell	717 Martin St., SE	523-8976

HOUSING AND RELOCATION

Adair Park	Mr. Boyd Gilley	775 Bonnie Brae Ave, SW	755-6775
Grant Park	Mrs. Alberta Wellborn	469 Grant St. SE	523-1296
Grant Park	Mrs. Linden Johnson	321 Georgia Ave., SE	524-4155
Grant Park	Rev. C. J. Reaves	487 Grant St. SE	688-2746
Mech.	Rev. L. C. Clack	591 Pulliams St. SW	524-5160
Mech.	Miss Eva Glover	675 Ira St., SW	688-8821
Pittsburgh	Mrs. Sally Billingsley	874 Coleman St., SW	753-3115
Pittsburgh	Mr. Clark Martin	1065 McDaniel St., SW	524-8995
Peoplestown	Mrs. Christine Cook	1043 Fern Ave., SE	525-3671
Peoplestown	Mrs. Hancy Zellous	1105 Linam Ave., SE	524-8836
Summerhill	Mr. J. Kennebrew	79 Richardson St., SE	523-9094
Summerhill	Mr. A. Yarborough	573 Conway Pl., SE	524-4897

MODEL CITIES PLANNING STRUCTURE



BASIC PREMIS FOR RE-ORGANIZATION OF MODEL CITIES STAFF

1. The concepts of (a) coordination, (b) program management, (c) planning, (d) monitoring and (e) evaluation are all basic staff functions when viewed separately, as any one of them is applied to an organization chart.
 - A. Because each has as an objective to:
 - (1) Formulate policy for others to adopt
 - (2) Make major decisions
 - (3) Provide staff support to delegate agencies
 - (4) Provide planning support to delegate agencies
 - (5) Management of support activities
 - B. Because neither has direct operation or administrative responsibility within its area.
2. Our total responsibility is to act in a staff role to the decision makers.
 - A. Executive Board
 - B. Mayor and Board of Aldermen
3. The Director is chief staff advisor to the Mayor and Executive Board.
4. All functions of the Model Cities staff, i.e. (a) planning and evaluation, (b) program management, and (c) administration should be considered as staff functions to the Executive Board, the Mayor and the Board of Aldermen through the Director.
5. All staff divisions should be organized on a pure functional basis, using the Functional Teamwork Concept. Thus achieving:
 - (1) clear authority and responsibility for each group of functions

- (2) higher level of efficiency and output within each group of functions
 - (3) relative simplistic organizational structure which eliminates duplication and conflicts
 - (4) proper balance among and between functional groups.
6. A practical organizational system requires a natural division of responsibility and then demands that each function coordinate and cooperate with each other function in a team effort aimed at achieving the total program objectives and concepts.
7. The Director, after having delegated effective control over each function, is freed from piddling day to day responsibilities and is able to concentrate on assuring that team work between the functions takes place and to devote more time to other program responsibilities.

THE NEW ORGANIZATION STRUCTURE WOULD ASSURE THAT:

1. All functional division heads would have authority and decision-making power in their own functional area.
2. There is a logical sequence of decisions.
 - (1) The overall program policy and decisions are made by the Mayor and Board of Aldermen as recommended by the Executive Board of which the Mayor is Chairman.
 - (2) The Executive Director is responsible for making program and policy recommendations to the Executive Board and the Mayor.
 - (3) Each functional Director is responsible for making program and policy recommendations to the Executive Director.
 - (4) Each component head is responsible for making recommendations within his own functional area.
3. Each level would have its appropriate role and the authority to accomplish its own tasks as dictated by policy from the next highest level.

4. There is moreover the fundamental recognition that teamwork between functions is a necessary element in a comprehensive program.

BREAKDOWN OF BASIC FUNCTIONS AND RESPONSIBILITIES

1. Planning

- (a) Problem analysis
- (b) Develop objectives
- (c) Program strategies
- (d) Programming
- (e) Budgeting
- (f) Evaluation and revision

2. Program Management

- (a) Pre-construction contract neogtiation
- (b) Initiate projects
- (c) Monitor projects
- (d) Reporting
- (e) Insure contract compliance
- (f) Maintain project fiscal control

3. Evaluation

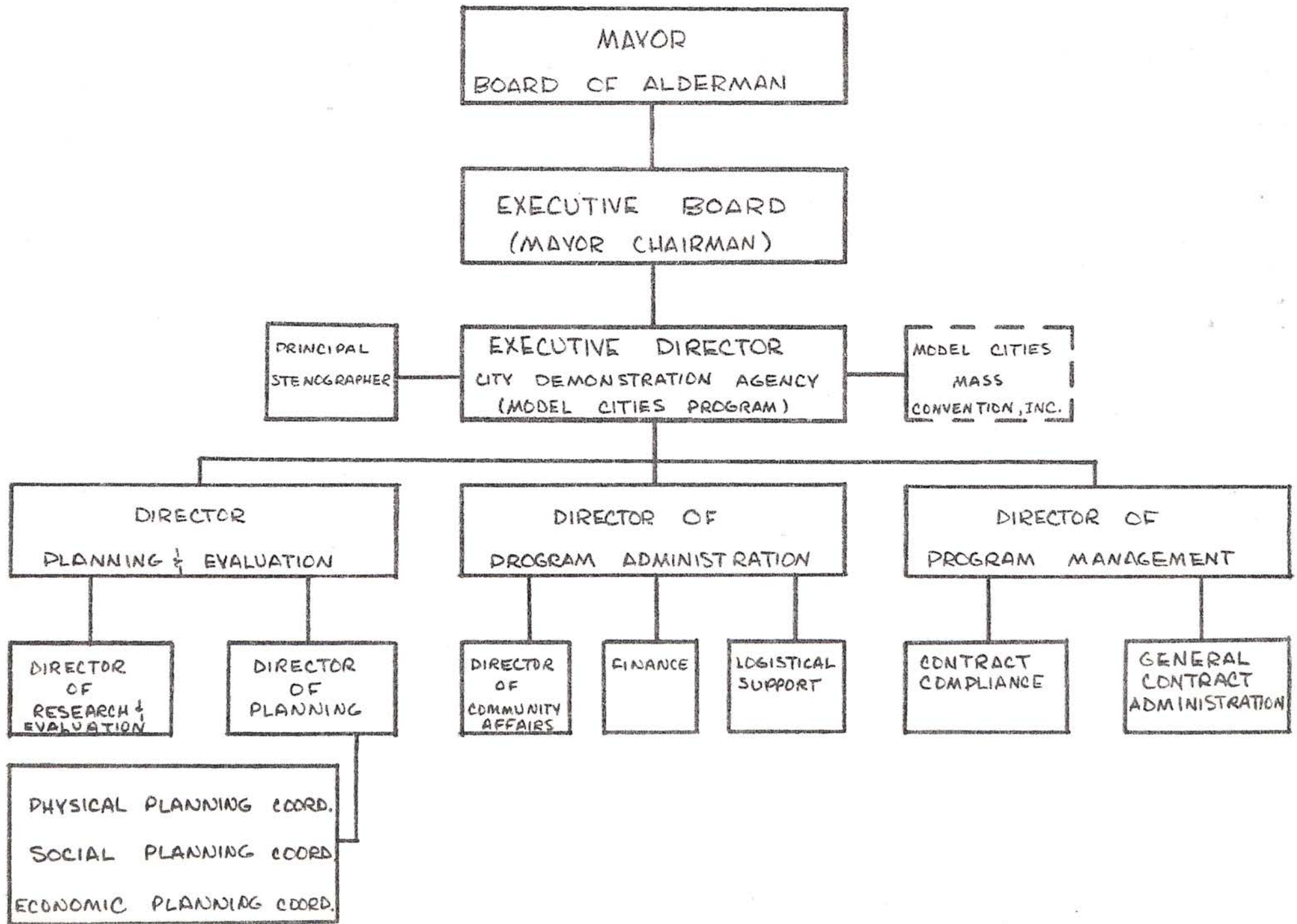
- (a) Research design
- (b) Data collection
- (c) Analysis
- (d) Synthetize
- (e) Interpretation and feed-back
- (f) Provide a basis for decision making

4. Administration

- (a) Establish organizational structure and policy
- (b) Execute program policies
- (c) Maintain program fiscal control
- (d) Promote public and governmental relations
- (e) Provide staff and operational support
- (f) Recommend program policy
- (g) Promote community involvement
- (h) Effect coordination

CITY DEMONSTRATION AGENCY

ORGANIZATIONAL CHART



Model Cities



CITY OF ATLANTA

DEPARTMENT OF FINANCE

501 CITY HALL

ATLANTA, GEORGIA 30303

CHARLES L. DAVIS
DIRECTOR OF FINANCE

EDGAR A. VAUGHN, JR.
DEPUTY DIRECTOR OF FINANCE

GEORGE J. BERRY
DEPUTY DIRECTOR OF FINANCE

January 13, 1969

Mr. Johnny Johnson
Director
Model Cities Program
Atlanta, Georgia

Dear Johnny:

While I realize that we are both aware of the following facts, I feel that it is important that they be pointed out and emphasized at this time so that there will be no chance of a misunderstanding.

The federally approved budget under which the Model Cities Project is now operating is authorized only through January 31, 1969. While we have noted in the press that the Model Cities execution grant containing the 1969 administrative budget has been approved, there has been no indication that the City will receive a binding commitment from the federal government in time for the Budget Commission and Board of Aldermen to act on it at their next regular meeting on January 20, 1969.

I am aware that your staff is now preparing a request for an extension of the present planning budget until such time as a new administrative budget can receive official federal and city action. Again, time is of the essence in receiving a federal commitment for this extension. If it is not received in time for action on January 20, the next regular meeting of the Board is on February 3 which is after your current budget expires.

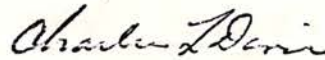
It is, therefore, extremely important that we receive some definite commitment from the federal agency prior to January 20, 1969. Please call on me if there is anything that I can do to assist in obtaining federal agency approval.

I would also like to advise that all of the staff positions that have been authorized by the new administrative budget were created

Model Cities Project Budget
January 13, 1969
Page 2

by action of the Finance Committee on January 6, 1969. These positions, however, were contingent upon federal funds being available and therefore none of the positions can be filled until we receive a specific federal commitment to funding these positions.

Very truly yours,



Charles L. Davis
Director of Finance

CLD:cs

cc: Messrs. Earl Metzger
Earl Landers
Dan Sweat
Milton G. Farris
Everett Millican
Gregory Griggs
Carl Paul
Tom Stephens

September 18, 1969

MEMORANDUM

To: Mr. Johnny Johnson
From: Dan E. Sweat, Jr.
Subject: Administrative Procedures

We have had several discussions in the past concerning the exact administrative relationship that the Model Cities organization should have in relationship to the Mayor's Office and the balance of the City organization. This whole discussion is, of course, complicated by the special organization required by the federal government such as the Executive Board and the other citizen participation organizations.

There seems to be no doubt on the federal level and in the mind of the general public however, that the administration of the Model Cities Program is a responsibility of the Mayor's Office of the various cities. To date, we have tacitly recognized this and, technically, the administrative procedures have established the organization as a division of the Mayor's Office. In actual practice, however, you have functioned as a department head and your organization has, in effect, been treated as a separate department of the City.

We have been fortunate and your staff is to be commended in that we have had relatively good communications and cooperation even though our lines of administrative authority have not always been explicit. Even so, some confusion has existed among the various agencies and departments of the City.

Mayor Allen has discussed this overall question with me several times and most recently has directed me to meet with you and develop procedures which will have the effect of bringing Model Cities into the direct administrative line of authority of the Mayor's Office. This will, of course,

Memo to Johnny Johnson

Page Two

September 18, 1969

include establishing the Model Cities organization under the administrative supervision of the Staff of the Mayor and Board of Aldermen in practice as well as technically. This will necessarily involve some changes in your day to day operations as far as your relationships with the service departments of the City. In addition, it will involve a greater participation of the Mayor's Office in the planning and operation of the Model Cities Program.

I am sure that you, like me, will welcome a more definitive clarification of our respective duties and responsibilities as far as the Model Cities Program is concerned and will be able to work together harmoniously to accomplish even more for the program.

When you have had an opportunity to read this, please contact me for a meeting so that we can proceed on this.

DESJr:ja

CITY OF ATLANTA



CITY HALL ATLANTA, GA. 30303

Tel. 522-4463 Area Code 404

DEPARTMENT OF PLANNING
COLLIER B. GLADIN, Director

MEMORANDUM

TO: Mr. Karl Bevins, Traffic Engineer
Mr. Charles L. Davis, Finance Director
Mr. Jack Delius, General Manager, Parks Department
Mr. Johnny Johnson, Model Cities Director
Mr. Ray Nixon, Director of Public Works
✓ Mr. Dan Sweat, Administrative Assistant, Mayor's Office
Mr. Paul Weir, General Manager, Water Department
Mr. Bill Woffard, Building Official
Dr. Darwin Womack, Assistant Superintendent of School Plant Planning
and Construction

From: Eric Harkness - City Planning Department *EH*

Subject: NDP - Model Cities

Date: September 3, 1969

Please find enclosed a copy of the recommended revisions for the NDP in Model Cities. This review has been compiled by the Planning Department with the help of the various city departments concerned with coordination and implementation of the Model Cities Program .

Meetings with the consultants to discuss the review recommendations will take place shortly.

Please call if you wish to discuss any of the recommendations.

TRANSPORTATION

NDP Action Areas

ADAIR PARK -- PITTSBURGH

1969 Clearance -

- (a) Additional setback should be required for the widening of Stephens, McDaniel, and Rockwell Streets, since these streets are classified as two-lane collectors. Two-lane collectors, as referred to in this analysis, are 60 foot right-of-way, with 40 foot pavement as set forth in the City of Atlanta Revised Street Cross Sections.
- (b) Berckele Street and Middle Street between McDaniel Street and Coleman Street were constructed in approximately 1968, to relieve a drainage problem. It is, therefore, desirable, if possible, to maintain this street as part of the redevelopment plan.

1969 Rehabilitation - Preliminary review shows no transportation problems.

1970 Clearance - Additional setback should be required for the widening of Rockwell Street.

1970 Rehabilitation - Preliminary review shows no transportation problems.

Long-Range Plans

Adair Park

I. Major Thoroughfares

- (a) The existing city street classification does not recognize Allene-Lowndes Street as a collector.
- (b) Allene-Lowndes Street should not be classified as a collector, since it is one block east of Murphy Street, which is classified as a collector and provides access to the same land.
- (c) The relocation of the intersection of Allene Street and Lillian Avenue

is desirable and eliminates a dangerous intersection. The extension of Allene Street north of Lillian Avenue provides only a slight increase in access to the area and would mainly serve the park, which has adequate access without the extension, i.e., we recommend relocation of Allene Street from Pearce Street to Lillian Avenue, as shown but not from Lillian to Lowndes.

2. Minor Streets - Preliminary review indicates all changes desirable.

Pittsburgh

1. Major Thoroughfares -

- (a) If Rockwell and Fletcher Streets are improved to collector standards, it will not be necessary for Mary or Arthur to be improved to these standards.
- (b) A grade-separation at McDaniel Street, and the railroad, is desirable and feasible as an underpass. This will affect adjacent land use and needs additional study.
- (c) Consideration should be given to the widening of University on the north if additional right of way is not available from post office site on south side to provide for four lane arterial.
- (d) Developing McDaniel Street and Hubbard Street into one-way pairs between Gardner Street and Fletcher Street was mentioned by the consultant and has some merit, particularly since it would allow the two streets to take on collector status without clearing existing commercial on McDaniel.

2. Minor Streets -

- (a) Bender and Welch Street access to Shelton-Stephens Street should not be allowed. These streets should connect into Humphries Street, which provides access to Shelton-Stephens Street, or some other solution.
- (b) The streets east of McDaniel Street and north of Gardner Street should be abandoned, and private access should be provided to the adjacent high density residential.
- (c) If condition of structures warrant clearance, Cohen Street between Welch Street and Coleman Street, Middle Street between Beryl Street and Humphries Street, and Hubbard Street between Rockwell

Street and Gardner Street should be abandoned. If these streets are abandoned, it will allow for the accumulation of larger parcels for proposed land use while adequate access is maintained.

- (d) Access into University Avenue from the north should be limited (close Welch, Sims, Ira, etc.) and remaining access should align with exits and entrances to the post office.
- (e) West Avenue should not intersect with University Avenue due to its position relative to the freeway ramps. Problem of industry would need study.
- (f) The Fortress Avenue railroad crossing should be maintained and signals should be considered.
- (g) Traffic Engineering would like the intersection of University Avenue and Pryor Street improved on the northeast corner.

We are in agreement with the classification and treatment of streets in the above areas unless commented upon.

The improvement of streets to the city street classification standards needs additional study in relationship to the clearance or non-clearance of adjacent land.

LAND USE

ADAIR PARK -- PITTSBURGH

1969 Clearance Area - The 50-foot buffer along Stephens Street is theoretically desirable. However, this buffer will have to be maintained (cleared of paper, grass cut, leaves picked up, etc.) by the city, which is undesirable. When the land is cleared and sold, controls should be attached to the land to require buffers to be provided by the developer. In developing this land, it must be remembered that there is a serious flooding problem in the area which will have to be solved.

1969 Rehabilitation Area

- (a) Preliminary plan indicates homes of Salvation Army block for rehabilitation; land use is incorrect and should be changed.
- (b) The land adjacent to University Avenue between Welch Street and Stewart Avenue is in a 1969 rehabilitation area. If 20 feet of right-of-way cannot be obtained from the post office site on the south side additional land will be needed on the north. This decision on right-of-way should be made before rehabilitation is begun.

1970 Clearance Area

The area southeast of University Avenue and Stewart Avenue is shown as commercial. This area should be examined to determine whether it can be cleared in 1970 and be redeveloped with prefabricated housing industry to provide employment and housing for the residents of Model Cities.

1970 Rehabilitation Areas -

- (a) Adair Park Rehabilitation - There appears to be no major problems.
- (b) Area south of Arthur Street and east of Welch Street - The only problem appears to be the proposed block park, as shown in the southern part of the plan (between Coleman and Sims Streets). Because of the steep terrain on this site, it will be very difficult to build a park here. The hill is too steep for a multi-use court. It is unreasonable for the Parks Department to assume maintenance.

- (c) Area south of Gardner Street and west of Windsor Street - There appear to be no major problems.

Future Uses

1. Adair Park Neighborhood

- (a) Adair Park is now too small to meet the needs of the citizens of this neighborhood, or come up to neighborhood park standards. If land is acquired near Adair Park, the park can be expanded and used by Adair Park School. It has been stated that the residents are against acquiring the homes on Catherine Street north of the park. However, recreation facilities can best be provided at one large park of 12-acre standard instead of two small parks, as proposed. It would be more beneficial to the entire neighborhood if Adair Park could be expanded instead of acquiring land north of Lillian Avenue for another park. In one 12-acre neighborhood park, a recreation building, athletic field, and other facilities can be provided and maintained. Two smaller parks cannot effectively provide these facilities nor a well-organized recreation program. It is proposed that the cost of acquiring the necessary homes north of Catherine Street for the expansion of Adair Park be determined. Also, the Recreation Department should be contacted to see if they can provide a recreation program at two smaller parks. The auto wrecking yard should be cleared in either case.
- (b) Proposed park north of Lillian Avenue and south of Gillette Street - (See comment 1a). If Adair Park cannot be expanded, this proposed park should be acquired. It should be 12 acres to meet neighborhood park standards. This will mean expanding the park to Murphy Street. The boundaries of this park would then be Murphy Street, Lillian Avenue, Tift Avenue, and Gillette Street. This park would then be for active recreation programs while Adair Park would be used for more passive types of activities and school sports. If the park is built, Allene Avenue should not extend through the park.
- (c) Fifty-foot buffer along various streets both in Adair Park and Pittsburgh will be difficult to maintain. Such buffers, if determined to be desirable, should be incorporated as covenants on the land and should not be shown in public use. If shown on plan describe as private open space.

2. PITTSBURGH NEIGHBORHOOD

- (a) The block east of Sims Street and west of Hubbard Street should be high

density instead of medium density. This would permit the block - Rockwell Street, McDaniel Street, Gardner Street, and Sims Street - to be redeveloped as one unit and Hubbard Street could be abandoned.

- (b) Somewhere between Welch Street and Sims Street it may be desirable to build a pedestrian walkway linking Gideons School with the high density area.
- (c) The brickyard southeast of Pittman Park should be abandoned but should not be used for high density residential. This site should be expanded for park use, as proposed in the 1983 Parks and Recreation Plan. The land here is higher than the rest of the park, but it could be effectively developed. The block west of Windsor Street between Arthur Street and Delevan Street has been discussed for park expansion. However, the homes on this site may be improved to meet the Housing Code requirements. Also, this site is lower than Pittman Park, and Windsor Street should not be closed.
- (d) The block south of the brick yard should be retained as medium density residential since the area surrounding this block is medium density. Access to the site is too poor to consider high density residential.
- (e) The park proposed east of Smith Street and north of Roy Street is impossible to develop because of the topography.
- (f) The play lot on Welch Street should, if possible, be expanded to a block park.
- (g) Before block parks are proposed throughout the neighborhood, sites should be examined to see if the topography is flat enough for a park. The Parks Department must have developable land and however desirable cannot afford to maintain a lot of passive open space.
- (h) If West Avenue is closed the industrial uses along this street should be purchased and the area redeveloped for medium density residential. If these industrial uses continued their only access would be through the surrounding residential areas.

TRANSPORTATION

NDP Action Areas

MECHANICSVILLE

1969 Clearance - Cooper Street between Richardson Street and Fulton Street should be deleted. Formwalt Street and Windsor Street should be retained between Richardson Street and Fulton Street. In future years, Formwalt Street and Windsor Street should be deleted between Glenn Street and Georgia Avenue. Cooper Street should be retained between Glenn Street and Georgia Avenue.

1970 Clearance and Street Improvements -

- (a) Discussion with the Atlanta Transit indicates that their property cannot be included in 1970 Clearance. A relocation/marketability study of the transit facility will have to be made first.
- (b) That portion of the Pryor-Central two-way street under consideration for 1970 Action should be deleted pending a thorough study of the Pryor-Central corridor.

Long-Range Plans

1. Major Thoroughfares

- (a) McDaniel Street should be continued into the Pittsburgh Area with a grade separation at the railroad.
- (b) The combination of Pryor-Central into a two-way street south of Fulton Street best serves the neighborhood. The Traffic Engineering Department believes the one-way pair should remain, as it serves stadium traffic. We believe the problem needs additional study. The action should take place only after the study is completed.
- (c) The relocation of the I-75-85 ramps will have to be discussed with the Highway Department.
- (d) Windsor Street-Ormond Street south of Georgia Avenue and connecting to Central Avenue should be classified as a two-lane collector.

- (e) Glenn Street between McDaniel Street and Ira Street will have to be maintained to provide access to adjacent land.

2. Minor Streets

- (a) Since McDaniel Street is continued into the Pittsburgh Area, Stephens Street should end with its connection to Smith Street.
- (b) The relocation of Rawson Street, Eugenia Street, and Formwalt Street north of Fulton Street is questionable on a cost-benefit basis.
- (c) Some local access streets should be maintained or built between Central Avenue and Pulliam Street to maintain access to the adjacent land use.
- (d) Existing Adamson Street should be maintained but relocated between Buena Vista Avenue and Ormond Street to align with existing Formwalt Street. This street would replace the proposed streets west of Adamson and south of Ormond.
- (e) Access to Georgia Avenue between McDaniel and Windsor should be limited.
- (f) Whitehall Terrace should remain open between Glenn Street and Crumley Street to provide access to public housing.

The improvement of streets to the city street classification standards needs additional study in relationship to the clearance or non-clearance of adjacent land.

LAND USE

MECHANICSVILLE

1969 Activity Areas - The area south of Fulton Street and east of Windsor Street, which is shown as neighborhood commercial, will be difficult to develop since it is only 200 feet wide. Since the need for housing is so great, commercial establishments could be located on the first floor of the apartment buildings with residential units on the other floors, thus eliminating the small commercial area.

1970 Activity Areas -

- (a) The relocation of the Atlanta transit garage (Brisbane Park) during 1970 will be impossible to achieve. A study will have to be made to locate a suitable site for the Transit Company and adequate time must be provided for a new facility to be built. When this is done, the site should be acquired for park purposes.
- (b) The block park east of Windsor Street and north of Bass Street is needed at this time. However, after the park south of Bass Street is built, this block park will not be needed and should be phased out.

TRANSPORTATION

NDP Action Areas

SUMMERHILL--PEOPLESTOWN

1970 Clearance - All clearance areas adjacent to major arterials and collectors should provide sufficient setback for the improvement of these streets to city standards.

1970 Rehabilitation - Review shows no problems.

It is not indicated if the streets on the Major Thoroughfare Plan without a zip pattern are to be maintained or abandoned.

Long-Range Plans

Major Thoroughfares

1. Traffic Engineering prefers that Fraser Street be maintained between Georgia Avenue and Bass Street. It is felt that this is necessary to the movement of stadium traffic. If Fraser Street is maintained, Bass Street should be improved in its present location instead of being relocated in a northeasterly direction.
2. Why is Ormond Street east of Capitol Avenue terminated?
3. Additional study is needed to determine the exact alignment of the relocation of Martin Street at Little Street.
4. The city street classification does not classify:
 - (a) Martin Street as a collector.
 - (b) Fraser Street from Fulton to Georgia as a collector.
 - (c) Bass Street from Capitol to Fraser as a collector.
 - (d) Haygood as a collector.
 - (e) Little Street as a collector.

We concur in classifications proposed by consultants.

Minor Streets

1. Kenneth Street is scheduled for curbing this year. The consultant does not classify this street, implying it may be abandoned.
2. Ridge Avenue, between Weyman and Capitol should be terminated at Capitol Avenue. The extension of Crew Street between Weyman and Capitol should not be constructed.
3. The realignment of Pulliam Street, Pope Street, and Washington Street north of Weyman Avenue is not desirable.
4. The Ridge Avenue intersection with Pryor Street realignment may not be feasible due to the topography.
5. Traffic Engineering would like Crew Street maintained between Georgia Avenue and Bass Street (helps move stadium traffic??), but I question the desirability of the connection.
6. The extension of Fraser Street south of Varina Street connecting to Dunning Street is not desirable.

The improvement of streets to the city street classification standards needs additional study in relationship to the clearance or non-clearance of adjacent land.

LAND USE

SUMMERHILL-PEOPLESTOWN

1970 Activity Areas

- (a) Activity areas appear acceptable except for the following item:
It has not been firmly resolved that the area slated for clearance west of Martin Street should be the site for the primary school. A decision on this school site and on the location of the adjacent park will be forthcoming shortly.
- (b) 1970 clearance for school west of Martin Street still not firmly decided.

Future Uses

1. Boyton Street in Peoplestown is currently an unimproved, very narrow street. If this street is paved and widened to two lanes, it will be impossible to obtain a buffer south of Boyton Street as shown on the map. Such a buffer could only be obtained if the city condemned part of the land south of Boyton Street, which is now used as a lumber yard.
2. West of Capitol Avenue and south of Haygood Avenue are several commercial establishments. This area is shown as high density residential. It appears that a more appropriate use would be neighborhood commercial.
3. The buffer north of Pope Street and south of the proposed road between Pope Street and Pulliam Street will be difficult to maintain and is too small to provide recreation facilities. Controls may be imposed when the land is redeveloped to require proper shielding from the industrial areas. Other proposed buffers and scenic malls or corridors are shown on the plan.
4. Park adjacent to E. P. Johnson Elementary School does not meet neighborhood standards.
5. There is a large amount of neighborhood commercial shown just north and south of Georgia Avenue. This should be changed to general commercial.
6. If Ormond Street is continued east and west, the park shown west of Fraser Street will be eliminated. Deletion of the park does not appear to be serious because it is so close to the park on Crew Street and the proposed park at Little and Martin Streets.

7. The proposed scenic corridor to the stadium and downtown starting at Love and Crew Streets and extending along the right-of-way of Crew Street to Georgia Avenue would eliminate all the trees along the street if a view of the stadium and skyline is the desired effect.
8. The recently constructed Southside Comprehensive Health Center is located at 1039 Ridge Avenue. The center offers preventive health services to all age groups. This site is now shown on the map as industrial and should be public. Careful consideration should be made as to the type of uses to be located near the center. It may be necessary to impose a buffer between the center and other uses to insure the proper climate for the health center.
9. Land use immediately east and south of the stadium needs further study. It is recommended that no plan changes be made in this area until a detailed study can be accomplished and approved.

TRANSPORTATION

NDP Action Areas

GRANT PARK

1970 Clearance - Clearance areas adjacent to arterials and collectors should provide sufficient setback for the improvement of these streets to city standards.

1970 Rehabilitation - Review shows no problems.

Long-Range Plans

Major Thoroughfares

1. The separation of Sidney Street into one-way pairs east of Cherokee Avenue needs further study as to the exact location of the separation. This arrangement might operate better if the separation was between Cherokee and Oakland Avenue.

Minor Streets

1. The extension of Kellman Street east of Eloise Street is not feasible because of the topography. Eliminate so existing and proposed park can be joined.

The improvement of streets to the city street classification standards needs additional study in relationship to the clearance or non-clearance of adjacent land.

LAND USE

GRANT PARK

The Sydney-Glenwood one-way pair poses land use problems for the north end of Grant Park. It will be difficult to maintain the area between the one-way pairs as desirable residential and pressure will be strong to turn the narrow strip between Glenwood and the Freeway into commercial. All these factors will be detrimental to the neighborhood. Careful study should be given to extending Fulton Street from Connally as a four-lane two-way collector immediately adjacent to the Freeway and connecting to Glenwood with a grade separation at Boulevard.

Model Cities

CITY OF ATLANTA



August 18, 1969

OFFICE OF MODEL CITIES PROGRAM

673 Capitol Avenue, S.W.
Atlanta, Ga. 30315
404-524-8876

Ivan Allen Jr., Mayor

J. C. Johnson, Director

Mr. Lester Persells
Executive Director
Atlanta Housing Authority
824 Hurt Building
Atlanta, Georgia 30303

Dear Les:

After reviewing your memorandum by Tom Eskew on the status of NDP activities, I am concerned about the total number of properties acquired under option and purchase. The report indicates that 47 parcels are under option and 60 parcels have been purchased for a total of 107 parcels.

The Model Cities Program assures a family that it will be provided with temporary or permanent relocatable housing before they are required to sell their home. Past experience has shown us that when a family is contacted about the sale of their property they immediately begin to think of moving and often move without receiving the assistance they are entitled to receive.

To this date, I have seen no visible evidence that adequate provisions are being made to provide the temporary housing assistance promised the families in the Model Cities Area.

Therefore we must hereby request that all action to acquire properties cease until such time as adequate provisions are made to provide temporary or permanent housing for the families displaced.

We also request that a meeting be held at your earliest convenience to discuss procedures that will allow us to meet the statutory requirements for relocation in the Model Cities Area.

Sincerely,

Johnny C. Johnson
Director

JCJ:vlc

cc: Mayor Ivan Allen, Jr. ✓
Alderman Everett Millican
Alderman Gregory Griggs

INTEROFFICE MEMORANDUM
ATLANTA HOUSING AUTHORITY

TO: Mr. Dave Humphrey
Urban Research & Development Associates, Inc.
Mr. Joe Ross, Harland, Bartholomew & Associates
Mr. Bill Burnette, Community Development Associates
Mr. Jim Dodd, Eric Hill Associates, Inc.

DATE August 6, 1969

FROM: Tom Eskew *TCE*
Chief, Planning & Engineering Branch

SUBJECT: Status of Model Cities NDP 1969 Activity Areas

The table below indicates the acquisition status of the 1969 Model Cities NDP Activity Areas. This information supersedes the incorrect information which was handed out at the July 10 meeting of consultants at the Atlanta Housing Authority.

Area	No. of Parcels	No. of Options	No. Purchased	%
69C3	47	10	19	40
	+ 1 alley			
69C4	39	8	18	46
69C5T16	9	2	2	22
69C5T19	9	1	3	33
69C5T21	13	2	6	46
	+ 1 alley			
69C6	16	3	5	31
	+ 4 alleys			
69C1	99	11	2	2
	+ 4 alleys			
69C2	51	6	0	
	+ 4 alleys			
69C5T5	1	0	0	
69C5T9	10	3	0	
	+ 1 alley			
69C5T10	18	0	0	
69C5T11	6	0	0	
	+1 alley			
69C5T12	4	1	2	50
69C5T17	5	0	0	
69C5T18	7	0	0	
69R1	1 (Spot clearance - subject to change)	0	0	
69R2	5 (Spot clearance - subject to change)	0	2	

cc: Mr. Lou Cross

cc: Mr. Eric Harkness

MODEL CITIES

673 CAPITOL AVENUE
ATLANTA GEORGIA 30315

News O-Gram

J. C. JOHNSON DIRECTOR
(404) 577-5200

July 22, 1969

This is the first of a series of newsletters to be distributed to every resident of the Model Cities area in an attempt to give information about the activities of the Model Cities Program. Many residents have participated in the planning and helped shape the program. Much work has been done already and much work yet remains to be done. Continuous planning is required for the balance of the program.

Your help is needed. Won't you lend your support and your ideas to the Model Cities Program?

SERVICE CENTER

The Atlanta Housing Authority's Model Cities Office will be the first agency to move into the multi-purpose service center the week of Monday, July 28. There will be 2 buildings in the center. The other building will open about the week of August 4. Location for the center is the corner of Georgia and Capitol Avenues. When completed, a total of 10 agencies will help you with problems such as getting training and jobs, new housing, welfare services, counseling, vocational rehabilitation, and other services. All residents of the Model Cities area are eligible to receive benefits from the center.

EDUCATION

Model Cities and the Atlanta Board of Education are expecting to start 11 projects in 1969. Among these are:

Construction of a Middle School for approximately 1800 children in 6th, 7th, and 8th grades.

Pre-School Program for 4 year olds.

Extended Day Program for 5 years old and up.

Community School Program for adults.

For further information, contact your neighborhood representative on the Education Committee.

TRAINING MONEY

The Model Cities Steering Committee is now developing a plan to spend \$74,000 recently made available by the U. S. Office of Economic Opportunity. The money will be used for training of residents. If you have suggestions for training needs please contact the Steering Committee representative or Deacon Peters, Chairman of Steering Committee (after 3 p.m. at the Sum-Mec EOA Center, 577-1351).

VOLUNTEER TO WORK ON SOME COMMITTEE TODAY!

MODEL CITIES

673 CAPITOL AVENUE
ATLANTA GEORGIA 30315

News O-Gram

J. C. JOHNSON DIRECTOR
(404) 577-5201

NO. 3

August 7, 1969



Is your home in the clearance area? If so, do not move until you receive information from the Housing Authority. You are entitled to certain benefits such as relocation, housing, moving fees and possibly others. Find out what your rights are. Call the Atlanta Housing Authority today, 523-0245.

Where Do We Go From Here?

NEW SCHOOL

The Atlanta Board of Education is expected to build a school for 6th, 7th and 8th grade Model Cities students. Construction is expected to begin sometime late this year or the first part of 1970. The school is expected to be completed sometime in 1971. The location will be in the block bounded by Connally on the west, Hill on the east, Glenn on the south and Milledge on the north. NOT ALL HOUSES IN THIS AREA WILL BE TAKEN. YOU WILL BE NOTIFIED BY THE BOARD OF EDUCATION AND THE ATLANTA HOUSING AUTHORITY IF YOUR LIVING QUARTERS ARE SCHEDULED FOR CLEARANCE.

At the August 11 meeting of the Board of Education, the Board is expected to approve the appraisal of the property in the area where the middle school will be located. Shortly thereafter, independent appraisers selected by the Board will contact the residents living in that area.

It now appears that it will be at least 90 days after you are contacted before you will have to move. Also, it is important to know that you will not be moved until you are offered a suitable replacement house or apartment. In any event, do not move until after you discuss the situation with representatives of the Board of Education and the Housing Authority. The Housing Authority will help you move.

The Atlanta Housing Authority will pay all moving expenses for people who must relocate. Also, if you own and occupy a house in the middle school area, you will receive the fair market value and you could receive an extra amount to enable you to buy a similar-type house on today's market. However, if you move from your rental unit or sell your house before you are contacted by the Board of Education and Housing Authority, you might lose a chance to receive these benefits. For further information call Larry Enlow (522-3381) at the Board of Education, the Relocation office of the Housing Authority (523-0245) or the Model Cities Physical Planning Section (577-5200).

The U. S. Department of Housing and Urban Development has given \$558,625 to the Housing Authority to purchase the stores on Georgia Avenue just south of Atlanta Stadium. The area to be bought and then cleared is bounded by Georgia Avenue, Washington Street, Capitol Avenue and Bass Street.

A RELOCATABLE HOUSE IS PLANNED FOR EVERY RESIDENT WHO IS REQUIRED TO MOVE. DO NOT MOVE WITHOUT INQUIRING ABOUT YOUR BENEFITS.

MODEL CITIES

673 CAPITOL AVENUE
ATLANTA, GEORGIA 30315

News O-gram

J. C. JOHNSON, DIRECTOR
(404) 577-5200

NO. 4

August 13, 1969

EMPLOYMENT

Model Cities and its delegate agencies will be hiring hundreds of people for the many jobs which will be included in the program. If you are a resident of the area, simply contact your nearest employment counselor as soon as you can. An employment office is located at each of the 3 EOA Neighborhood Service Centers (Sum-Mec, Pittsburgh and Price).



O. D. Fulp, Employment Coordinator, looks over prospective candidates for employment.

SOME EMPLOYMENT REFERRALS TO BE MADE THIS WEEK

Model Cities and the Georgia State Employment Service will interview applicants at the Capitol Avenue School this Thursday and Friday (August 14-15), 9 a.m. to 4:45 p.m. Positions available include 75 aide jobs. Only those who are referred by the neighborhood employment office are eligible for these interviews. Most of the persons who will be referred for these jobs had made application several months or several weeks ago. In addition to the teacher aide jobs, employment representatives have interviewed about 49 people for 33 other positions which are included in the Model Cities program.

CONGRATULATIONS TO MODEL CITIES WORKERS

Model Cities wishes to congratulate Mrs. Edna Lockett of Summerhill and Mrs. Elizabeth Parks of Grant Park. Both women recently qualified for their GED high school equivalency certificate and were also recently appointed to higher positions within the Model Cities program.

GRANT PARK DANCE A SUCCESS

The Grant Park Youth Council raised approximately \$100 at a dance last Friday night which was attended by 400 Model Cities residents. The next day, 25 youth of the area participated in a cleanup campaign at a vacant lot (corner of Georgia Avenue and Grant Street). The money raised at the dance will go for equipment to be used on the vacant lot. If you are interested in this lot or helping plan any other recreation activity in the Grant Park area, simply contact Lyle Scott or Bill Hamilton at the Model Cities office (577-5200).

MODEL NEIGHBORHOOD, INC. CONTRACT BEING CONSIDERED

The Model Cities Executive Board, Tuesday, appointed a 3-man study committee to help resolve the issues involved in a proposed contract with Model Neighborhood, Inc. Model Neighborhood, Inc. is a group of residents interested in participating in the Model Cities economic development program. The proposal is expected to be reconsidered by the full board at the regular meeting next month (10 a.m. the second Tuesday in City Hall) or at a special meeting this month.

MODEL CITIES

673 CAPITOL AVENUE
ATLANTA GEORGIA 30315

News O-gram

J.C. JOHNSON DIRECTOR
(404) 577-5200

NO. 5

August 21, 1969

RESIDENTS TO RECEIVE PREFERENCES

The Model Cities Steering Committee last week approved a resolution which said residents would have first choice when several job interviews are held in a few days. Persons selected for the jobs will work for the Model Cities Mass Convention, Incorporated. The positions include: Director, Training Officer, 2 secretaries, and one clerk typist. If you are interested in applying for these jobs, please contact your employment representative located in the 3 EOA neighborhood service centers (Sun-Mec, Pittsburgh, and Price).

MODEL CITIES "HOTLINE" TO START

Beginning next Tuesday, August 26, Model Cities will begin its new "HOTLINE" phone service. By simply dialing 577-5208 or 577-5209, you can receive information on any question you might have about the Model Cities Program. The "HOTLINE" works very much like the "ACTION LINE" which appears in The Atlanta Constitution. The service will be available from 9:00 A.M. to 4:00 P.M. Monday through Friday.



BUS SYSTEM IS SUCCESSFUL

A total of 63,991 residents rode the Model Cities buses during their first two months of operation, June-July. The Atlanta Transit System which operates the line for Model Cities, said the number of riders during those two months was higher than originally predicted. A ride on the intra-neighborhood system costs ten cents but in order to transfer to the Transit System's regular line an additional fifteen cents is required.

RESIDENTS RECEIVE CLEANING CONTRACT

Strength Cleaning Company, Inc., a new resident corporation, has obtained contract to do the maintenance in the multi-purpose service center at the Model Cities Headquarters. Victor Ware, organizer of the new corporation, is proud to further involve some of the residents in the program and have them share in the economic benefits. The multi-purpose facility is nearer completion and will soon be occupied by the agencies who will administer services to the Model Cities residents.

JOIN A COMMITTEE TODAY !!